



Matthews FY 2016-17 Budget

HAZEN BLODGETT, TOWN MANAGER

MAY 9, 2016

Strategic Framework & Budget

Quality of Life Goal: "To maintain our small town identity by providing a vibrant downtown, pedestrian friendly community, extensive greenspace system, and recreational and cultural activities."

- Parks, Recreation, & Cultural Resources Department: Special Events continue to be Successful
- Red Brick Partnership success continues to build
- Downtown Streetscape Plan/Pedestrian Friendly Aspect
- Opening of new community garden at Purser-Hulsey Park

Strategic Framework & Budget

Communications Goal: "To create an informed citizenry by providing relevant information about the Town and enhancing two way communications using traditional techniques and new technologies."

- Communications Plan Implementation ongoing: social media, direct mail for special events, e-blasts, press releases
- Website has been rebuilt with new vendor – Municipal CMS (Tourism Funds)
- First installment of "Matthews 101" a success – 13 participants
- Ongoing citizen academies at police/fire depts

Strategic Framework & Budget

Transportation Goal: "To identify, plan, design, fund, and build transportation facilities that efficiently and effectively serve the community in a cost effective and environmentally sensitive manner."

- Public Works Department: S. Trade Street Project is nearly complete, Charles Buckley Way project completed, N.C. 51/Matthews-Mint Hill Superstreet completed, Campus Ridge project upcoming
- Continuous planning for U.S. 74 express lanes, Silver Line, John Street widening, Weddington Rd/I-485, McKee Road "A", Composite Bike/Ped plan
- Continue CRTPO, MTC participation and leadership

Strategic Framework & Budget

Public Safety Goal: "To provide the necessary trained personnel, equipment, and procedures to ensure the safety of Matthews' citizens and enhance the Town's reputation for safety."

- **Police Department: maintain all sworn positions; 8 replacement police vehicles & equipment; continue Citizen Observer program**
- **Replacement fire truck programmed in CIP for Idlewild VFD; Explorer Program continues to be successful**
- **Fire & EMS Department: grants for volunteer incentives continue.**

Strategic Framework & Budget

Economic Development/Land Use Planning

Goal: "To enhance the quality of life of the citizens by aggressively pursuing a balanced tax base by targeting businesses that will contribute sustainable, environmentally sensitive development and by planning for orderly growth and development."

- Economic Development: Red Brick Partnership, The Quad, EDAC
- Planning & Development Department: Bike/Ped Composite Plan, E. John Street Small Area Plan, ENT District

Strategic Framework & Budget

Operational Performance Goal: "To plan, allocate resources, and operate all departments effectively and efficiently in order to meet the citizens' needs for local government services."

- Service Excellence Initiative continues
- Diversity Training to be completed
- Retain/Recruit Professional Staff – "People Are Our Business" – Our people serve the people of Matthews

Strategic Framework & Budget

Financial Performance Goal: "To provide financial resources in a prudent and responsible manner through traditional and alternative sources of revenue, effective budgeting, and cost control with a focus on maintaining a healthy fund balance."

- Conservative Budgeting Continues
- No Proposed Use of Fund Balance in FY 16-17 Annual Budget
- GFOA Excellence in Financial Reporting Award – 18 consecutive years
- Progress continues to be made on growing Fund Balance percent

FY 15-16 Budget Recap

- ▶ Department budgets continued to reflect restraints due to limited revenues.
- ▶ Property tax rate was increased 2.5 cents – 1.5 cents for the South Trade Street bond, 1 cent for loss of business license and revaluation.
- ▶ Fee Increases in Planning & Development and Parks, Recreation & Cultural Resource
- ▶ No Fund Balance Appropriated (FBA)

FY 16-17 Budget Overview

- Town's strategic framework and departments' strategic plans guide the budget development process.
- This budget invests in our people & the resources we need to maintain all of the services we offer our citizens.
- Department budgets reflect conservative budgets, maintaining service levels.
- Property Tax Rate – No Proposed Increase
- Proposed Increase in Tag Fee from \$25 to \$30. Additional revenue will go to Street Division.
- Proposed increase in storm water fees. Additional revenue will go to Storm Water Division.
- Minor Fee increase (Planning & Development)
- No Fund Balance Appropriated (FBA)

FY 16-17 Budget Overview

2016-17 General Fund Budget

\$20,693,049

2015-16 General Fund Budget

\$20,646,716

Tax Rate History



2008	.3075
2009	.3325
2010	.3325
2011	.3325
2012	.3025
2013	.3025
2014	.3175
2015	.3175
2016	.34



Town's FY 16-17 Revenue Sources

- Property Taxes – 58%
- Sales Taxes – 14%
- State Shared Revenues – 11%
- Other (Powell Bill, permits, fees, etc.) – 17%

FY 16-17 Budget Pressures



Pressure on Operations Due to
Increases in Cost of Doing Business

FY 16-17 Budget Pressures



- Stagnant or reduced revenue sources
- Debt payment (Levine Senior Center)

Investment in People/Resources



3% Salary Increase Pool for Employees

Lower health insurance costs

Lower Solid Waste Contract

- Approximately \$700,000 saved through these two efforts

Governing Body

EXPENSES	FY 14-15 Budget	FY 15-16 Budget	FY 16-17 Recommended
Personnel	\$44,406	\$44,406	\$56,678
Operating	\$148,550	\$170,750	\$182,900
TOTAL	\$192,956	\$215,156	\$239,578

Highlights:

- Out of town planning conference
- Conduct Bi-annual Citizens Survey
- Increase Technology Allowance to \$3600 per term

Manager

EXPENSES	FY 14-15 Budget	FY 15-16 Budget	FY 16-17 Recommended
Personnel	\$413,605	\$429,042	\$441,952
Operating	\$14,500	\$14,250	\$15,450
Capital	\$0	\$0	\$0
TOTAL	\$428,105	\$443,292	\$457,402

Not Included:

- Internship - \$4,000
- Benchmarking Program through UNC School of Government - \$10,000

Human Resources

EXPENSES	FY 14-15 Budget	FY 15-16 Budget	FY 16-17 Recommended
Personnel	\$51,389	\$53,458	\$58,177
Operating	\$1,681,000	\$1,641,892	\$1,275,258
Capital	\$0	\$0	\$0
TOTAL	\$1,732,447	\$1,695,350	\$1,333,435

Highlights:

- State Health Plan Savings - \$415,000
- Pre-employment physical increased \$20,000
- Tuition Reimbursement increased \$4,000
- Organizational Development - \$10,000

Finance

EXPENSES	FY 14-15 Budget	FY 15-16 Budget	FY 16-17 Recommended
Personnel	221,705	\$235,626	\$244,311
Operating	184,200	\$185,100	\$183,250
Capital	\$0	\$0	\$0
TOTAL	405,905	\$420,726	\$427,561

Highlights:

- Reorganized department to create 2 part-time receptionist positions

Fire & EMS

EXPENSES	FY 14-15 Budget	FY 15-16 Budget	FY 16- 17 Recommended
Personnel *	\$727,854	\$781,595	\$939,980
Operating	\$763,923	\$812,250	\$786,635
Capital	\$0	\$0	\$0
TOTAL	\$1,491,777	\$1,593,845	\$1,726,615

*Personnel includes Idlewild VFD and Matthews VFD costs. Does not include grants for firefighters and volunteers

Highlights:

- Applied for two AFG grants to fund purchase of second engine and iPads for scene management. Awarded \$20,000 iPad AFG Friday, May 6, 2016
- Applied for SAFER grant to fund additional volunteer incentives
- Applied for a Fire Prevention & Life Safety Grant for a residential sprinkler awareness training prop
- Budget includes three firefighters for 12 months

Information Technology

EXPENSES	FY 14-15 Budget	FY 15-16 Budget	FY 16-17 Recommended
Personnel	\$71,324	\$74,763	\$135,778
Operating	\$174,650	\$181,700	\$195,650
Capital	\$12,500	\$20,000	\$20,000
TOTAL	\$258,474	\$276,463	\$351,428

Highlights:

- Second IT person to be hired
- Eliminated contract with IT consultant at police department
- ▶ Install Hood Room improvements (FY '15-16)

Safety & Risk Management

EXPENSES	FY 14-15 Budget	FY 15-16 Budget	FY 16-17 Recommended
Personnel	\$52,376	\$68,709	\$71,404
Operating	\$431,350	\$361,981	\$376,450
Capital	\$0	\$0	\$0
TOTAL	\$483,726	\$430,690	\$447,854

Highlights:

- Workers' Comp premiums – 2% increase
- Waiting on Property and Liability Bids – budgeted 9% increase to \$185,000

Police

EXPENSES	FY 14-15 Budget	FY 15-16 Budget	FY 16-17 Recommended
Personnel	\$4,426,514	\$4,610,607	\$4,729,063
Operating	\$854,938	\$854,395	\$766,779
Capital	\$237,600	\$243,700	\$281,327
TOTAL	\$5,519,052	\$5,708,702	\$5,777,169

Highlights:

- More than \$90,000 brought in so far in FY 2016 through grants, donations, federal shared assets
- Purchased/deployed body cameras to all uniformed members of the department
- Successful FBI Security audit of facility, data/information systems – received exemplary report

Public Works

EXPENSES	FY 14-15 Budget	FY 15-16 Budget	FY 16-17 Recommended
Personnel	\$1,295,176	\$1,326,006	\$1,368,853
Operating	\$3,571,868	\$3,549,297	\$3,230,798
Capital	\$103,000	\$175,770	\$70,000
TOTAL	\$4,970,544	\$5,051,073	\$4,669,651

Highlights:

- New solid waste contract that will provide significant savings to the Town.
- Repaired parking lots at Fire Stations 1 and 2.
- Worked with NCDOT to build new superstreet on N.C. 51.
- Completed Charles Buckley Way project.
- Started construction on Campus Ridge Relocation project.
- Pursued TIP funding for McKee Road "A".

Public Works - Stormwater

EXPENSES	FY 14-15 Budget	FY 15-16 Budget	FY 16-17 Recommended
Personnel	\$370,108	\$380,067	\$374,217
Operating	\$219,650	\$278,850	\$328,116
Capital	\$24,000	\$6500	\$31,000
TOTAL	\$613,758	\$665,417	\$733,333

Highlights:

- Continuing storm water service maintenance

Economic Development

EXPENSES	FY 14-15 Budget	FY 15-16 Budget	FY 16-17 Recommended
Personnel	\$0	\$0	\$0
Operating	\$20,000	\$25,000	\$35,000
TOTAL	\$20,000	\$25,000	\$35,000

Highlights:

- ▶ Continue funding for Red Brick- \$20,000
- ▶ Continued funding for façade grant program
- ▶ Miscellaneous Economic Development- \$10,000

Planning & Development

EXPENSES	FY 14-15 Budget	FY 15-16 Budget	FY 16-17 Recommended
Personnel	\$393,093	\$397,418	\$421,690
Operating	\$58,438	\$59,938	\$45,117
Capital	\$0	\$0	\$0
TOTAL	\$451,531	\$457,356	\$466,807

Highlights:

- Ongoing staff involvement in The Quad, U.S. 74 conversion, I-485 expansion, E. John St. /Old Monroe widening, CATS mass transit corridor
- Continued work on Crestdale Heritage Trail with other Town departments
- Working alongside consultants (through grant) to create new Downtown Streetscape Improvement Plan (to be approved this FY)

Parks, Recreation & Cultural Resource

EXPENSES	FY 14-15 Budget	FY 15-16 Budget	FY 16-17 Recommended
Personnel	\$571,800	\$588,192	\$630,845
Operating	\$546,050	\$556,950	\$646,275
Capital	\$15,000	\$0	\$0
TOTAL	\$1,132,850	\$1,145,142	\$1,277,120

Highlights:

- Continued success of Pawsitively Matthews
- Re-engineered Food Truck Fridays event
- Continuing additions of sewer art designs on Four Mile Creek Greenway
- Continuing efforts to improve performance measures in the department – refined survey tool rates customer service at events as excellent (4.5 out of 5)

Other

- Levine Senior Center \$5,000 (General Fund)
- Tourism Grants \$63,000 (Tourism Fund)
- Matthews Alive \$60,000 (Tourism Fund)
- Sportsplex \$249,200 (Tourism Fund)
- Arts/Science Council \$25,000 (Tourism Fund)
- Matthews Historical Museum \$40,000 (Tourism Fund)
- National League of Cities Convention Contribution - \$23,000 (One of two payments from Tourism Fund)

Additional Information



Facilities Maintenance Fund:

- \$28,030 included
- Additional funding necessary for future needs

Capital Improvement Plan

Review CIP Document

Questions?

Your Questions or Topics for Staff to
Prepare for the Discussion on May 16

Performance Highlights:

Utilize the Strategic Framework as a guide to ensure the community's and organization's future growth and success as determined by the Town Board.

Major Services(s) Provided:

Provide leadership and management of the Town's operating departments.

Encompasses internal services such as Administration, Finance, Human Resources, Risk Management, and Information Technology.

FY 2015-2016 Accomplishments:

In economic development the Four Town Alliance has branded a new name: "The Quad." The Towns are working together and sharing information.

Red Brick Partnership has drawn the businesses together. First Thursdays have been well attended.

Introduced a new website that is mobile friendly.

Increased the Fund Balance percentage.

Held a successful Matthews 101 in fall of 2015.

Working to implement Hood Room IT enhancements.

Transition to State Health Plan has saved significant dollars.

New solid waste contract will save significant dollars.

Purchased the Levine Senior Center property and building.

Adopted budget had zero Fund Balance appropriated.

Sportsplex under construction- completion fall 2016.

FY 2016-17 Major Budget Changes/New Requests/Focus Areas:

Strategic Framework Plan to be updated

Organize a community workshop to review vision statements (current statements completed in 2005)

Red Brick Partnership will hire one part-time person.

Continue to rebuild Fund Balance to 34%.

Complete citizen survey.

Update personnel policy.

Work with community on a plan for Phillips House and property.

Acquire Outen pottery kiln, building and property. Develop preservation plan.

Conduct diversity/sensitivity training for all Town employees.

Work to implement Town's streetscape plan.

Strategically deploy \$3 million from Erickson to maximize road construction.

Hold Town-hall style public meeting, "Let's Talk Traffic" including NCDOT.



Mission: The Fire & EMS Department exists to reduce injuries and death related to fires, medical emergencies and rescue situations. With a focus on fire prevention education and cost effective operations, the Department demonstrates courage, compassion, pride, loyalty, persistence and professionalism.

Performance Highlights:

The CERT / Fire Corps volunteers received additional training to start providing firefighter rehab at major incidents. The volunteers have converted the old ambulance into a rehab vehicle operated by Fire Corps.

Our Explorer Post competed in a state completion winning two third place and one first place trophies.

Progressed with the process of physically color-coding flow of fire hydrants. Should be finished by the end of FY 2016-17.

The Community Safety Education Lieutenant has established a great relationship with the County Fire Educator and has expanded our citizen outreach.

Through the Chief's office we have continued to be very aggressive in pursuing grants. We have had numerous successes over the years in this area. See Highlights for the latest updates.

Major Service(s) Provided:

Provide emergency medical First Responder service to the residents of Matthews.

Provide Fire & EMS community safety education to the residents of Matthews.

Provide fire protection to the residents of Matthews.

Provide specialized rescue services, primarily auto extrication to the Matthews community.

Provide medical coverage for various community events.

FY 2015-2016 Accomplishments:

Completed the SAFER grant that funded three Firefighter/EMTs saving the Town salary and fringe benefit costs.

Added volunteer scholarship incentives using a four-year \$736,020 SAFER grant.

Added volunteer incentives to reward participation in training, most hours spent on shift and childcare assistance using a four-year \$96,000 SAFER grant.

Partnered with the Mecklenburg County Fire Marshal's Office to provide smoke detectors to the community at no cost.

Maintained a steady volunteer base allowing us to continue providing service with only volunteers at night and on weekends, which results in a considerable cost savings to the Town.

Received a Firefighter Burn Children Fund Grant to conduct a second Matthews Citizen Fire Academy.

FY 2016-17 Major Budget Changes/New Requests/Focus Areas:

Highlights:

- Applied for two AFG grants to fund the purchase of a second engine and iPads for scene management. Awarded the \$20,000 iPad AFG this past Friday.
- Applied for a SAFER Grant to fund additional volunteer incentives
- Applied for a Fire Prevention & Life Safety Grant for a residential sprinkler awareness-training prop.

Not Included:

- Idlewild VFD funding for \$37,300 to fund additional volunteer incentives and \$29,900 for additional paid staffing hour.
- Funding of two chief officer vehicles for MFEMS at a cost of \$80,000. Shown in FY 17 -18 as replacement QRV. Current Chief's Tahoe would become QRV.

Town of
Matthews
 North Carolina
Fire and EMS Department
Strategic Framework

MAY 2016

Vision

To provide high quality professional Fire & EMS services and promote community safety standards.

Values

1. Teamwork
2. Initiative
3. Compassion
4. Courage
5. Loyalty
6. Pride
7. Professionalism

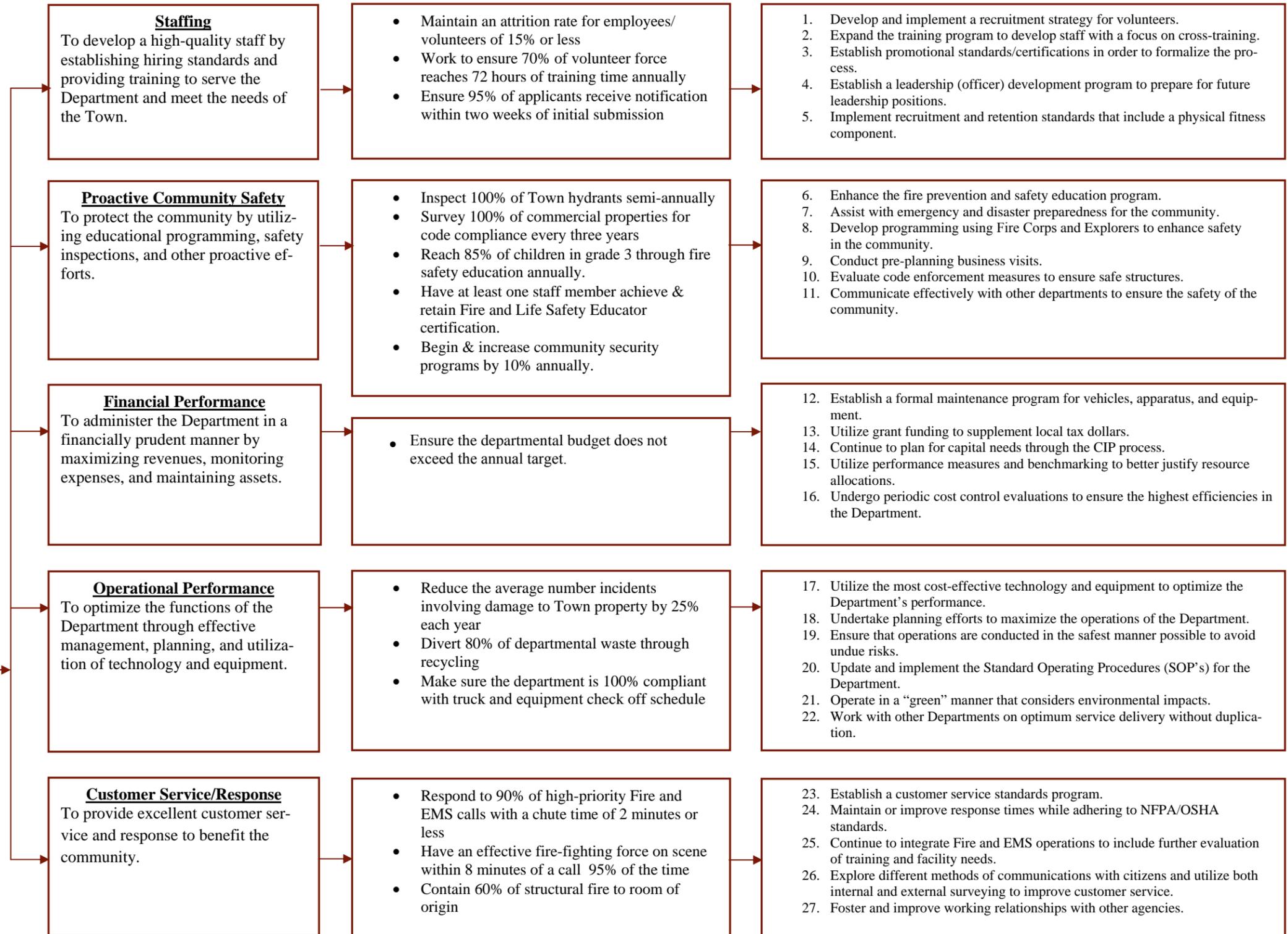
Mission

The Fire & EMS Department exists to reduce injuries and death related to fires, medical emergencies and rescue situations. With a focus on fire prevention education and cost effective operations, the Department demonstrates courage, compassion, pride, loyalty, persistence and professionalism.

Goals

Performance Measures

Strategies



**Town of Matthews
Capital Project Request Form**

For an capital item, enter information and enter in this area. This form requests that you submit through anticipated needs over the next 5 years; the first year of your request IS your current fiscal year request.

You need only fill in the white areas; the grey areas will calculate automatically

Town of Matthews, North Carolina

Fiscal Year 2016-17 through 2020-21 Capital Improvement Plan

Section 1		Capital Item Title: Replace Engine 121					Department: Fire & EMS	
Division: Matthews								
Total Requested Funds	Total Appropriations to date	Budget FY2016-17	Total Project Cost				Type of Project: Replacement	
			Year 2	Year 3	Year 4	Year 5		
542,320		-	77,475	77,475	77,475	77,475		
Section 2		Description of Capital Item						
Replacement of a 1984 Grumman/Kovatch/KME Engine								
<p><u>Justification:</u> what benefit does the Town receive for spending \$\$ on this as opposed to other projects? Does the Town save \$\$ in the long run? (attach spreadsheets as required)</p> <p>This engine serves as a third out engine. It is not a true reserve truck and it is really not a first line vehicle either. The open rear cab design is no longer allowed under NFPA guidelines due to the history of firefighters being thrown out of this type of vehicle during accidents. While we do not expend much money on repair for this vehicle, because it is not a first line vehicle, since it is not used in rotation with the other two engines this increases repair costs on those two vehicles. Replacement of this vehicle would improve firefighter safety and increase the life of the other two engines.</p> <p><u>Which Board Goal does the project support?</u></p> <p>Quality of Life _____ Communications _____ Transportation _____ Public Safety <input checked="" type="checkbox"/> _____ Economic Dev/Land Use Planning _____ Operational Performance <input checked="" type="checkbox"/> _____ Financial Performance _____</p> <p><u>Alternatives:</u> What alternatives were explored? Describe your results: Applied for an Assistant to Firefighters Grant several times. It has not rated high enough to be funded. Vehicle AFGs are hard to obtain due to the limited amount of money allotted for vehicles.</p> <p><u>History & Current Status:</u> What is the impact if cancelled or delayed? Each year that we delay further compresses the timeline between the replacements of other trucks. Engines are our workhorse vehicles as they respond to almost all fire related calls. Currently, we have three engines that are rotated. This engine is usually 2nd or 3rd out due to its age. Due to the frequency of calls we need to have 2 engines in service at all times. The lack of a 3rd is critical when any of the engines is out of service.</p>								
Section 3		Describe New or Additional Impacts on Operating Budget						
Type of Expenditure		FY2016-17	Year 2	Year 3	Year 4	Year 5	Future \$\$	Total
Salaries / Benefits								-
Prof. & Consult. Services								-
Materials & Supplies								-

Maintenance / Fuel	-
Other	-
Total	-

Section 4 Project Costs							
Activity	FY2016-17	Year 2	Year 3	Year 4	Year 5	Future \$\$	Total
Prelim Design / Plans							-
Engineering / Arch. Services							-
Land / ROW / Acquisition							-
Clear / Grade / Site Prep							-
Building / Utility Construction							-
Equip / Machinery / Furniture							-
Vehicles		77,475	77,475	77,475	77,475	232,420	542,320
Computer/IT							-
Total Capital Cost Est.	-	77,475	77,475	77,475	77,475	232,420	542,320
Total Oper. Impact Est.	-	-	-	-	-	-	-
Total Expenditure Est.	-	77,475	77,475	77,475	77,475	232,420	542,320

Section 5 Method(s) of Financing							
Funding Source(s)	FY2016-17	Year 2	Year 3	Year 4	Year 5	Future \$\$	Total
General Fund		77,475	77,475	77,475	77,475	232,420	542,320
							-
							-
Total Program Financing	-	77,475	77,475	77,475	77,475	232,420	542,320

Section 6 Maps / Charts / Tables / Pictures

Please attach additional sheets as necessary.

This space is provided for any additional notes or comments:

**Town of Matthews
Capital Project Request Form**

For all capital items, enter information/data ONLY in white areas. This form requests that you think through anticipated needs over the next 5 years; the first year of your request IS your current fiscal year request. You need only fill in the white areas; the grey areas will calculate automatically

Town of Matthews, North Carolina

Fiscal Year 2016-17 through 2020-21 Capital Improvement Plan

Section 1	Capital Item Title: MiniPumper w/ CAFS						Department: Fire & EMS		
Division: Matthews									
Total Requested Funds	Total Appropriations to date	Budget FY2016-17	Total Project Cost			Year 2	Type of Project: Replacement		
			Year 3	Year 4	Year 5				
263,950		-	52,790	52,790	52,790	52,790			
Section 2	Description of Capital Item								
Replacement of a 1990 Ford F350 Brush Truck with a multipurpose Minipumper for both wildland and urban grass fire suppression along with vehicle fire suppression.									
<p><u>Justification:</u> what benefit does the Town receive for spending \$\$ on this as opposed to other projects? Does the Town save \$\$ in the long run? (attach spreadsheets as required)</p> <p>The truck is a 1986 Model that was used for years severely overloaded. In interest of safety we have redone the pump area of the truck removing a lot of metal and have gotten it below the maximum GVW. Repair costs on this vehicle have been high. It is also a challenging vehicle to drive due to the tires and other modifications done to it. Replacement of the vehicle would improve firefighter and citizen safety due to the driving concerns. A new vehicle would also allow us to better utilize this vehicle in a multipurpose role.</p> <p><u>Which Board Goal does the project support?</u></p> <p>Quality of Life _____</p> <p>Communications _____</p> <p>Transportation _____</p> <p>Public Safety <u>x</u> _____</p> <p>Economic Dev/Land Use Planning _____</p> <p>Operational Performance <u>x</u> _____</p> <p>Financial Performance _____</p> <p><u>Alternatives: What alternatives were explored? Describe your results:</u></p> <p><u>History & Current Status: What is the impact if cancelled or delayed?</u></p> <p>Without this truck we will have to rely on other departments to respond to our brush fires which we have on a regular basis. This truck is also able to go into smaller areas that a larger truck cannot navigate.</p>									
Section 3	Describe New or Additional Impacts on Operating Budget								
Type of Expenditure		FY2016-17	Year 2	Year 3	Year 4	Year 5	Future \$\$	Total	
Salaries / Benefits								-	
Prof. & Consult. Services								-	
Materials & Supplies								-	
Maintenance / Fuel								-	
Other								-	
Total								-	

Section 4 Project Costs								
Activity	FY2016-17	Year 2	Year 3	Year 4	Year 5	Future \$\$	Total	
Prelim Design / Plans							-	
Engineering / Arch. Services							-	
Land / ROW / Acquisition							-	
Clear / Grade / Site Prep							-	
Building / Utility Construction							-	
Equip / Machinery / Furniture							-	
Vehicles		52,790	52,790	52,790	52,790	52,790	263,950	
Computer/IT							-	
Total Capital Cost Est.	-	52,790	52,790	52,790	52,790	52,790	263,950	
Total Oper. Impact Est.	-	-	-	-	-	-	-	
Total Expenditure Est.	-	52,790	52,790	52,790	52,790	52,790	263,950	

Section 5 Method(s) of Financing								
Funding Source(s)	FY2016-17	Year 2	Year 3	Year 4	Year 5	Future \$\$	Total	
General Fund		52,790	52,790	52,790	52,790	52,790	263,950	
							-	
							-	
Total Program Financing	-	52,790	52,790	52,790	52,790	52,790	263,950	

Section 6 Maps / Charts / Tables / Pictures								
Please attach additional sheets as necessary.								
This space is provided for any additional notes or comments:								

**Town of Matthews
Capital Project Request Form**

For an capital item, enter information into grey or white areas. This form requests that you submit through anticipated needs over the next 5 years; the first year of your request IS your current fiscal year request.
You need only fill in the white areas; the grey areas will calculate automatically
Town of Matthews, North Carolina
Fiscal Year 2016-17 through 2020-21 Capital Improvement Plan

Section 1	Capital Item Title: Replace Rescue 128						Department: Fire & EMS		
Division: Matthews									
Total Requested Funds		Budget FY2016-17		Total Project Cost			Type of Project: Replacement		
419,860		-		Year 2	Year 3	Year 4	Year 5		
				-	59,980	59,980	59,980		
Section 2	Description of Capital Item								
Vehicle is a 1998 American LaFrance Rescue Truck									
<p><u>Justification:</u> what benefit does the Town receive for spending \$\$ on this as opposed to other projects? Does the Town save \$\$ in the long run? (attach spreadsheets as required)</p> <p>This vehicle is the main vehicle used to provide auto extrication. It also serves as the fill station for our SCBA Packs. American LaFrance is out of business and some parts are very difficult to find for this vehicle. We have struggled to correct the left to right weight ratio due to the weight of the compressor, bottles and fill chamber used to fill our SCBAs. We have experienced several issues with the rear suspension due to the vehicle being a single axle. The idea situation is to remove the entire SCBA fill system from the truck and replace the truck with a smaller truck. This will enable or Fire Corps to tow and operate the fill station independently of our firefighters so that they can provide better support to us. It will also ensure the fill station is available if the rescue truck is out of service. Cost savings will be realized through reduced maintenance costs and the ability to find the parts that are needed without them being fabricated.</p> <p><u>Which Board Goal does the project support?</u></p> <p>Quality of Life _____</p> <p>Communications _____</p> <p>Transportation _____</p> <p>Public Safety <input checked="" type="checkbox"/> _____</p> <p>Economic Dev/Land Use Planning _____</p> <p>Operational Performance <input checked="" type="checkbox"/> _____</p> <p>Financial Performance _____</p> <p><u>Alternatives:</u> What alternatives were explored? Describe your results:</p> <p><u>History & Current Status:</u> What is the impact if cancelled or delayed?</p> <p>At some point we would have to depend on other depts to fill our SCBAs or we could locate a tank fill station at one of the stations and shuttle air tanks back and forth which is not practical. This truck also holds a set of rescue tools -without this truck we would have to reconfigure another vehicle to transport them to the scene of accidents.</p>									
Section 3	Describe New or Additional Impacts on Operating Budget								
Type of Expenditure		FY2016-17	Year 2	Year 3	Year 4	Year 5	Future \$\$	Total	
Salaries / Benefits								-	
Prof. & Consult. Services								-	
Materials & Supplies								-	

Maintenance / Fuel									-
Other									-
Total	-	-	-	-	-	-	-	-	-

Section 4		Project Costs							
Activity	FY2016-17	Year 2	Year 3	Year 4	Year 5	Future \$\$		Total	
Prelim Design / Plans								-	
Engineering / Arch. Services								-	
Land / ROW / Acquisition								-	
Clear / Grade / Site Prep								-	
Building / Utility Construction								-	
Equip / Machinery / Furniture								-	
Vehicles			59,980	59,980	59,980	239,920		419,860	
Computer/IT								-	
Total Capital Cost Est.	-	-	59,980	59,980	59,980	239,920		419,860	
Total Oper. Impact Est.	-	-	-	-	-	-		-	
Total Expenditure Est.	-	-	59,980	59,980	59,980	239,920		419,860	

Section 5		Method(s) of Financing							
Funding Source(s)	FY2016-17	Year 2	Year 3	Year 4	Year 5	Future \$\$		Total	
General Fund			59,980	59,980	59,980	239,920		419,860	
								-	
								-	
Total Program Financing	-	-	59,980	59,980	59,980	239,920		419,860	

Section 6 Maps / Charts / Tables / Pictures

Please attach additional sheets as necessary.

This space is provided for any additional notes or comments:

**Town of Matthews
Capital Project Request Form**

For an capital item, enter information and enter in this area. This form requests that you submit through anticipated needs over the next 5 years; the first year of your request IS your current fiscal year request.
You need only fill in the white areas; the grey areas will calculate automatically
Town of Matthews, North Carolina
Fiscal Year 2016-17 through 2020-21 Capital Improvement Plan

Section 1	Capital Item Title: New Station					Department: Fire & EMS		
Division: Matthews								
Total Requested Funds	Total Appropriations to date	Budget FY2016-17	Total Project Cost				Type of Project: New	
			Year 2	Year 3	Year 4	Year 5		
3,870,000		-	-	-	-	-		
Section 2	Description of Capital Item							

This project is to build a station to replace Station II & includes a Public Safety Training Facility

Justification: what benefit does the Town receive for spending \$\$ on this as opposed to other projects? Does the Town save \$\$ in the long run? (attach spreadsheets as required)

Prior studies have shown the need for us to have a station at the Matthews-Mint Hill Road & Matthews Township Parkway Intersection. The Town was able to purchase a little over two acres near this intersection. While our current station placement does allow us to legally meet the rating requirements to cover the town the north side coverage is less than idea especially if IDLEWILD VFD should no longer provide coverage. There is not a training facility close to us. We have to send personnel to the CFD training facility in south Charlotte at Shopton and Beam Roads. This takes personnel and equipment out of service.

Which Board Goal does the project support?

Quality of Life	_____
Communications	_____
Transportation	_____
Public Safety	<u>x</u> _____
Economic Dev/Land Use Planning	_____
Operational Performance	<u>x</u> _____
Financial Performance	_____

Alternatives: What alternatives were explored? Describe your results:

History & Current Status: What is the impact if cancelled or delayed?

If at any time Idlewild VFD is not operable our ability to respond to areas along the western end of Idlewild Rd would be severely compromised without a station at this location. As the area becomes more populated there is a need to respond to our citizens & businesses in a timely manner in this area of Matthews. The lack of a training facility impacts us now. We use facilities in Charlotte and Monroe and can only use them when they are not in use. Leaving the area for training means less manpower and equipment in the area if emergencies occur. All of these factors lead to liability risks. In order to reduce cost to the citizens of Matthews we should get by in to develop the training portion with neighboring departments. Mint Hill VFD is already supports this. We should also locate a Mint Hill engine in our station as they want to build a station less that a half mile from this station. By doing this both Towns will save a lot of money.

Section 3	Describe New or Additional Impacts on Operating Budget						
Type of Expenditure	FY2016-17	Year 2	Year 3	Year 4	Year 5	Future \$\$	Total
Salaries / Benefits							-

Prof. & Consult. Services	-
Materials & Supplies	-
Maintenance / Fuel	-
Other	-
Total	-

Section 4 Project Costs							
Activity	FY2016-17	Year 2	Year 3	Year 4	Year 5	Future \$\$	Total
Prelim Design / Plans						75,000	75,000
Engineering / Arch. Services						\$920,000	920,000
Land / ROW / Acquisition							-
Clear / Grade / Site Prep							-
Building / Utility Construction						2,875,000	2,875,000
Equip / Machinery / Furniture							-
Vehicles							-
Computer/IT							-
Total Capital Cost Est.	-	-	-	-	-	3,870,000	3,870,000
Total Oper. Impact Est.	-	-	-	-	-	-	-
Total Expenditure Est.	-	-	-	-	-	3,870,000	3,870,000

Section 5 Method(s) of Financing							
Funding Source(s)	FY2016-17	Year 2	Year 3	Year 4	Year 5	Future \$\$	Total
Long Term Debt						3,870,000	3,870,000
Total Program Financing	-	-	-	-	-	3,870,000	3,870,000

Section 6 Maps / Charts / Tables / Pictures

Please attach additional sheets as necessary.

This space is provided for any additional notes or comments:

**Town of Matthews
Capital Project Request Form**

For an capital item, enter information in the grey areas. This form requests that you submit through anticipated needs over the next 5 years; the first year of your request IS your current fiscal year request.
You need only fill in the white areas; the grey areas will calculate automatically
Town of Matthews, North Carolina
Fiscal Year 2016-17 through 2020-21 Capital Improvement Plan

Section 1	Capital Item Title: Smokehouse Trailer						Department: Fire & EMS		
Division: Matthews									
Total Requested Funds	Total Appropriations to date	Budget FY2016-17	Total Project Cost				Type of Project: New		
			Year 2	Year 3	Year 4	Year 5			
80,000	-	-	-	-	-	-			
Section 2	Description of Capital Item								
A training trailer to teach children and adults about fire safety.									
<u>Justification:</u> what benefit does the Town receive for spending \$\$ on this as opposed to other projects? Does the Town save \$\$ in the long run? (attach spreadsheets as required)									
This trailer would be used to teach fire safety to children. The cost benefit is in reducing fire deaths and injuries.									
Which Board Goal does the project support?									
Quality of Life _____ Communications _____ Transportation _____ Public Safety <input checked="" type="checkbox"/> _____ Economic Dev/Land Use Planning _____ Operational Performance <input checked="" type="checkbox"/> _____ Financial Performance _____									
<u>Alternatives:</u> What alternatives were explored? Describe your results:									
We have applied for a Fire & Safety Grant for several years. We will continue to follow this approach.									
<u>History & Current Status:</u> What is the impact if cancelled or delayed?									
No significant impact on operations.									
Section 3	Describe New or Additional Impacts on Operating Budget								
Type of Expenditure		FY2016-17	Year 2	Year 3	Year 4	Year 5	Future \$\$	Total	
Salaries / Benefits								-	
Prof. & Consult. Services								-	
Materials & Supplies								-	

Maintenance / Fuel									-
Other									-
Total	-	-	-	-	-	-	-	-	-

Section 4		Project Costs							
Activity	FY2016-17	Year 2	Year 3	Year 4	Year 5	Future \$\$		Total	
Prelim Design / Plans								-	
Engineering / Arch. Services								-	
Land / ROW / Acquisition								-	
Clear / Grade / Site Prep								-	
Building / Utility Construction								-	
Equip / Machinery / Furniture						80,000		80,000	
Vehicles								-	
Computer/IT								-	
Total Capital Cost Est.	-	-	-	-	-	80,000		80,000	
Total Oper. Impact Est.	-	-	-	-	-	-		-	
Total Expenditure Est.	-	-	-	-	-	80,000		80,000	

Section 5		Method(s) of Financing							
Funding Source(s)	FY2016-17	Year 2	Year 3	Year 4	Year 5	Future \$\$		Total	
General Fund						80,000		80,000	
								-	
								-	
Total Program Financing	-	-	-	-	-	80,000		80,000	

Section 6 Maps / Charts / Tables / Pictures

Please attach additional sheets as necessary.

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**Town of Matthews
Capital Project Request Form**

For all capital items, enter information/data ONLY in white areas. This form requests that you think through anticipated needs over the next 5 years; the first year of your request IS your current fiscal year request.

You need only fill in the white areas; the grey areas will calculate automatically

Town of Matthews, North Carolina

Fiscal Year 2016-17 through 2020-21 Capital Improvement Plan

Section 1	Capital Item Title: Idlewild VFD Replacement Engine					Department: FIRE & EMS	
Division:	Idlewild VFD						
Total Requested Funds	Total Appropriations to date	Budget FY2016-17	Total Project Cost				Type of Project: Replacement
			Year 2	Year 3	Year 4	Year 5	
200,000	40,000	40,000	40,000	40,000	40,000	-	

Section 2 Description of Capital Item

Fire/Rescue Engine to replace existing 15 year old high mileage / maintenance unit

Justification: what benefit does the Town receive for spending \$\$ on this as opposed to other projects? Does the Town save \$\$ in the long run? (attach spreadsheets as required)

This replacement vehicle assures reliable, safe, effective and timely response to fire, rescue and emergency medical incidents in Matthews.

Which Board Vision does the project support?

Quality of Life _____

Communications _____

Transportation _____

Public Safety _____

Economic Dev/Land Use Planning _____

Operational Performance _____

Explain Relationship to vision:

Alternatives: What alternatives were explored? Describe your results:

Continued use of existing, high mileage / maintenance apparatus is possible but with increasing degree, frequency and cost of repairs, down time and potential for critical failures while responding to emergencies in our community.

Section 3 Describe New or Additional Impacts on Operating Budget

Type of Expenditure	FY2016-17	Year 2	Year 3	Year 4	Year 5	Future \$\$	Total
Salaries / Benefits							-
Prof. & Consult. Services							-
Materials & Supplies							-

Maintenance / Fuel								-
Other								-
Total	-	-	-	-	-	-	-	-

Section 4		Project Costs						
Activity	FY2016-17	Year 2	Year 3	Year 4	Year 5	Future \$\$	Total	
Prelim Design / Plans							-	
Engineering / Arch. Services							-	
Land / ROW / Acquisition							-	
Clear / Grade / Site Prep							-	
Building / Utility Construction							-	
Equip / Machinery / Furniture							-	
Vehicles	40,000	40,000	40,000	40,000			160,000	
Computer/IT							-	
Total Capital Cost Est.	40,000	40,000	40,000	40,000	-	-	160,000	
Total Oper. Impact Est.	-	-	-	-	-	-	-	
Total Expenditure Est.	40,000	40,000	40,000	40,000	-	-	160,000	

Section 5		Method(s) of Financing						
Funding Source(s)	FY2016-17	Year 2	Year 3	Year 4	Year 5	Future \$\$	Total	
							-	
							-	
							-	
Total Program Financing	-	-	-	-	-	-	-	

Section 6 Maps / Charts / Tables / Pictures

Please attach additional sheets

This space is provided for any additional notes:

Engine 93, the target for replacement with this funding request, has required excessive maintenance and repair in the past two years and we fear this pattern will continue and likely worsen as it ages.

Town of MatthewsTM Parks & Recreation

Mission: We will preserve and enhance the public's quality of life with dynamic and accessible programs, facilities, services, and the promotion of tourism. Our Department will strive to create a strong sense of community by impacting the individual, environment, social, and economic structures of our Town using our knowledge, creativity, passion and dedication.

Performance Highlights:

- Continued effort to improve performance measurement within the department:
 - Refined survey tool to improve level of feedback
 - Survey responses rated customer service at events as excellent (average of 4.5 out of 5)
- Re-engineered Food Truck Friday event
- Continued success of Pawsitively Matthews
- Continued to add sewer art designs along Four Mile Creek Greenway
- Continued great working relationship with volunteer groups such as HAWK and MAG, collaborating to deliver programs and events
- Very high level of participation in programs and events throughout the department

Major Service(s) Provided:

Provide leisure services that enhance citizens' quality of life.

From programs and camps to special events, Greenway and parks, we strive to provide opportunities and chances for our citizenry of all ages to enjoy our services.

Play a role in economic development through special events, concerts and specialized classes.

One of few Recreation Departments in N.C. that place a strong emphasis on cultural and art programming using two great buildings: Matthews Community Center and Crews Road Recreation Center.

Collaborate with the Matthews Playhouse, CMS, Matthews Artist Guild and Mecklenburg County.

FY 2015-2016 Accomplishments:

- Purser-Hulsey Park:
 - Working with Carolina Trailblazers to build trails at PH Park
 - Completed construction of community garden
 - Board adopted name for the park
- New playground equipment, resulted in increased activity in Windsor Park
- Developed conceptual design for future Rice Road Park
- Added decorative landscape lighting, improved appearance of stage in Stumptown Park
- Began repair of Community Center roof
- Recognized by NCRPA as Arts & Humanities Award recipient

FY 2016-17 Major Budget

Changes/New Requests/Focus Areas:

- Pedestrian Trail Construction:
 - Crestdale Heritage Trail
- Park Development:
 - Country Place Pocket Park
 - Rice Road Park planning
- Improvements to Fullwood Theater
- Enhancement of special events in Matthews

**Parks, Recreation,
& Cultural Resource
Department Strategic
Framework**

Vision

To meet the leisure needs of the community by creating and maintaining open spaces, premier events, and serving as a cultural destination, while providing excellent customer service.

Values

1. Dedicated
2. Passionate
3. Approachable
4. Supportive
5. Knowledgeable
6. Creative

Mission

We will preserve and enhance the public's quality of life with dynamic and accessible programs, facilities, services, and the promotion of tourism. Our Department will strive to create a strong sense of community by impacting the individual, environment, social, and economic structures of our Town using our knowledge, creativity, passion and dedication.

Goals

- Facilities, Parks, & Open Space**
To upgrade and develop facilities, parks, and open space in accordance with programming requirements and master plans.
- Programs and Events**
To provide a variety of programs and events to meet the needs of the citizens.
- Financial Performance**
To operate efficiently, manage resources, utilize alternative funding and charge appropriate user fees to meet budget requirements.
- Employees**
To maintain a passionate and creative employee team and manage them effectively through training, communications, and rewards.
- Communications and Marketing**
To develop partnerships in the community and communicate effectively through marketing and relationships.
- Customer Service**
To satisfy customers with knowledgeable, courteous, and consistent service.

Performance Measures

- Develop total park acreage to reach 2.5 acres per 1,000 residents
- Create passive recreation space to reach 0.5 acres per 1,000 residents.
- Work to ensure that 100% of playgrounds are in compliance with NRPA NPSI safety requirements.
- Increase revenue from facility rentals 5% annually.
- Increase the average attendance of all recreation center programs by 3% annually.
- Ensure that 10% of total programs/events will be new or re-engineered ideas.
- Make recycling opportunities available at 100% of Town programs and events.
- Increase participation in Town sponsored events by 8% over the next 5 years.
- Ensure that the average cost per camp programs will not exceed revenues.
- Recover 40% of department operating costs through collected revenue
- Secure grant funding that is equivalent to 5 percent of operating budget
- Prevent departmental budget from exceeding 100% of the annual target
- Maintain an annual attrition rate of 15% or less for full time staff
- Full-time staff will receive an average of 4 hours of professional development/training annually
- Ensure 100% of eligible staff members achieve and retain CPRP certification
- Maintain 10% of department staffing needs through volunteers
- Percent of programs offered that meet minimum registration quota will be 75%
- Repeat participants will compose an average of 50% of total program participants annually.
- Refunds issued due to valid rental complaints, will not exceed 10% annually.
- Work to ensure that at least 85% of recreation program participants rate their overall experience as positive.

Strategies

1. Evaluate space & facility needs to best utilize existing space and plan for future use.
2. Provide rental facilities as a community service and maximize revenue to help offset operational and maintenance costs.
3. Implement an operations and maintenance plan to ensure the proper care and long-term health of Department assets.
4. Continue land acquisition efforts in accordance with the Parks & Recreation Master Plan.
5. Work with Mecklenburg County to develop the Regional Sportsplex project.
6. Identify unmet needs in the community and design programming to address those needs with a focus on special populations.
7. Research new and improved programming ideas by using training opportunities, peer review, and other benchmarking efforts.
8. Work with cultural arts partners to implement expanded programming.
9. Develop new programming through new and existing partnerships with groups such as Discovery Place, the Light Factory, etc.
10. Continue to build upon tourism-based events to provide excellent quality of life in the community while also supporting economic development efforts.
11. Expand outdoor and indoor athletic programming for youth and adults.
12. Grow summer camp program and identify sites for long-term expansion.
13. Refine sponsorship model for special events and other programming
14. Evaluate and update the user fee schedule to remain competitive and charge appropriately
15. Utilize grant funding opportunities and grow alternative revenue sources through partnerships with area schools, the County, Arts & Science Council, and other agencies
16. Plan to effectively and efficiently utilize tourism funding and bond funding (existing and future) to meet the needs of the Department.
17. Continue benchmarking and cost justification initiatives and evaluate cost control effectiveness on a periodic basis.
18. Utilize technology to address needs as identified in the IT audit.
19. Continually evaluate staffing needs and plan for optimum service levels.
20. Formalize the evaluation system for part time temporary staff to link performance with Department operations.
21. Continue education and training for all staff and include customer service training.
22. Develop a comprehensive Department communications plan that encompasses marketing, public relations and advertising and integrates with the Town-wide branding.
23. Foster partnerships with the media to accomplish the Department's marketing needs.
24. Improve utilization of social media and website for expanded Department communications.
25. Continue with "grass roots" communications such as door hangers, flyers, and brochures in addition to newer technologies and other methods.
26. Maintain signage in parks to better identify Department facilities and enhance the Town's image.
27. Build relationships with businesses, including those downtown, to provide well-received programming and events.
28. Maintain and strengthen relationships with groups such as the County, schools, Town Departments, and other agencies.
29. Establish Department customer service standards and provide staff training on a regular basis.
30. Continue to improve customer service technologies and capabilities such as website use, online registration, etc.
31. Conduct surveys and focus groups and follow through with action regarding public wants and needs.

Town of Matthews			
Capital Project Request Form		For all capital items, enter information/data ONLY in white areas. This form requests that you think through anticipated needs over the next 5 years; the first year of your request IS your current fiscal year request.	
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Town of Matthews, North Carolina

Section 1	Capital Item Title:	Rice Road Park Development					Department:
	Priority Rank:						Parks, Recreation & Cultural Resource
Division:							
Total Requested Funds	Total Appropriations to date	Budget FY 2016-17	Total Project Cost Year 3	Total Project Cost Year 4	Year 2	Year 2	Type of Project:
250,000	-	50,000	100,000	100,000	-	-	

Section 2	Description of Capital Item						
Construction of park property at 2432 Rice Rd. PARTF Grant used to purchase property, stipulation that construction begin by January 2018.							
Phase 1 of park development will include site planning in FY16, construction beginning in FY17; amenities TBD by approved site master plan							
Phase 2 will include ultimate build out of the park site.							

Justification: what benefit does the Town receive for spending \$\$ on this as opposed to other projects? Does the Town save \$\$ in the long run? (attach spreadsheets as required)

The benefits to constructing the park are:

A park will be located in an under-served area of Matthews, in terms of available recreation facilities within close proximity. This project was identified by citizens of Matthews as a desirable addition during the creation of the current Parks and Recreation Master Plan. In response, the Matthews Parks and Recreation Masterplan lists completion of Rice Road Park as a recommended action.

This park will serve as a new recreation facility for citizens in the are and around Matthews. Use radius for the park will reach multiple neighborhoods and demographics surrounding the park. The park creates a new destination, encouraging pedestrian/bike traffic both into and from this park facility.

Which Board Vision does the project support?							
Small Town Feeling/Identity							
Functional Transport							
Walkable/ Bikeable Community		X					
Pedestrian Friendly Downtown							
Park/Open Space		X					
Fair Growth & Development							
Compatible Commercial Development							
Quality Residential Development							
Destination for Arts & Culture							
Healthy Sustainable Environment		X					
Other							
<u>Explain Relationship to vision:</u>							

Alternatives: What alternatives were explored? Describe your results:

One alternative is to seek alternate sources to fund development of Rice Road Park. PARTF remains a grant option that staff plans to pursue. The Town would be responsible for a 50% match of the funding level sought if awarded. Staff is not pessimistic, but rather cognizent of the fact that the Town has received 2 PATRF grants with 3 years. Equitable distribution of funds throughout NC has usually been an objective of PARTF each year. Preliminary conversations with PARTF representatives confirmed that development of Rice Road Park is an option, even with the fact that PARTF Grant funding was secured to purchase that property as well.

Rice Road Park Construction								
Preliminary Cost Estimations								
Existing Conceptual Design				Scaled Down Version of Existing Conceptual Design				
Element	Cost Estimate	DESC		Element	Cost Estimate	Amount Reduced	DESC	
Picnic Shelter	\$65,000.00			Picnic Shelter	\$0.00	(\$65,000.00)	<i>Eliminated</i>	
Walking Trail	\$50,000.00			Walking Trail (gravel)	\$50,000.00	\$0.00	<i>No change</i>	
Restroom Facility	\$150,000.00			Restroom	\$0.00	(\$150,000.00)	<i>Eliminated</i>	
Parking lot	\$85,000.00	Ashphalt, curb		Parking lot	\$10,000.00	(\$75,000.00)	<i>Reduced</i>	
Signage	\$15,000.00			Signage	\$5,000.00	(\$10,000.00)	<i>Change</i>	
Site Prep	\$23,000.00			Site Prep	\$12,000.00	(\$11,000.00)	<i>Reduced project site</i>	
Clearing/Grubbing	\$48,000.00	6 acres @ 8,000/acre		Clearing/Grubbing	\$32,000.00	(\$16,000.00)	<i>Reduced project site</i>	
Playground 1	\$100,000.00			Playground 1	\$60,000.00	(\$40,000.00)	<i>Reduced equipment</i>	
Community Garden	\$10,000.00			Community Garden	\$10,000.00	\$0.00	<i>No change</i>	
Play area 2	\$60,000.00			Play area 2	\$0.00	(\$60,000.00)	<i>Eliminated</i>	
Landscaping / enhancements	\$10,000.00			Landscaping / enhancements	\$5,000.00	(\$5,000.00)	<i>Reduced</i>	
Utilities	\$15,000.00			Utilities	\$15,000.00	\$0.00	<i>No Change</i>	
Subtotal	\$631,000.00			Subtotal	\$199,000.00	(\$432,000.00)		
Planning / design / management	\$113,580.00			Planning / design / management	\$24,000.00	(\$89,580.00)	<i>% Reduction</i>	
Contingency	\$31,550.00			Contingency	\$7,000.00	(\$24,550.00)	<i>% Reduction</i>	
Total	\$776,130.00			Total	\$230,000.00	(\$546,130.00)		

Town of Matthews

Capital Project Request Form For all capital items, enter information/data ONLY in white areas. This form requests that you think through anticipated needs over the next 5 years; the first year of your request IS your current fiscal year request.

You need only fill in the white areas; the grey areas will calculate automatically..

Town of Matthews, North Carolina

Section 1 Capital Item Title: Pocket Park Construction Department: Parks, Recreation & Cultural Resource

Priority Rank:

Division:		Budget	Total Project Cost				Type of Project:
Total Requested Funds	Total Appropriations to date	FY 2016-2017	Year 2	Year 3	Year 4	Year 5	Park Construction
60,000	-	20,300	20,000	20,000	-	-	

Section 2 Description of Capital Item

Creation of small pocket parks/green areas (County Place)

Justification: what benefit does the Town receive for spending \$\$ on this as opposed to other projects? Does the Town save \$\$ in the long run? (attach spreadsheets as required)

The benefit of pocket parks are that they are a relatively inexpensive way to preserve greenspace and create small passive recreation areas for citizens to enjoy. Pocket Parks are also areas that are attractive and beautify their surrounding areas, making Matthews more attractive to citizens and businesses.

Which Board Vision does the project support?

Small Town Feeling/Identity	X					
Functional Transport						
Walkable/ Bikeable Community						
Pedestrian Friendly Downtown	X					
Park/Open Space	X					
Fair Growth & Development						
Compatible Commercial Development						
Quality Residential Development						
Destination for Arts & Culture						
Healthy Sustainable Environment	X					
Other						

Explain Relationship to vision:

Alternatives: What alternatives were explored? Describe your results:							
One alternative is to time the project to coincide with realignment of Country Place Drive. There could be significant cost savings related to grading and site prep for this pocket park.							

Section 3 Describe New or Additional Impacts on Operating Budget

Type of Expenditure	FY 2016-2017	Year 2	Year 3	Year 4	Year 5	Future \$\$	Total
Salaries / Benefits							-
Prof. & Consult. Services							-
Materials & Supplies	-	-	-				-
Maintenance / Fuel							-
Other							-
Total	-	-	-	-	-	-	-

Section 4 Project Costs

Activity	FY 2016-2017	Year 2	Year 3	Year 4	Year 5	Future \$\$	Total
Prelim Design / Plans	500	500	500				1,500
Engineering / Arch. Services							-
Land / ROW / Acquisition							-
Clear / Grade / Site Prep	8,000	8,000	8,000				24,000
Building / Utility Construction	7,500	7,500	7,500				22,500
Equip / Machinery / Furniture	4,000	4,000	4,000				12,000
Vehicles							-
Computer/IT							-
Total Capital Cost Est.	20,000	20,000	20,000	-	-	-	60,000
Total Oper. Impact Est.	-	-	-	-	-	-	-
Total Expenditure Est.	20,000	20,000	20,000	-	-	-	60,000

Section 5 Method(s) of Financing

Funding Source(s)	FY 2016-2017	Year 2	Year 3	Year 4	Year 5	Future \$\$	Total
General Fund / Fund Balance	20,000	20,000	20,000				60,000
							-
							-
Total Program Financing	20,000	20,000	20,000	-	-	-	60,000

Section 6 Maps / Charts / Tables / Pictures

Please attach additional sheets as necessary.

Town of Matthews							
Capital Project Request Form		For all capital items, enter information/data ONLY in white areas. This form requests that you think through anticipated needs over the next 5 years; the first year of your request IS your current fiscal year request.					
		You need only fill in the white areas; the grey areas will calculate automatically					
Town of Matthews, North Carolina							
Section 1	Capital Item Title:	Sam Newel - Matthews Mint Hill Pedestrian Trail					Department:
	Priority Rank:						Parks, Recreation & Cultural Resource
Division:							
Total Requested Funds	Total Appropriations to date	Budget FY 2016-17	Total Project Cost				Type of Project:
			Year 2	Year 3	Year 4	Year 5	Trail Construction
140,000	-	-	70,000	70,000	-	-	
Section 2	Description of Capital Item						
This project is a greenway connector that would extend from Sam Newell Rd to Matthews-Mint Hill Rd. Trail would be 10' wide (12' disturbed) extending and estimated 6500 feet.							
<u>Justification:</u> what benefit does the Town receive for spending \$\$ on this as opposed to other projects? Does the Town save \$\$ in the long run? (attach spreadsheets as required)							
This segment of greenway links destination the CATS park and ride in Matthews, Crestdale Middle School, mulitple apartment complexes, Novant Health Medical facility, and also connects to existing sidewalk leading to Downtown Matthews and eventually to the Sportsplex facility in Matthews. This project is also a step towards completion of the Town-wide connectivity plan, and also observed as a Carolina Thread Trail route. Forecast for visitation/use of this trail is extensive. Connection points make accessibility easy to a mass number of citizens. The destinations are also enticing for those that may not live directly adjacent to an access point. The trail itself would be considered a destination for recreational pedestrians, bikers and many other forms of trail users.							
Which Board Vision does the project support?							
Small Town Feeling/Identity			X				
Functional Transport			X				
Walkable/ Bikeable Community			X				
Pedestrian Friendly Downtown			X				
Park/Open Space			X				
Fair Growth & Development							
Compatible Commercial Development							
Quality Residential Development							
Destination for Arts & Culture							
Healthy Sustainable Environment			X				
Other							
<u>Explain Relationship to vision:</u>							
<u>Alternatives: What alternatives were explored? Describe your results:</u>							
Potential alternatives involve different routes to make the connection. The greenway / trail corridor study conducted in 2012 identified the designed trail connection as the optimal route.							

Section 3		Describe New or Additional Impacts on Operating Budget						
Type of Expenditure	FY 2016-17	Year 2	Year 3	Year 4	Year 5	Future \$\$	Total	
Salaries / Benefits							-	
Prof. & Consult. Services							-	
Materials & Supplies							-	
Maintenance / Fuel		-					-	
Other							-	
Total	-	-	-	-	-	-	-	

Section 4		Project Costs						
Activity	FY 2016-17	Year 2	Year 3	Year 4	Year 5	Future \$\$	Total	
Prelim Design / Plans / Permits	-	10,000					10,000	
Engineering / Arch. Services							-	
Land / ROW / Acquisition							-	
Clear / Grade / Site Prep	-	60,000	70,000				130,000	
Building / Utility Construction			-	-		-	-	
Equip / Machinery / Furniture							-	
Vehicles							-	
Computer/IT							-	
Total Capital Cost Est.	-	70,000	70,000	-	-	-	140,000	
Total Oper. Impact Est.	-	-	-	-	-	-	-	
Total Expenditure Est.	-	70,000	70,000	-	-	-	140,000	

Section 5		Method(s) of Financing						
Funding Source(s)	FY 2016-17	Year 2	Year 3	Year 4	Year 5	Future \$\$	Total	
General Fund / Fund Balance	-	70,000	70,000				140,000	
							-	
							-	
Total Program Financing	-	70,000	70,000	-	-	-	140,000	

Section 6		Maps / Charts / Tables / Pictures						
Please attach additional sheets as necessary.								
<u>This space is provided for any additional notes or comments:</u>								
Completion of this trail segment would include land use agreements or purchases from multiple private land owners. Projected cost does not include easement /acquisition cost for property use.								

Town of
MatthewsTM
Planning and Development
FY15-16

Mission: To provide visionary leadership by anticipating lifestyle trends that will support a high quality of life and recommending innovative proactive solutions that support beneficial outcomes for the entire community.

Performance Highlights:

Generally met or exceeded turn-around time goals for zoning application, subdivision, site plan reviews and code enforcement actions.

Major Service(s) Provided:

Assist the community in developing and updating its long-term visions for how the Town should develop.

Provide a wide range of general and site-specific information to citizens, elected and appointed officials, and governmental staff, dealing with how land can be developed and used in accordance with adopted Town codes and policies.

Research, draft, and recommend revisions, additions, and deletions to current land use policies and regulations in accordance with the community's long-range visions.

Receive and investigate possible violations of local land use-related codes, and contact the responsible parties to discuss ways to resolve any violations.

FY 2015-2016 Accomplishments:

- Ongoing active staff involvement in regional studies and plans: QUAD; E John St/Old Monroe Rd. widening; US74 conversion; I-485 expansion; CATS mass transit corridor.
- Working alongside consultants (through grant), created new Downtown Streetscape Improvements Plan document (expected to be approved this FY).
- Coordinated efforts between Planning & Development and other Town departments on Crestdale Heritage Trail, transportation plans and land use goals.

- Composite Bicycle and Pedestrian Plan was adopted.
- Began new process of pre-submission development concept reviews by Council.
- Undertook new Small Area Plan for E John St-Outer Loop area, incorporating Winthrop University class in researching background data.
- Hired new GIS Planner; hired new Administrative Assistant/Deputy Clerk; working with Winthrop U student on developing new cell tower/wireless technology distribution regulations consistent with latest federal and state laws.
- Coordinated zoning district change requests and text amendments, including old Conditional zoned parcels into contemporary classifications.
- Researched impacts of pending legislation and provided information for Council responses.
- Staff involved in updating and utilizing County EPM (digital plan review) system.
- Continue using CDBG and HOME grants to acquire land for Crestdale Heritage Trail and to build/repair affordable housing.

FY 2016-17 Major Budget Changes/New Requests/Focus Areas:

Highlights:

- Very much a status quo budget, with operational expenses remaining steady.
- No new grant funds anticipated for any new Town projects in FY16-17.

Town of
Matthews
 North Carolina
Planning & Development
Strategic Framework

May 2016

Vision

We provide innovative planning services and comprehensive information utilizing a well-trained staff dedicated to excellence.

Values

1. Innovative
2. Consistent
3. Ethical
4. Helpful
5. Integrity

Mission

To provide visionary leadership by anticipating lifestyle trends that will support a high quality of life and recommending innovative proactive solutions that support beneficial outcomes for the entire community.

Goals

Long Range Planning
 To design and maintain land development policies consistent with our community's needs for a future healthy economic environment and a high quality of life.

Current Planning
 To create and consistently apply regulations and procedures to guide future growth and development within the community.

Employees
 To recruit and retain highly qualified and knowledgeable employees.

Communications
 To create an environment that promotes clear and open internal and external communication.

Resources
 To provide the appropriate resources needed to effectively deliver planning services to the community.

Performance Measures

- Provide coordination of biannual regional meetings with elected officials.

- Complete 90% of site plan reviews within 10 business days.
- Conduct 90% of initial code enforcement inspections within 2 business days, and make initial contact with owner or responsible party on code violations within 7 business days.
- Correct 90% of code violations within 6 months.
- Update the Zoning Map at least annually.
- Work to ensure that 100% of staff recommendations on zoning requests are consistent with adopted land use plan.
- Within one month of original complaint, initiate inspection, & corrective enforcement measures on 95% of deteriorated /dilapidated structures.
- Provide zoning application checklists to applicant within 10 days for a one month cycle, and within 15 days for a 2 month cycle at least 90 % of the time.
- Have staff perform a site visit for 90% of submitted site plans.

- Ensure that all department employees have opportunity to participate in 1 or more training/professional development sessions (online or in person) each year.
- Ensure that 100 % of planners receive AICP certification within 2 years of eligibility/hire.

- Provide elected/appointed boards with staff reports at least 3 business days in advance of a scheduled meeting 90% of the time
- Ensure that 100% of forms and pending zoning actions are accessible online
- Educate 100% of interested property owners and/ or developers on comprehensive and area plan goals relevant to their specific situation.

- Ensure that the department budget does not exceed the annual appropriations 100% of the time.
- Ensure that annual departmental budget includes funds for continuing education & membership in professional organizations.

Strategies

1. Maintain a schedule for plan updates on a recurring basis and ensure integration of plans with other departments.
2. Continue collaborative regional planning efforts.
3. Provide information regarding long range plans to public officials.
4. Offer new and emerging development concepts to elected officials
5. Create small area plans for key geographic areas within the Town.
6. Proactively prepare for mass transit.
7. Assist Town Board in the development of regional meetings on land use/dev.
8. Complete update of Downtown Master Plan appendices of Design Guidelines and Streetscape Improvements.

9. Implement planning goals and policies fairly and consistently.
10. Work with the County and other Towns to update and streamline the online development review process.
11. Ensure accurate and timely processing of document and information inquiries.
12. Continue efforts to maintain and enhance the appearance of the community.
13. Have staff update the zoning map at least annually.
14. Advocate for and encourage sustainable methods of construction and alternative energy generation, such as green roofs, community or urban gardens, solar collector installations, passive solar building orientation, etc.
15. Explain proposed and pending infrastructure projects (roads, utilities, pathways, etc.) that may impact a development site at the time of inquiry for any development/change of use/redevelopment.
16. Provide direction and professional expertise to citizen committee on historic designation. Offer input on what sites need study for potential designation as early as possible if their survival may be threatened.
17. Actively participate in E John/Old Monroe, I-485, Independence Blvd conversion, Weddington interchange, CATS Silver Line and similar road/transit studies.

18. Create a development plan for each employee with a focus on professional skills training.
19. Provide a balanced work environment that promotes the knowledge and experience of employees.
20. Advocate for competitive compensation and benefits including incentives for certification/educational attainment.

21. Use the Department webpage as the primary source for disseminating up-to-date information.
22. Continue to represent the Town at various agency meetings.
23. Schedule and hold meetings on specific issues as needed.
24. Develop and utilize a network of planning and related professionals and practitioners.
25. Request ability to provide direct digital submission of all forms on the Planning website.

26. Identify and maintain resources to ensure efficiencies in operations.
27. Maintain and identify necessary upgrades to hardware and software.
28. Evaluate staffing to provide optimum service levels.
29. Develop a budget and performance measures that support the Town plan.

PROPOSED CIP PROJECTS FOR FY16-17 – FY20-21

Describe proposed improvement project

Revision of RR parking lot (between Trade and Ames Streets) to incorporate a pedestrian pathway, and a stairway connection up to Bank St (future woonerf)

Physical/geographic boundaries of project

Between Trade and Ames Streets within public parking lot immediately adjacent to railroad

Identify the adopted Plan document and page number where this project is described

(not yet adopted) Downtown Streetscape Improvement Plan (page numbering will change – see attached earlier draft pages 22-23 showing proposed project)

What Vision Statements does this project support?

Small Town Feeling & Identity
Well-Planning Functional Transportation System
Walkable/Bikeable Community
Vibrant, Pedestrian Friendly Downtown
Extensive Park and Open Space System
Healthy Sustainable Environment

What Town Board Strategies does this project support?

1. Implement the Downtown Master Plan. . . .
2. Continue pedestrian-friendly initiatives and promote alternative means of travel.
31. Seek opportunities for the continued development of the downtown core. . . .

Estimated cost, and year cost figure was projected, if available

\$71,580, of which \$10,000 is for stairway to Bank Street
Jan 2016 (see attached table of unit and total project cost estimates)

Is this project linked to another road or park project? If so, which one, and when is it being built?

Part of implementing the Downtown Master Plan
See also “Downtown Projects” under Public Works in CIP (no specific project listed)

Justification – how will the Town benefit from construction of this project?

Downtown Master Plan calls for: 1) intensifying the downtown core area; 2) increasing connectivity

Name: Kathi Ingrish

Date: May 3, 2016

Opinion of Probable Costs
DOWNTOWN MATTHEWS STREETSCAPE IMPROVEMENTS
TOWN OF MATTHEWS, NORTH CAROLINA

Pedestrian Path at Public Parking Lot Between Ames St. and Trade St.

ITEM NO.	DESCRIPTION	UNIT	QUANTITY	UNIT PRICE	TOTAL
1	Mobilization (Max. 3%)	LS	1	\$1,837.05	\$1,837.05
2	Erosion Control Measures	LS	1	\$2,000.00	\$2,000.00
3	Bituminous Sealcoat of Asphalt Parking Area	SF	40,000	\$0.25	\$10,000.00
4	Relocate existing wheel stops	EA	85	\$15.00	\$1,275.00
5	Asphalt removal (for bulbout installation)	SY	60	\$11.00	\$660.00
6	install 30" Curb and Gutter for Bulbout	LF	80	\$45.00	\$3,600.00
7	Asphalt Color (10' w X 885 lf) Pedestrian Path	SF	8,850	\$2.00	\$17,700.00
8	Parking Restriping	LS	1	\$2,000.00	\$2,000.00
9	Landscaping	AL	1	\$2,000.00	\$2,000.00
10*	Engineering	AL	1	\$6,000.00	\$6,000.00
11*	Tree Removal	LS	1	\$1,000.00	\$1,000.00
12*	Soil Testing and Site Stabilization	AL	1	\$7,000.00	\$7,000.00
13*	Construction of Stair Case - (Pkg. lot to Bank St.)	AL	1	\$10,000.00	\$10,000.00
SUBTOTAL					\$65,072.05
CONTINGENCY (10%)					\$6,507.21
TOTAL PROJECT COST					\$71,579.26
*Optional Items related to construction of staircase					

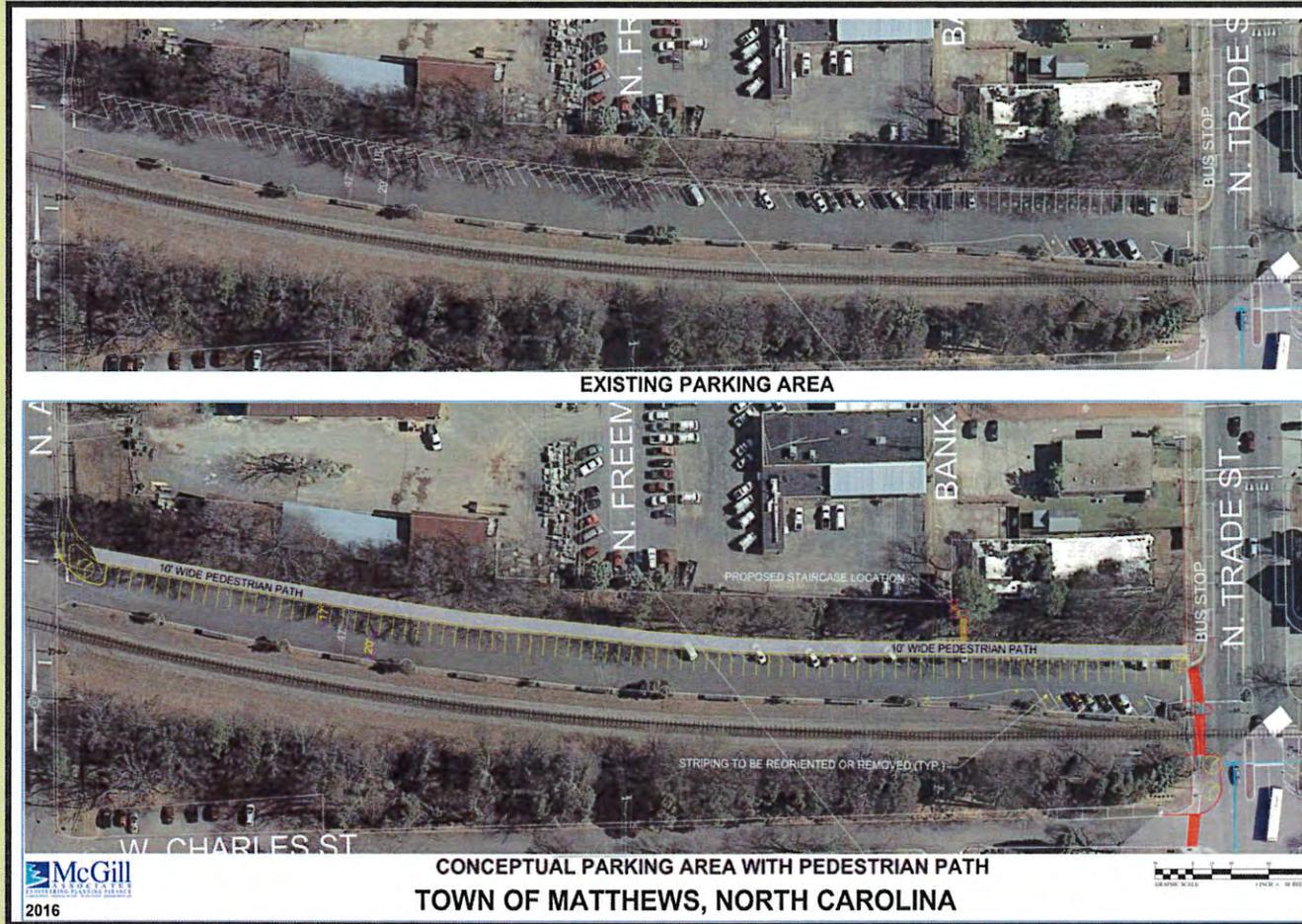
Jan 2016

DRAFT

DOWNTOWN STREETSCAPE IMPROVEMENT PLAN

Proposed pedestrian path through parking lot between Trade Street and Ames Street

A conceptual sketch of how a revision to the parking lot layout may provide space for a 10' wide pedestrian walk can be seen below.



DRAFT
DOWNTOWN STREETSCAPE IMPROVEMENT PLAN

Proposed pedestrian path through parking lot between Trade Street and Ames Street



Town of MatthewsTM Police



Mission Statement:

The employees of the Matthews Police Department strive to promote a safe community by preventing crimes and reducing the fear of crime, while treating all individuals fairly and with respect. Our members will demonstrate honesty, professionalism and integrity, while building the partnerships necessary to enhance the safety of our community.

Major Service(s) Provided:

Protect the citizens and properties of our community, while responding to all calls for police assistance. Investigate vehicle crashes and work with other departments to reduce the incidences of vehicle crashes. Provide animal control services to the community and manage animal licensing & permits. Respond to all qualified alarm calls and manage the town's alarm permitting ordinance. Respond with Fire & EMS personnel to critical medical calls involving possible heart attacks.

Performance Highlights:

- Experienced third straight year of minimal increase in serious crimes.
- Experienced another decrease in residential & commercial burglaries; fewer than 100 total in 2015.
- Brought in more than \$90,000 in grants, donations & federal shared assets monies so far in FY2016.
- Department members participated in more than 655 'community service' events and/or programs during 2015
- Inspected / installed more than 1,150 child safety seats during past twelve months. Recently trained & certified three additional officers for this service.
- More than 650 pounds of prescription drugs collected & destroyed at various events and from our permanent drop-box located within the police station.

FY 2015-2016 Accomplishments:

- Increased to 74% the number of sworn officers having attained advanced levels law enforcement certifications (compared to less than 50% statewide.)
- Employees completed in excess of 7,400 hours of in-service training during 2015.
- Successfully completed an FBI Security Audit of our facility, data & information systems and received exemplary report.
- Graduated our fifth recent *Citizens Police Academy* class. Eight 'graduates' have also applied to become members of our *Citizens Volunteer Corp*, bringing to 26 the total number of Volunteers.
- Citizens Volunteers contributed more than 2,700 hours of service to the department in past twelve months
- In partnership with a local church, members of the department distributed \$2,000 in \$100 individual gifts to unsuspecting members of our community through our *Secret Santa* initiative
- In partnership with other town departments and several local businesses, conducted first-annual *Matthews Gives Back* Christmas initiative whereby 40 families & 100+ children were presented with holiday gifts & food.
- In partnership with all seven police departments within the county, began development of a county-wide Domestic Violence / Intimate Partner Violence prevention initiative
- Purchased & deployed body cameras to all uniformed members of the department; cameras to be used at all times when officers are in uniform.



FY 2015-2016 Challenges:

- We have lost seven (7) sworn officers during the past twelve month; four of the most recent five stated leaving for higher salaries at other neighboring agencies.
- We continue to have difficulties maintaining part-time staffing for our Dispatch Center; this has resulted in higher overtime expenditures of full-time staff to cover essential shifts.
- We will still be operating approximately seven older vehicles (beyond those proposed in this budget) which, under the town's Vehicle Replacement Policy, should have already been removed from service.

Not Included:

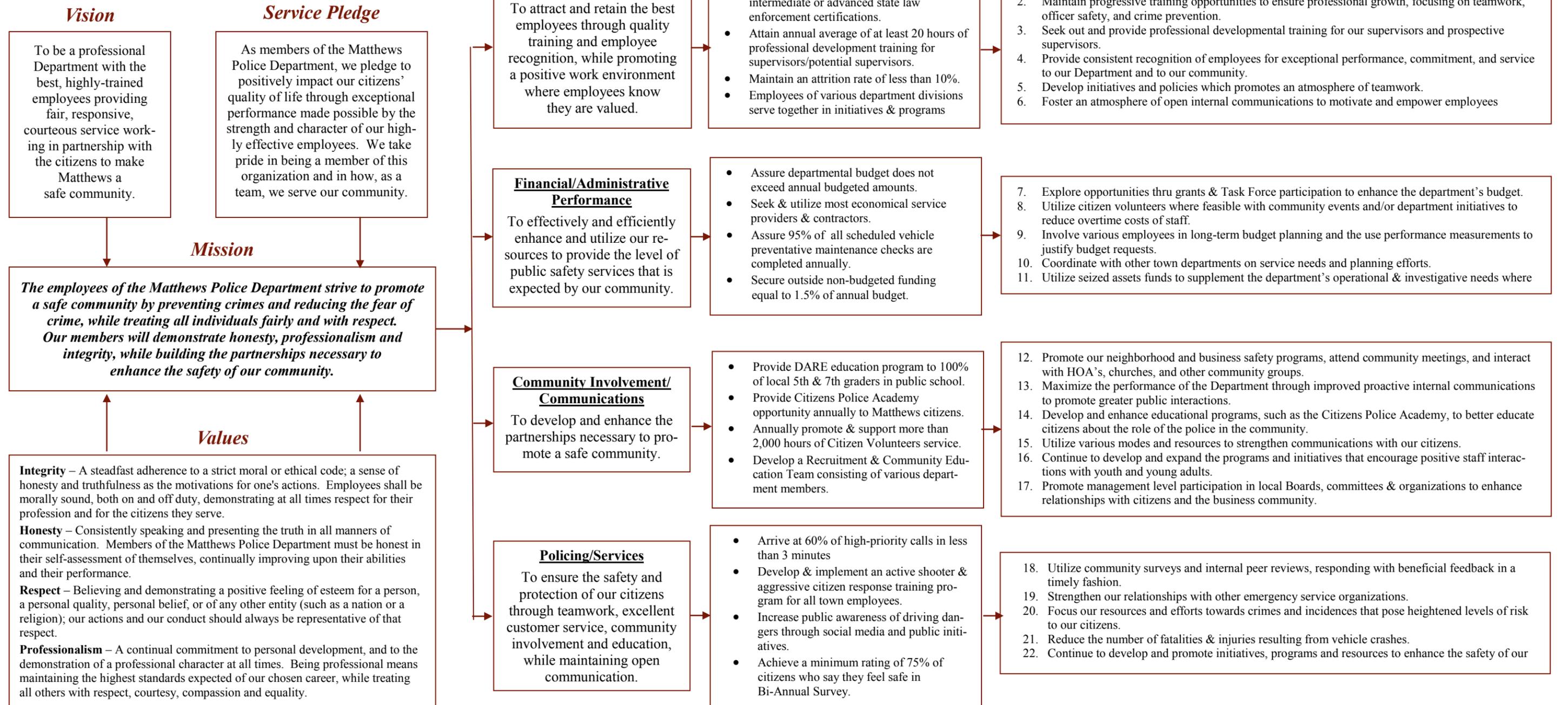
- \$65,000 (net) for addition of two full-time Telecommunicator positions to more consistently provide for adequate staffing; the total cost (\$98,000) would be off-set by reduction in overtime of full-time staff and a reduction in necessary salaries for part-time staff.
- 6 additional fully-equipped vehicles (@ \$40,000 per vehicle); Town's Vehicle Replacement Policy currently qualifies 14 current vehicles for replacement this fiscal year.

FY 2016-17 Major Budget Changes/New Requests/Focus Areas:

Highlights:

- Presented budget reflects a 0.54% net increase above current year budget.
- Includes \$298,000 for 8 fully-equipped replacement vehicles.
- Reflects \$9,000 net decrease in all town departments' radio maintenance & system user fees resulting from more users on the regional system.
- Reflects \$11,500 net reduction corresponding to last year's increase for the purchase of a replacement K-9, which is trained & in service.
- Reflects \$36,300 (22%) net reduction in projected fuel costs budgeted.
- \$65,000 'transferred' from the police department to the IT budget for the recently-approved full-time IT position.

Police Department Strategic Framework





Mission: To provide the infrastructure and services that supports the superior quality of life in the Matthews community, in a proactive, courteous, and professional manner.

Performance Highlights:

Major Service(s) Provided:

Street and sidewalk construction and maintenance.

Stormwater system maintenance.

Sanitation and recycling services through contract.

Landscaping, beautification and park maintenance activities.

Town facility maintenance and repair.

Town vehicle and equipment maintenance and repair.

Coordination of NCDOT and Charlotte Water and other utility activities in Town.

Street lighting.

FY 2015-2016 Accomplishments:

Completed large resurfacing program.

Started construction on the S. Trade Street widening project, Phase I

Completed the Buckley Way project.

Started construction the Campus Ridge Relocation project.

Pursued TIP funding for major McKee Rd A.

Added AVL to snow plows and sweepers to track areas served.

Replaced other equipment through the CIP process.

Pursued new solid waste contract with significant savings to the Town.

Constructed new community garden on Phillips Road.

Worked with NCDOT to construct new superstreet on Hwy. 51.

Repaired parking lots at Fire Stations 1 and 2.

FY 2015-16 Major Budget Changes/New Requests/Focus Areas:

Highlights:

- Financial support of Idlewild Road and NC 51 roundabout.
- Town Hall roof repairs
- Additional member of stormwater crew

Public Works

Strategic Framework

May 2016

Vision

We will provide vital, first-class services and infrastructure economically to the community through our proactive and professional employees.

Values

- Pride
- Creativity
- Responsive
- Dependable
- Caring
- Courteous

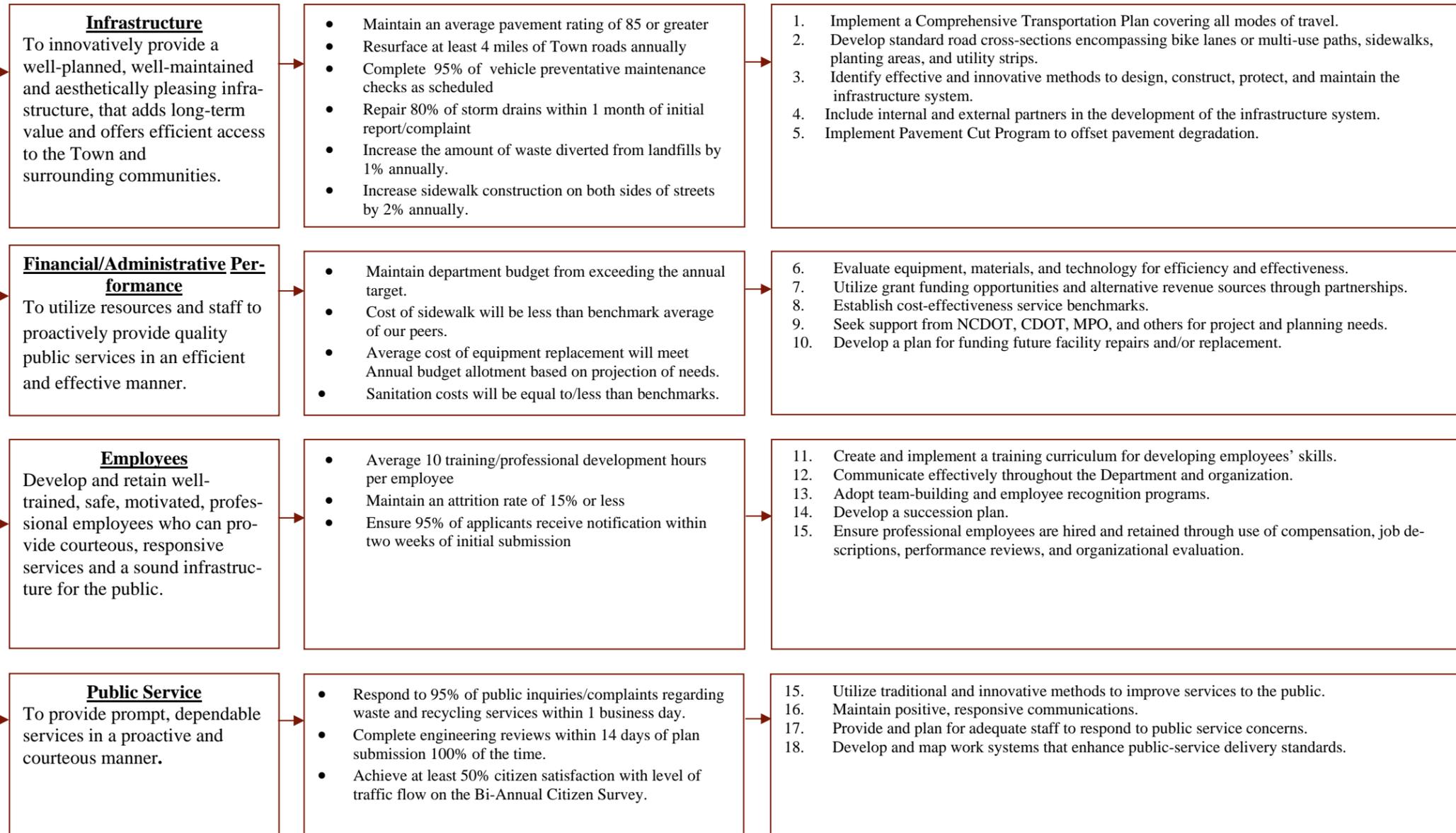
Mission

To provide the infrastructure and services that support the superior quality of life in the Matthews community, in a proactive, courteous, and professional manner.

Goals

Performance Measures

Strategies



GENERAL FUND

	fye 2016 ORIGINAL	fye 2016 AMENDED	fye 2017 Requested	fye 2017 Recommended	% Change from fye16 Original to fye 2017 Recommended
REVENUES					
Ad Valorem Taxes					
Vehicle Taxes	\$ 917,000	\$ 917,000	\$ 850,000	\$ 850,000	-7.3%
Auto Tag Fee	\$ 575,000	\$ 575,000	\$ 570,000	\$ 684,000	19.0%
Tax Penalties	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	0.0%
Tax Interest	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	0.0%
Prior Years	\$ 50,000	\$ 50,000	\$ -	\$ -	-100.0%
2015 Taxes	\$ 100,000	\$ 100,000	\$ -	\$ -	-100.0%
<u>2016 Taxes</u>	\$ 10,376,000	\$ 10,376,000	\$ 10,407,000	\$ 10,407,000	0.3%
	<u>\$ 12,058,000</u>	<u>\$ 12,058,000</u>	<u>\$ 11,867,000</u>	<u>\$ 11,981,000</u>	<u>-0.6%</u>
Local Option Sales Taxes					
1% Sales Tax - Art. 39	\$ 1,412,710	\$ 1,412,710	\$ 1,463,840	\$ 1,463,840	3.6%
0.5% Sales Tax - Art. 40	\$ 423,022	\$ 423,022	\$ 461,595	\$ 461,595	9.1%
0.5% Sales Tax - Art. 42	\$ 706,355	\$ 706,355	\$ 731,920	\$ 731,920	3.6%
Hold Harmless Tax	\$ 238,991	\$ 238,991	\$ 279,590	\$ 279,590	17.0%
	<u>\$ 2,781,078</u>	<u>\$ 2,781,078</u>	<u>\$ 2,936,945</u>	<u>\$ 2,936,945</u>	<u>5.6%</u>
Unrestricted Intergovernmental					
Utility Sales Tax	\$ 1,050,000	\$ 1,050,000	\$ 1,250,000	\$ 1,325,000	26.2%
Beer and Wine Tax	\$ 120,000	\$ 120,000	\$ 120,000	\$ 140,000	16.7%
Cable TV Franchise Tax	\$ 195,000	\$ 195,000	\$ 180,000	\$ 210,000	7.7%
Piped Natural Gas Excise Tax	\$ 135,000	\$ 135,000	\$ 40,000	\$ 40,000	-70.4%
Telecommunications Sales Tax	\$ 330,000	\$ 330,000	\$ 300,000	\$ 300,000	-9.1%
Solid Waste Disposal Tax	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	0.0%
Rental Vehicle Tax	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	0.0%
ABC Distributions	\$ 70,000	\$ 70,000	\$ 75,000	\$ 75,000	7.1%
State Mowing Contract	\$ 19,000	\$ 19,000	\$ 19,000	\$ 19,000	0.0%
Library Lease (CharMeck)	\$ 163,615	\$ 163,615	\$ 78,724	\$ 78,724	-51.9%
	<u>\$ 2,132,615</u>	<u>\$ 2,132,615</u>	<u>\$ 2,112,724</u>	<u>\$ 2,237,724</u>	<u>4.9%</u>
Restricted Intergovernmental					
Powell Bill	\$ 760,000	\$ 760,000	\$ 760,000	\$ 772,000	1.6%
CMUD Bond Payments	\$ 432,000	\$ 432,000	\$ 408,238	\$ 408,238	-5.5%
Local/County Grants					
CATS Transit Grant	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	0.0%
State Appropriations / Grants	\$ -	\$ -	\$ -	\$ -	
Federal Appropriations/Grants	\$ -	\$ -	\$ -	\$ -	
	<u>\$ 1,207,000</u>	<u>\$ 1,207,000</u>	<u>\$ 1,183,238</u>	<u>\$ 1,195,238</u>	<u>-1.0%</u>
Restricted / Committed to Public Safety					
HIDTA	\$ -	\$ 53,327	\$ -	\$ -	
HIDTA OT	\$ 4,500	\$ 4,500	\$ 4,000	\$ 4,000	-11.1%
TKTF OT	\$ -	\$ 5,879	\$ -	\$ -	
Federal Taskforce Reimbursements	\$ -	\$ 3,996	\$ -	\$ -	
Controlled Substance Tax	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	0.0%
DARE Assistance	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	0.0%
Police Donations	\$ 1,500	\$ 8,035	\$ 1,500	\$ 1,500	0.0%
School Resouce Officer	\$ 137,273	\$ 137,273	\$ 137,000	\$ 137,000	-0.2%
Misc. Police Grants	\$ -	\$ -	\$ -	\$ -	
Explorers	\$ -	\$ 1,900	\$ -	\$ -	
Alarm Ordinance Fees	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	0.0%
Wrecker Service Fees	\$ 3,750	\$ 3,750	\$ 3,500	\$ 3,500	-6.7%

CoC Judgements	\$ -	\$ 364	\$ -	\$ -	
Fire / EMS (Meck Co)	\$ 90,000	\$ 91,756	\$ 90,000	\$ 90,000	0.0%
Explorers (Fire)	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	0.0%
SAFER Staff	\$ 97,000	\$ 97,000	\$ -	\$ -	-100.0%
SAFER Volunteer	\$ 217,000	\$ 217,000	\$ 217,000	\$ 217,000	0.0%
Fireman's Relief	\$ 10,000	\$ 10,000	\$ -	\$ 10,000	0.0%
Fire/EMS Donations	\$ 1,000	\$ 1,271	\$ -	\$ -	-100.0%
	<u>\$ 584,523</u>	<u>\$ 658,552</u>	<u>\$ 475,500</u>	<u>\$ 485,500</u>	<u>-16.9%</u>
Stormwater Fees					
Stormwater Fees	\$ 600,000	\$ 600,000	\$ 600,000	\$ 733,333	22.2%
Other Fees and Permits					
Animal Tags / Fees / Fines	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	0.0%
Zoning Development Fees	\$ 30,000	\$ 30,000	\$ 20,000	\$ 20,000	-33.3%
Parking Permits	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	0.0%
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	
	<u>\$ 57,000</u>	<u>\$ 57,000</u>	<u>\$ 47,000</u>	<u>\$ 47,000</u>	<u>-17.5%</u>
Sales and Services					
Recreation Program Fees					
Community Center Programs	\$ 225,000	\$ 225,000	\$ 225,000	\$ 225,000	0.0%
Crews Center Programs	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	0.0%
Special Events	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	0.0%
Recreation Program Fees	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	0.0%
Facility Rentals	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	0.0%
Depot Lease (Chamber)	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	0.0%
CATS Bus Passes	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	0.0%
	<u>\$ 365,500</u>	<u>\$ 365,500</u>	<u>\$ 365,500</u>	<u>\$ 365,500</u>	<u>0.0%</u>
Investment Earnings					
Investment Earnings	\$ -	\$ -	\$ 5,000	\$ 5,000	
Miscellaneous Revenues					
Miscellaneous Revenues	\$ 30,000	\$ 30,108	\$ 30,000	\$ 30,000	0.0%
Sale of Fixed Assets	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	0.0%
Celebration Trees	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	0.0%
Matthews Alive	\$ 20,000	\$ 20,000	\$ 20,000	\$ 23,430	17.2%
	<u>\$ 61,000</u>	<u>\$ 61,108</u>	<u>\$ 61,000</u>	<u>\$ 64,430</u>	<u>5.6%</u>
Other Financing Sources					
Transfer from Tourism	\$ 685,000	\$ 685,000	\$ 750,000	\$ 641,379	-6.4%
Transfer from CIP	\$ -	\$ -	\$ -	\$ -	
Loan Proceeds	\$ -	\$ 740,982	\$ -	\$ -	
Insurance Proceeds	\$ -	\$ 4,130	\$ -	\$ -	
Assigned SW Fund Balance Appropriated	\$ 115,000	\$ 115,000	\$ -	\$ -	-100.0%
GF Fund Balance Appropriated	\$ -	\$ 948,554	\$ -	\$ -	
	<u>\$ 800,000</u>	<u>\$ 2,493,666</u>	<u>\$ 750,000</u>	<u>\$ 641,379</u>	<u>-19.8%</u>
	<u>\$ 20,646,716.00</u>	<u>\$ 22,414,518.76</u>	<u>\$ 20,403,907</u>	<u>\$ 20,693,049</u>	<u>0.22%</u>
	\$ 20,646,716.00	\$ 22,414,518.76	\$ 21,488,536	\$ 20,693,049	0.22%
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (1,084,629)</u>	<u>\$ -</u>	

GENERAL FUND

Fund 10

	fye 2016 ORIGINAL	fye 2016 AMENDED	fye 2017 Requested	fye 2017 Recommended	% Change from FYE16 Original to fye 2017 Recommended
4110 - GOVERNING BOARD	\$ 215,156	\$ 289,726	\$ 239,577	\$ 239,578	11.35%
4115 - MANAGER	\$ 443,292	\$ 1,184,274	\$ 467,646	\$ 457,402	3.18%
4117 - HUMAN RESOURCES	\$ 1,695,349	\$ 1,695,349	\$ 1,381,438	\$ 1,333,435	-21.35%
4120 - FINANCE	\$ 420,727	\$ 420,727	\$ 431,682	\$ 427,561	1.62%
4125 - IT	\$ 276,462	\$ 276,462	\$ 405,769	\$ 351,428	27.12%
4130 - SAFETY / RISK MANAGEMENT	\$ 430,690	\$ 430,690	\$ 459,486	\$ 447,854	3.99%
4310 - POLICE ADMIN	\$ 605,922	\$ 661,542	\$ 544,981	\$ 488,073	-19.45%
4311 - POLICE PATROL	\$ 2,736,419	\$ 2,639,945	\$ 2,841,431	\$ 2,821,635	3.11%
4312 - POLICE CRIMINAL INVESTIGATIONS	\$ 917,286	\$ 1,042,730	\$ 913,267	\$ 903,020	-1.56%
4313 - POLICE TELECOMMUNICATIONS	\$ 520,026	\$ 521,826	\$ 524,101	\$ 519,813	-0.04%
4314 - POLICE SUPPORT SERVICES	\$ 849,921	\$ 956,109	\$ 974,969	\$ 965,762	13.63%
4380 - ANIMAL CONTROL	\$ 79,229	\$ 79,593	\$ 80,981	\$ 78,866	-0.46%
4340 - FIRE / EMS	\$ 1,593,845	\$ 1,609,117	\$ 1,886,605	\$ 1,726,615	8.33%
4341 - FIRE (GRANT STAFFING)	\$ 97,998	\$ 97,998	\$ -	\$ -	-100.00%
4342 - FIRE (GRANT VOLUNTEERS)	\$ 217,380	\$ 217,380	\$ 217,380	\$ 217,380	0.00%
4510 - PUBLIC WORKS	\$ 568,131	\$ 626,746	\$ 693,090	\$ 562,886	-9.92%
4520 - STREETS / SIDEWALKS	\$ 1,335,000	\$ 1,977,836	\$ 1,426,251	\$ 1,456,000	9.06%
4530 - FLEET MAINTENANCE	\$ 332,385	\$ 332,385	\$ 283,883	\$ 283,338	-14.76%
4540 - LANDSCAPE	\$ 480,244	\$ 480,244	\$ 518,108	\$ 500,850	4.29%
4542 - FACILITIES MAINTENANCE	\$ 316,652	\$ 316,652	\$ 313,474	\$ 281,233	-11.19%
4700 - STORMWATER	\$ 665,417	\$ 689,417	\$ 650,896	\$ 733,333	10.21%
4710 - SANITATION	\$ 1,930,775	\$ 1,930,775	\$ 1,580,344	\$ 1,630,344	-15.56%
4910 - PLANNING	\$ 457,356	\$ 457,356	\$ 466,882	\$ 466,807	2.07%
4920 - ECONOMIC DEVELOPMENT	\$ 25,000	\$ 43,585	\$ 45,000	\$ 35,000	40.00%
6130 - PARKS & RECREATION	\$ 144,368	\$ 145,868	\$ 167,152	\$ 158,867	10.04%
6132 - RECREATION CENTERS	\$ 217,656	\$ 216,156	\$ 239,334	\$ 221,874	1.94%
6134 - CULTURAL ARTS	\$ 491,114	\$ 491,114	\$ 528,801	\$ 565,756	15.20%
6136 - SPECIAL EVENTS	\$ 292,006	\$ 292,006	\$ 340,542	\$ 330,623	13.22%
6200 - DEPOT STATION / OTHER	\$ 9,700	\$ 9,700	\$ 9,700	\$ 9,000	-7.22%
9100 - DEBT SERVICE	\$ 1,776,296	\$ 1,776,296	\$ 1,983,436	\$ 1,973,436	11.10%
9999 - CONTINGENCY / SPECIAL APPROPRIATIONS	\$ 504,914	\$ 504,914	\$ 872,330	\$ 505,280	0.07%
	\$ 20,646,716	\$ 22,414,519	\$ 21,488,536	\$ 20,693,049	0.22%

	ORIGINAL	AMENDED	ORIGINAL	AMENDED
% Change from PY:	4.08%	-4.13%	0.22%	-7.68%
\$\$ Change from PY:	\$ 841,820	\$ (925,983)	\$ 46,333	\$ (1,721,470)

GENERAL FUND

Fund 10

4110 - GOVERNING BOARD

SALARIES AND BENEFITS
DEPARTMENTAL OPERATIONS
CAPITAL OUTLAY

	fye 2016 ORIGINAL	fye 2016 AMENDED	fye 2017 Requested	fye 2017 Recommended
	\$ 44,406		\$ 56,677	\$ 56,678
	\$ 170,750		\$ 182,900	\$ 182,900
	\$ -		\$ -	\$ -
	<u>\$ 215,156</u>	<u>\$ 289,726</u>	<u>\$ 239,577</u>	<u>\$ 239,578</u>

	ORIGINAL	AMENDED	ORIGINAL	AMENDED
% Change from PY:	11.35%	-17.31%	11.35%	-17.31%
\$\$ Change from PY:	\$ 24,421	\$ (50,149)	\$ 24,422	\$ (50,148)

GENERAL FUND

4110 - GOVERNING BOARD

	fye 2016 <u>ORIGINAL</u>	fye17 <u>Requested</u>	fye17 <u>Recommended</u>
<u>SALARIES AND BENEFITS</u>			
Wages - Stipends	\$ 41,250	\$ 52,650	\$ 52,650
Wages - Overtime	\$ -	\$ -	\$ -
Wages - Part Time	\$ -	\$ -	\$ -
Wages - Longevity	\$ -	\$ -	\$ -
Wages - Merit	\$ -	\$ -	\$ -
Vehicle Allowance	\$ -	\$ -	\$ -
Phone Allowance	\$ -	\$ -	\$ -
Social Security FICA	\$ 3,156	\$ 3,264	\$ 3,264
Social Security Medicare	\$ -	\$ 763	\$ 763
Retirement Contribution	\$ -	\$ -	\$ -
Retirement Contribution - 401K	\$ -	\$ -	\$ -
	\$ 44,406	\$ 56,677	\$ 56,678
<u>DEPARTMENTAL OPERATIONS</u>			
Food	\$ 3,500	\$ 3,500	\$ 3,500
Supplies	\$ 1,000	\$ 1,000	\$ 1,000
Legal	\$ 100,000	\$ 100,000	\$ 100,000
Citizen Survey	\$ -	\$ 4,000	\$ 4,000
Tech Allowance	\$ 10,000	\$ 18,900	\$ 18,900
Tech Allowance 2	\$ 3,500	\$ -	\$ -
Dues	\$ 43,000	\$ 46,000	\$ 46,000
Miscellaneous	\$ 500	\$ 500	\$ 500
Travel	\$ 750	\$ 500	\$ 500
Training & Education	\$ 8,500	\$ 8,500	\$ 8,500
	\$ 170,750	\$ 182,900	\$ 182,900
<u>CAPITAL OUTLAY</u>	\$ -	\$ -	\$ -
	<u>\$ 215,156</u>	<u>\$ 239,577</u>	<u>\$ 239,578</u>

GENERAL FUND

Fund 10

4115 - MANAGER

SALARIES AND BENEFITS
DEPARTMENTAL OPERATIONS
CAPITAL OUTLAY

	fye 2016 ORIGINAL	fye 2016 AMENDED	fye 2017 Requested	fye 2017 Recommended
	\$ 429,042		\$ 441,696	\$ 441,952
	\$ 14,250		\$ 25,950	\$ 15,450
	\$ -	\$ 740,982	\$ -	\$ -
	\$ 443,292	\$ 1,184,274	\$ 467,646	\$ 457,402

	ORIGINAL	AMENDED	ORIGINAL	AMENDED
% Change from PY:	5.49%	-60.51%	3.18%	-61.38%
\$\$ Change from PY:	\$ 24,354	\$ (716,628)	\$ 14,110	\$ (726,872)

GENERAL FUND

4115 - MANAGER

	fye 2016 <u>ORIGINAL</u>	fye17 <u>Requested</u>	fye17 <u>Recommended</u>
<u>SALARIES AND BENEFITS</u>			
Wages - Full Time	\$ 334,383	\$ 339,953	\$ 344,903
Wages - Overtime	\$ 2,000	\$ 4,000	\$ 4,000
Wages - Part Time	\$ 4,000	\$ 4,000	\$ -
Wages - Longevity	\$ 1,750	\$ 1,750	\$ 1,550
Wages - Merit	\$ 10,031	\$ 12,179	\$ 10,347
Vehicle Allowance	\$ 4,200	\$ 4,200	\$ 4,200
Phone Allowance	\$ 3,600	\$ 3,600	\$ 3,600
Social Security FICA	\$ 27,537	\$ 22,437	\$ 22,853
Social Security Medicare	\$ -	\$ 5,247	\$ 5,345
Retirement Contribution	\$ 23,743	\$ 26,236	\$ 26,724
Retirement Contribution - 401K	\$ 17,798	\$ 18,094	\$ 18,430
	<hr/>	<hr/>	<hr/>
	\$ 429,042	\$ 441,696	\$ 441,952
<u>DEPARTMENTAL OPERATIONS</u>			
Food	\$ 500	\$ 1,200	\$ 1,200
Supplies	\$ 3,000	\$ 3,000	\$ 3,000
Benchmarking	\$ -	\$ 10,000	\$ -
Contracts	\$ -	\$ -	\$ -
Dues	\$ 4,500	\$ 4,500	\$ 4,500
Miscellaneous	\$ 250	\$ 250	\$ 250
Employee Mileage Reimbursement	\$ 1,500	\$ 1,000	\$ 500
Training and Education	\$ 4,500	\$ 6,000	\$ 6,000
	<hr/>	<hr/>	<hr/>
	\$ 14,250	\$ 25,950	\$ 15,450
<u>CAPITAL OUTLAY</u>	\$ -	\$ -	\$ -
	<hr/>	<hr/>	<hr/>
	\$ 443,292	\$ 467,646	\$ 457,402

GENERAL FUND

Fund 10

4117 - HUMAN RESOURCES

SALARIES AND BENEFITS
DEPARTMENTAL OPERATIONS
CAPITAL OUTLAY

	fye 2016 ORIGINAL	fye 2016 AMENDED	fye 2017 Requested	fye 2017 Recommended
	\$ 53,458		\$ 58,180	\$ 58,177
	\$ 1,641,891		\$ 1,323,258	\$ 1,275,258
	\$ -		\$ -	\$ -
	\$ 1,695,349	\$ 1,695,349	\$ 1,381,438	\$ 1,333,435

	ORIGINAL	AMENDED	ORIGINAL	AMENDED
% Change from PY:	-18.52%	-18.52%	-21.35%	-21.35%
\$\$ Change from PY:	\$ (313,911)	\$ (313,911)	\$ (361,914)	\$ (361,914)

GENERAL FUND

4117- HUMAN RESOURCES

	fye 2016 <u>ORIGINAL</u>	fye17 <u>Requested</u>	fye17 <u>Recommended</u>
<u>SALARIES AND BENEFITS</u>			
Wages - Full Time	\$ 42,472	\$ 46,380	\$ 46,380
Wages - Overtime	\$ 306	\$ -	\$ -
Wages - Part Time	\$ -	\$ -	\$ -
Wages - Longevity	\$ 750	\$ 750	\$ 750
Wages - Merit	\$ 1,274	\$ 1,392	\$ 1,391
Vehicle Allowance	\$ -	\$ -	\$ -
Phone Allowance	\$ -	\$ -	\$ -
Social Security FICA	\$ 3,427	\$ 3,009	\$ 3,008
Social Security Medicare	\$ -	\$ 704	\$ 704
Retirement Contribution	\$ 2,988	\$ 3,518	\$ 3,518
Retirement Contribution - 401K	\$ 2,240	\$ 2,427	\$ 2,426
	\$ 53,458	\$ 58,180	\$ 58,177
<u>DEPARTMENTAL OPERATIONS</u>			
Life Ins - EE	\$ 15,108	\$ 15,108	\$ 15,108
Ins - Retiree	\$ 4,750	\$ 4,750	\$ 4,750
Ins - Medical	\$ 1,380,834	\$ 1,005,000	\$ 965,000
D/C Expenses	\$ 15,000	\$ 15,000	\$ 15,000
Ins - Dental	\$ 110,000	\$ 130,000	\$ 130,000
Unemployment Insurance	\$ 10,000	\$ 10,000	\$ 10,000
Employee Development	\$ 6,500	\$ 10,000	\$ 10,000
Food	\$ 100	\$ 100	\$ 100
Supplies	\$ 1,250	\$ 1,250	\$ 1,250
Professional Services	\$ 30,000	\$ 30,000	\$ 30,000
Recruitment	\$ 2,000	\$ 2,000	\$ 2,000
Assessment Centers	\$ 6,500	\$ 12,000	\$ 12,000
Tuition Reimbursement	\$ 6,000	\$ 10,000	\$ 10,000
EAP	\$ 2,500	\$ 3,500	\$ 3,500
Pre-Employment	\$ 30,000	\$ 50,000	\$ 50,000
Wellness	\$ -	\$ -	\$ -
Org Development	\$ 2,000	\$ 2,000	\$ -
Service Excellence	\$ 10,000	\$ 11,000	\$ 10,000
Leader/ M U	\$ 5,000	\$ 5,000	\$ -
Printing	\$ 1,250	\$ 1,250	\$ 1,250
Advertising	\$ 1,200	\$ 1,200	\$ 1,200
Dues	\$ 1,500	\$ 2,000	\$ 2,000
Subscriptions	\$ -	\$ -	\$ -
Miscellaneous	\$ 100	\$ 100	\$ 100
Travel	\$ 50	\$ 500	\$ 500
Training and Education	\$ 250	\$ 1,500	\$ 1,500
	\$ 1,641,892	\$ 1,323,258	\$ 1,275,258
<u>CAPITAL OUTLAY</u>	\$ -	\$ -	\$ -
	\$ 1,695,350	\$ 1,381,438	\$ 1,333,435

GENERAL FUND

Fund 10

4120 - FINANCE

SALARIES AND BENEFITS
 DEPARTMENTAL OPERATIONS
 CAPITAL OUTLAY

	fye 2016 ORIGINAL	fye 2016 AMENDED	fye 2017 Requested	fye 2017 Recommended
	\$ 235,627		\$ 248,432	\$ 244,311
	\$ 185,100		\$ 183,250	\$ 183,250
	\$ -		\$ -	\$ -
	\$ 420,727	\$ 420,727	\$ 431,682	\$ 427,561

	ORIGINAL	AMENDED	ORIGINAL	AMENDED
% Change from PY:	2.60%	2.60%	1.62%	1.62%
\$\$ Change from PY:	\$ 10,955	\$ 10,955	\$ 6,834	\$ 6,834

GENERAL FUND

4120 - FINANCE

	fye 2016 <u>ORIGINAL</u>	fye17 <u>Requested</u>	fye17 <u>Recommended</u>
<u>SALARIES AND BENEFITS</u>			
Wages - Full Time	\$ 189,470	\$ 167,067	\$ 165,066
Wages - Overtime	\$ -	\$ -	\$ -
Wages - Part Time	\$ -	\$ 33,000	\$ 33,000
Wages - Longevity	\$ 1,300	\$ 1,100	\$ 1,100
Wages - Merit	\$ 5,684	\$ 5,012	\$ 4,952
Vehicle Allowance	\$ -	\$ -	\$ -
Phone Allowance	\$ 1,020	\$ 1,020	\$ 1,020
Social Security FICA	\$ 15,107	\$ 12,846	\$ 12,719
Social Security Medicare	\$ -	\$ 3,004	\$ 2,975
Retirement Contribution	\$ 13,172	\$ 15,022	\$ 14,873
Retirement Contribution - 401K	\$ 9,874	\$ 10,360	\$ 8,607
	\$ 235,627	\$ 248,432	\$ 244,311
<u>DEPARTMENTAL OPERATIONS</u>			
House Supplies	\$ -	\$ 1,000	\$ 1,000
Food	\$ 300	\$ 300	\$ 300
Supplies	\$ 8,000	\$ 7,500	\$ 7,500
Audit	\$ 32,500	\$ 34,000	\$ 34,000
Banking	\$ 12,000	\$ 15,000	\$ 15,000
Professional Services	\$ 7,500	\$ 4,000	\$ 4,000
CATS Buses	\$ 1,500	\$ 1,700	\$ 1,700
Postage	\$ 5,000	\$ 500	\$ 500
TH Electricity	\$ 50,000	\$ 40,000	\$ 40,000
TH Water/Sewer	\$ 7,500	\$ 12,000	\$ 12,000
Printing	\$ 1,550	\$ 1,000	\$ 1,000
Equip M&R	\$ 3,000	\$ 5,000	\$ 5,000
Tax Admin (Meck Co) (Property)	\$ 30,000	\$ 30,000	\$ 30,000
Tax Admin (Meck Co) (Vehicle)	\$ 20,000	\$ 25,000	\$ 25,000
Temp Service	\$ -	\$ -	\$ -
Dues	\$ 1,250	\$ 1,250	\$ 1,250
Miscellaneous	\$ 1,000	\$ 1,000	\$ 1,000
Training and Education	\$ 4,000	\$ 4,000	\$ 4,000
	\$ 185,100	\$ 183,250	\$ 183,250
<u>CAPITAL OUTLAY</u>	\$ -	\$ -	\$ -
	\$ 420,727	\$ 431,682	\$ 427,561

GENERAL FUND

Fund 10

4125 - IT

SALARIES AND BENEFITS
 DEPARTMENTAL OPERATIONS
 CAPITAL OUTLAY

	fye 2016 ORIGINAL	fye 2016 AMENDED	fye 2017 Requested	fye 2017 Recommended
	\$ 74,762		\$ 134,119	\$ 135,778
	\$ 181,700		\$ 195,650	\$ 195,650
	\$ 20,000		\$ 76,000	\$ 20,000
	\$ 276,462	\$ 276,462	\$ 405,769	\$ 351,428

	ORIGINAL	AMENDED	ORIGINAL	AMENDED
% Change from PY:	46.77%	46.77%	27.12%	27.12%
\$\$ Change from PY:	\$ 129,307	\$ 129,307	\$ 74,966	\$ 74,966

GENERAL FUND

4125 - IT

	fye 2016 ORIGINAL	fye17 Requested	fye17 Recommended
SALARIES AND BENEFITS			
Wages - Full Time	\$ 59,114	\$ 107,236	\$ 107,235
Wages - Overtime	\$ -	\$ -	\$ -
Wages - Part Time	\$ -	\$ -	\$ -
Wages - Longevity	\$ 750	\$ 750	\$ 750
Wages - Merit	\$ 1,773	\$ 1,832	\$ 3,217
Vehicle Allowance	\$ -	\$ -	\$ -
Phone Allowance	\$ 1,020	\$ 2,040	\$ 2,040
Social Security FICA	\$ 4,793	\$ 6,936	\$ 7,021
Social Security Medicare	\$ -	\$ 1,622	\$ 1,642
Retirement Contribution	\$ 4,179	\$ 8,110	\$ 8,210
Retirement Contribution - 401K	\$ 3,133	\$ 5,593	\$ 5,662
	\$ 74,762	\$ 134,119	\$ 135,778
DEPARTMENTAL OPERATIONS			
Food	\$ 50	\$ 50	\$ 50
Supplies	\$ 500	\$ 1,500	\$ 1,500
DP Supplies	\$ 300	\$ 300	\$ 300
Contracts	\$ 250	\$ 250	\$ 250
Phone Services	\$ -	\$ -	\$ -
Stumptown	\$ 1,200	\$ 1,200	\$ 1,200
Squirrel Lake	\$ 1,200	\$ 1,200	\$ 1,200
Town Hall	\$ 21,000	\$ 21,000	\$ 21,000
Depot Station	\$ 800	\$ 850	\$ 850
Police	\$ 32,500	\$ 26,000	\$ 26,000
Station 1	\$ 24,000	\$ 24,500	\$ 24,500
Station 2	\$ 8,000	\$ 8,000	\$ 8,000
Community Center	\$ 4,500	\$ 7,500	\$ 7,500
McDowell Arts Center	\$ 4,750	\$ 4,800	\$ 4,800
196 S Trade	\$ 3,500	\$ 3,500	\$ 3,500
Public Works	\$ 7,000	\$ 7,000	\$ 7,000
IT Services	\$ 17,500	\$ 23,000	\$ 23,000
Software	\$ 39,000	\$ 39,000	\$ 39,000
Copier Contract	\$ -	\$ 7,500	\$ 7,500
TH Facilities	\$ 8,700	\$ 10,500	\$ 10,500
Crews Rec Center	\$ 3,300	\$ 3,350	\$ 3,350
Subscriptions	\$ 350	\$ 350	\$ 350
Miscellaneous	\$ 200	\$ 200	\$ 200
Travel	\$ 100	\$ 600	\$ 600
Training and Education	\$ 3,000	\$ 3,500	\$ 3,500
	\$ 181,700	\$ 195,650	\$ 195,650
CAPITAL OUTLAY			
Technology Replacements	\$ 20,000	\$ 20,000	\$ 20,000
Hood Room Tech Improvements	\$ -	\$ 56,000	\$ -
	\$ 20,000	\$ 76,000	\$ 20,000
	\$ 276,462	\$ 405,769	\$ 351,428

GENERAL FUND

Fund 10

4130 - SAFETY / RISK MANAGEMENT

SALARIES AND BENEFITS
DEPARTMENTAL OPERATIONS
CAPITAL OUTLAY

	fye 2016 ORIGINAL	fye 2016 AMENDED	fye 2017 Requested	fye 2017 Recommended
	\$ 68,709		\$ 71,411	\$ 71,404
	\$ 361,981		\$ 388,075	\$ 376,450
	\$ -		\$ -	\$ -
	\$ 430,690	\$ 430,690	\$ 459,486	\$ 447,854

	ORIGINAL	AMENDED	ORIGINAL	AMENDED
% Change from PY:	6.69%	6.69%	3.99%	3.99%
\$\$ Change from PY:	\$ 28,796	\$ 28,796	\$ 17,164	\$ 17,164

GENERAL FUND

4130 - SAFETY / RISK MANAGEMENT

	fye 2016 ORIGINAL	fye17 Requested	fye17 Recommended
<u>SALARIES AND BENEFITS</u>			
Wages - Full Time	\$ 54,438	\$ 56,343	\$ 56,343
Wages - Overtime	\$ 393	\$ 200	\$ 200
Wages - Part Time	\$ -	\$ -	\$ -
Wages - Longevity	\$ 100	\$ 300	\$ 300
Wages - Merit	\$ 1,633	\$ 1,690	\$ 1,690
Vehicle Allowance	\$ -	\$ -	\$ -
Phone Allowance	\$ 1,020	\$ 1,020	\$ 1,020
Social Security FICA	\$ 4,405	\$ 3,693	\$ 3,692
Social Security Medicare	\$ -	\$ 865	\$ 864
Retirement Contribution	\$ 3,841	\$ 4,320	\$ 4,318
Retirement Contribution - 401K	\$ 2,879	\$ 2,980	\$ 2,978
	\$ 68,709	\$ 71,411	\$ 71,404
<u>DEPARTMENTAL OPERATIONS</u>			
Worker's Comp Premium	\$ 151,846	\$ 166,625	\$ 155,000
Worker's Comp Deductibles	\$ 28,500	\$ 25,000	\$ 25,000
Safety Equipment	\$ 1,000	\$ 1,000	\$ 1,000
Drug Testing	\$ 3,500	\$ 3,500	\$ 3,500
Fuel	\$ 1,000	\$ 1,000	\$ 1,000
Supplies	\$ 1,000	\$ 1,000	\$ 1,000
Postage	\$ 100	\$ 100	\$ 100
Printing	\$ 500	\$ 500	\$ 500
Vehicle M&R	\$ -	\$ -	\$ -
Property and Liability Premium	\$ 170,185	\$ 185,000	\$ 185,000
Dues	\$ 500	\$ 500	\$ 500
Subscriptions	\$ 350	\$ 350	\$ 350
Miscellaneous	\$ 500	\$ 500	\$ 500
Training and Education	\$ 3,000	\$ 3,000	\$ 3,000
	\$ 361,981	\$ 388,075	\$ 376,450
<u>CAPITAL OUTLAY</u>			
		\$ -	\$ -
	\$ 430,690	\$ 459,486	\$ 447,854

GENERAL FUND

Fund 10

4310 - POLICE ADMIN

SALARIES AND BENEFITS
DEPARTMENTAL OPERATIONS
CAPITAL OUTLAY

	<u>fye 2016 ORIGINAL</u>	<u>fye 2016 AMENDED</u>	<u>fye 2017 Requested</u>	<u>fye 2017 Recommended</u>
	\$ 323,399		\$ 284,673	\$ 279,248
	\$ 282,523		\$ 210,575	\$ 208,825
	\$ -		\$ 49,733	\$ -
	<u>\$ 605,922</u>	<u>\$ 661,542</u>	<u>\$ 544,981</u>	<u>\$ 488,073</u>

	<u>ORIGINAL</u>	<u>AMENDED</u>	<u>ORIGINAL</u>	<u>AMENDED</u>
% Change from PY:	-10.06%	-17.62%	-19.45%	-26.22%
\$\$ Change from PY:	\$ (60,941)	\$ (116,561)	\$ (117,849)	\$ (173,469)

GENERAL FUND

4310 - POLICE ADMIN

	fye 2016 <u>ORIGINAL</u>	fye17 <u>Requested</u>	fye17 <u>Recommended</u>
<u>SALARIES AND BENEFITS</u>			
Wages - Full Time	\$ 255,270	\$ 223,120	\$ 219,822
Wages - Overtime	\$ 3,500	\$ 2,487	\$ 2,487
Wages - Part Time	\$ -	\$ -	\$ -
Wages - Longevity	\$ 1,800	\$ 2,100	\$ 2,100
Wages - Merit	\$ 9,375	\$ 6,595	\$ 6,595
Vehicle Allowance	\$ -	\$ -	\$ -
Phone Allowance	\$ 1,020	\$ 2,040	\$ 2,040
Social Security FICA	\$ 20,729	\$ 14,878	\$ 14,449
Social Security Medicare	\$ -	\$ 3,479	\$ 3,379
Retirement Contribution	\$ 18,157	\$ 18,081	\$ 16,723
Retirement Contribution - 401K	\$ 13,548	\$ 11,893	\$ 11,652
	\$ 323,399	\$ 284,673	\$ 279,248

DEPARTMENTAL OPERATIONS

OTH Benefits	\$ 4,500	\$ 5,000	\$ 5,000
House Supplies	\$ 4,000	\$ 4,250	\$ 4,000
Uniforms	\$ 1,000	\$ 1,200	\$ 1,200
Food	\$ 2,000	\$ 2,500	\$ 2,500
Community Policing	\$ -	\$ -	\$ -
Alarm Program	\$ 1,600	\$ -	\$ -
Medical Supplies	\$ 650	\$ 600	\$ 600
Medical Fees	\$ -	\$ -	\$ -
Fuel	\$ 1,500	\$ 1,200	\$ 1,200
Tires	\$ -	\$ 700	\$ 700
Auto Parts	\$ 250	\$ 175	\$ 175
Dept Supplies	\$ 1,000	\$ 1,000	\$ 1,000
Office Supplies	\$ 9,000	\$ 10,000	\$ 9,000
Law Supplies	\$ -	\$ -	\$ -
Crime Scene Supplies	\$ 4,000	\$ -	\$ -
DP Supplies	\$ 30,000	\$ 24,000	\$ 24,000

Professional Services	\$ 1,000	\$ 750	\$ 750
Legal	\$ 8,000	\$ 8,000	\$ 8,000
Phone Services	\$ 925	\$ 925	\$ 925
Postage	\$ 1,750	\$ 4,000	\$ 3,500
DCI System	\$ 1,200	\$ 1,200	\$ 1,200
Electricity	\$ 26,000	\$ 27,500	\$ 27,500
Gas	\$ 5,000	\$ 3,800	\$ 3,800
Water/Sewer	\$ 2,450	\$ 2,450	\$ 2,450
Printing	\$ 3,000	\$ 3,000	\$ 3,000
Bldg M&R	\$ -	\$ -	\$ -
Equipment M&R	\$ 750	\$ 400	\$ 400
Laundry	\$ 400	\$ 400	\$ 400
Software	\$ 39,000	\$ 35,429	\$ 35,429
Motorola	\$ 295	\$ 294	\$ 294
Town Hall Radio	\$ 99	\$ 98	\$ 98
Station 1	\$ 8,453	\$ 8,509	\$ 8,509
PW	\$ 1,770	\$ 1,761	\$ 1,761
Radio Users	\$ 1,194	\$ 1,136	\$ 1,136
Town Hall Radio 2	\$ 398	\$ 379	\$ 379
Statiion 1 2	\$ 34,201	\$ 32,928	\$ 32,928
PW 2	\$ 7,159	\$ 6,813	\$ 6,813
Equipment Contract	\$ 62,199	\$ 2,283	\$ 2,283
Copier Contract	\$ 15,980	\$ 15,980	\$ 15,980
Dues	\$ 550	\$ 565	\$ 565
Travel	\$ 250	\$ 100	\$ 100
Training & Education	\$ 1,000	\$ 1,250	\$ 1,250
	<hr/>	<hr/>	<hr/>
	\$ 282,523	\$ 210,575	\$ 208,825
CAPITAL OUTLAY	<hr/>	<hr/>	<hr/>
	\$ -	\$ 49,733	\$ -
	<hr/>	<hr/>	<hr/>
	\$ 605,922	\$ 544,981	\$ 488,073

GENERAL FUND

Fund 10

4311 - POLICE PATROL

SALARIES AND BENEFITS
DEPARTMENTAL OPERATIONS
CAPITAL OUTLAY

	fye 2016 ORIGINAL	fye 2016 AMENDED	fye 2017 Requested	fye 2017 Recommended
	\$ 2,251,877		\$ 2,308,734	\$ 2,297,938
	\$ 327,742		\$ 305,635	\$ 296,635
	\$ 156,800		\$ 227,062	\$ 227,062
	\$ 2,736,419	\$ 2,639,945	\$ 2,841,431	\$ 2,821,635

	ORIGINAL	AMENDED	ORIGINAL	AMENDED
% Change from PY:	3.84%	7.63%	3.11%	6.88%
\$\$ Change from PY:	\$ 105,012	\$ 201,486	\$ 85,216	\$ 181,690

GENERAL FUND

4311 - POLICE PATROL

	fye 2016 ORIGINAL	fye17 Requested	fye17 Recommended
SALARIES AND BENEFITS			
Wages - Full Time	\$ 1,707,656	\$ 1,739,904	\$ 1,685,162
Wages - Differential	\$ 75,000	\$ -	\$ 54,742
Wages - Overtime	\$ 75,000	\$ 80,645	\$ 80,645
Wages - Part Time	\$ -	\$ -	\$ -
Wages - Longevity	\$ 19,000	\$ 17,950	\$ 17,950
Wages - Merit	\$ 64,388	\$ 52,197	\$ 50,555
LEO Seperation Allowance	\$ 13,045	\$ 13,045	\$ 13,045
Phone Allowance	\$ 2,964	\$ 2,532	\$ 2,532
Social Security FICA	\$ 143,977	\$ 121,423	\$ 118,087
Social Security Medicare	\$ -	\$ 28,397	\$ 27,617
Retirement Contribution	\$ 131,744	\$ 155,391	\$ 152,370
Retirement Contribution - 401K	\$ 94,103	\$ 97,250	\$ 95,232
	\$ 2,251,877	\$ 2,308,734	\$ 2,297,938
DEPARTMENTAL OPERATIONS			
Uniforms	\$ 18,000	\$ 17,500	\$ 17,500
Uniform Equipment	\$ 5,400	\$ 8,000	\$ 8,000
Safety Equipment	\$ -	\$ -	\$ -
Food	\$ -	\$ -	\$ -
Fuel	\$ 120,000	\$ 104,000	\$ 95,000
Auto Parts	\$ 40,000	\$ 51,100	\$ 51,100
Dept Supplies	\$ 400	\$ 1,000	\$ 1,000
Office Supplies	\$ -	\$ -	\$ -
Law Supplies	\$ 2,500	\$ 2,500	\$ 2,500
K9 Supplies	\$ 21,500	\$ 9,000	\$ 9,000
Crime Scene Supplies	\$ -	\$ -	\$ -
DP Supplies	\$ -	\$ -	\$ -
Professional Services	\$ -	\$ -	\$ -
Grant Appropriations	\$ -	\$ -	\$ -
Translator	\$ 300	\$ 300	\$ 300
Phone Services	\$ 22,500	\$ 23,000	\$ 23,000
DCI Terminals	\$ 5,616	\$ 5,616	\$ 5,616
Equipment M&R	\$ 1,300	\$ 1,100	\$ 1,100
Vehicle M&R	\$ -	\$ -	\$ -
Laundry	\$ 13,000	\$ 14,200	\$ 14,200
Software	\$ 8,875	\$ 5,375	\$ 5,375
Motorola	\$ 11,974	\$ 10,954	\$ 10,954
Radio User	\$ 46,529	\$ 42,390	\$ 42,390
Equipment Contract	\$ 3,548	\$ 3,800	\$ 3,800
Copier Contract	\$ -	\$ -	\$ -
Dues	\$ 300	\$ 300	\$ 300
Subs	\$ -	\$ -	\$ -
Training and Education	\$ 6,000	\$ 5,500	\$ 5,500
	\$ 327,742	\$ 305,635	\$ 296,635
CAPITAL OUTLAY			
Equipment	\$ 21,500	\$ 22,000	\$ 22,000
Vehicles	\$ 101,000	\$ 169,507	\$ 169,507
Vehicle Equipment	\$ 33,000	\$ 35,555	\$ 35,555
Other Equipment	\$ 1,300	\$ -	\$ -
	\$ 156,800	\$ 227,062	\$ 227,062
	\$ 2,736,419	\$ 2,841,431	\$ 2,821,635

GENERAL FUND

Fund 10

4312 - POLICE CRIMINAL INVESTIGATIONS

SALARIES AND BENEFITS
 DEPARTMENTAL OPERATIONS
 CAPITAL OUTLAY

	fye 2016 ORIGINAL	fye 2016 AMENDED	fye 2017 Requested	fye 2017 Recommended
	\$ 747,963		\$ 771,871	\$ 763,624
	\$ 84,923		\$ 87,131	\$ 85,131
	\$ 84,400		\$ 54,265	\$ 54,265
	\$ 917,286	\$ 1,042,730	\$ 913,267	\$ 903,020

	ORIGINAL	AMENDED	ORIGINAL	AMENDED
% Change from PY:	-0.44%	-12.42%	-1.56%	-13.40%
\$\$ Change from PY:	\$ (4,019)	\$ (129,463)	\$ (14,266)	\$ (139,710)

GENERAL FUND

4312 - POLICE CRIMINAL INVESTIGATIONS

	fye 2016 ORIGINAL	fye17 Requested	fye17 Recommended
SALARIES AND BENEFITS			
Wages - Full Time	\$ 557,123	\$ 577,057	\$ 553,532
Wages - Gap	\$ 30,000	\$ -	\$ 23,525
Wages - Overtime	\$ 30,000	\$ 23,775	\$ 20,000
Wages - Part Time	\$ -	\$ -	\$ -
Wages - Longevity	\$ 7,300	\$ 7,750	\$ 7,750
Wages - Merit	\$ 21,191	\$ 17,312	\$ 16,606
Clothing Allowance	\$ 8,000	\$ 10,000	\$ 10,000
Phone Allowance	\$ 1,512	\$ 1,512	\$ 1,512
Social Security FICA	\$ 47,822	\$ 40,564	\$ 39,241
Social Security Medicare	\$ -	\$ 9,487	\$ 9,177
Retirement Contribution	\$ 43,759	\$ 52,216	\$ 50,634
Retirement Contribution - 401K	\$ 31,256	\$ 32,198	\$ 31,646
	\$ 747,963	\$ 771,871	\$ 763,624
DEPARTMENTAL OPERATIONS			
House Supplies	\$ -	\$ -	\$ -
Uniforms	\$ 2,000	\$ 2,200	\$ 2,200
Uniform Equipment	\$ 1,550	\$ 2,400	\$ 2,400
Food	\$ 500	\$ 400	\$ 400
Crime Prevention	\$ -	\$ -	\$ -
Community Policing	\$ -	\$ -	\$ -
Fuel	\$ 22,000	\$ 19,000	\$ 17,000
Auto Parts	\$ 7,200	\$ 7,400	\$ 7,400
Dept Supplies	\$ 600	\$ 600	\$ 600
Office Supplies	\$ -	\$ -	\$ -
Law Supplies	\$ 750	\$ 500	\$ 500
Contolled Substance Drug Funds	\$ 4,000	\$ 4,000	\$ 4,000
Federal Seizure Funds	\$ -	\$ -	\$ -
Crime Scene Supplies	\$ -	\$ -	\$ -
Professional Services	\$ 2,000	\$ 2,000	\$ 2,000
Phone Services	\$ 8,400	\$ 8,800	\$ 8,800
DCI Terminals	\$ -	\$ -	\$ -
Laundry	\$ 2,200	\$ 2,200	\$ 2,200
Software	\$ 4,750	\$ 10,600	\$ 10,600
Motorola	\$ 2,261	\$ 2,250	\$ 2,250
Radio Users	\$ 9,147	\$ 8,706	\$ 8,706
Equipment Contract	\$ 7,060	\$ 5,500	\$ 5,500
Copier Contract	\$ -	\$ -	\$ -
Dues	\$ 505	\$ 575	\$ 575
Training and Education	\$ 10,000	\$ 10,000	\$ 10,000
	\$ 84,923	\$ 87,131	\$ 85,131
CAPITAL OUTLAY			
Equipment	\$ -	\$ -	\$ -
Vehicles	\$ 82,800	\$ 51,765	\$ 51,765
Vehicle Equipment	\$ -	\$ -	\$ -
Other Equipment	\$ 1,600	\$ 2,500	\$ 2,500
	\$ 84,400	\$ 54,265	\$ 54,265
	\$ 917,286	\$ 913,267	\$ 903,020

GENERAL FUND

Fund 10

4313 - POLICE TELECOMMUNICATIONS

SALARIES AND BENEFITS
DEPARTMENTAL OPERATIONS
CAPITAL OUTLAY

	fye 2016 ORIGINAL	fye 2016 AMENDED	fye 2017 Requested	fye 2017 Recommended
	\$ 500,941		\$ 504,001	\$ 499,713
	\$ 19,085		\$ 20,100	\$ 20,100
	\$ -		\$ -	\$ -
	\$ 520,026	\$ 521,826	\$ 524,101	\$ 519,813

	ORIGINAL	AMENDED	ORIGINAL	AMENDED
% Change from PY:	0.78%	0.44%	-0.04%	-0.39%
\$\$ Change from PY:	\$ 4,075	\$ 2,275	\$ (213)	\$ (2,013)

GENERAL FUND

4313 - POLICE TELECOMMUNICATIONS

	fye 2016 <u>ORIGINAL</u>	fye17 <u>Requested</u>	fye17 <u>Recommended</u>
<u>SALARIES AND BENEFITS</u>			
Wages - Full Time	\$ 296,919	\$ 286,222	\$ 302,370
Wages - Overtime	\$ 40,000	\$ 45,884	\$ 29,736
Wages - Part Time	\$ 75,000	\$ 80,302	\$ 80,302
Wages - Longevity	\$ 3,700	\$ 3,500	\$ 3,500
Wages - Merit	\$ 11,547	\$ 10,996	\$ 9,071
Clothing Allowance	\$ -	\$ -	\$ -
Phone Allowance	\$ -	\$ -	\$ -
Social Security FICA	\$ 32,678	\$ 27,177	\$ 26,349
Social Security Medicare	\$ -	\$ 6,356	\$ 6,162
Retirement Contribution	\$ 23,489	\$ 25,783	\$ 24,989
Retirement Contribution - 401K	\$ 17,608	\$ 17,781	\$ 17,234
	\$ 500,941	\$ 504,001	\$ 499,713
<u>DEPARTMENTAL OPERATIONS</u>			
Uniforms	\$ 1,000	\$ 700	\$ 700
Dept Supplies	\$ 500	\$ 3,250	\$ 3,250
DCI Terminals	\$ 1,800	\$ 1,800	\$ 1,800
Equipment M&R	\$ 150	\$ 150	\$ 150
Software	\$ 1,200	\$ -	\$ -
Motorola	\$ 10,701	\$ 10,661	\$ 10,661
Radio Users	\$ 2,784	\$ 1,514	\$ 1,514
Copier Contracts	\$ -	\$ -	\$ -
Dues	\$ 200	\$ 275	\$ 275
Travel	\$ 250	\$ 250	\$ 250
Training and Education	\$ 500	\$ 1,500	\$ 1,500
	\$ 19,085	\$ 20,100	\$ 20,100
<u>CAPITAL OUTLAY</u>			
	\$ -	\$ -	\$ -
	\$ 520,026	\$ 524,101	\$ 519,813

GENERAL FUND

Fund 10

4314 - POLICE SUPPORT SERVICES

SALARIES AND BENEFITS
 DEPARTMENTAL OPERATIONS
 CAPITAL OUTLAY

	fye 2016 ORIGINAL	fye 2016 AMENDED	fye 2017 Requested	fye 2017 Recommended
	\$ 737,727		\$ 846,246	\$ 840,839
	\$ 109,694		\$ 126,223	\$ 124,923
	\$ 2,500		\$ 2,500	\$ -
	\$ 849,921	\$ 956,109	\$ 974,969	\$ 965,762

	ORIGINAL	AMENDED	ORIGINAL	AMENDED
% Change from PY:	14.71%	1.97%	13.63%	1.01%
\$\$ Change from PY:	\$ 125,048	\$ 18,860	\$ 115,841	\$ 9,653

GENERAL FUND

4314 - POLICE SUPPORT SERVICES

	fye 2016 ORIGINAL	fye17 Requested	fye17 Recommended
SALARIES AND BENEFITS			
Wages - Full Time	\$ 548,880	\$ 624,065	\$ 592,629
Wages - Gap	\$ 20,000	\$ -	\$ 31,436
Wages - Overtime	\$ 20,000	\$ 25,711	\$ 25,711
Wages - Part Time	\$ 21,000	\$ 22,044	\$ 22,044
Wages - Longevity	\$ 6,550	\$ 7,600	\$ 7,600
Wages - Merit	\$ 20,687	\$ 19,383	\$ 17,779
Clothing Allowance	\$ -	\$ -	\$ -
Phone Allowance	\$ 1,560	\$ 2,100	\$ 2,100
Social Security FICA	\$ 47,329	\$ 44,578	\$ 43,357
Social Security Medicare	\$ -	\$ 10,425	\$ 10,140
Retirement Contribution	\$ 41,837	\$ 55,525	\$ 54,180
Retirement Contribution - 401K	\$ 29,884	\$ 34,815	\$ 33,863
	\$ 737,727	\$ 846,246	\$ 840,839
DEPARTMENTAL OPERATIONS			
Uniforms	\$ 4,000	\$ 3,250	\$ 3,250
Uniform Equipment	\$ 770	\$ 2,400	\$ 2,400
Food	\$ 400	\$ 400	\$ 400
Crime Prevention	\$ 1,000	\$ 1,000	\$ 1,000
DARE Program	\$ 12,000	\$ 12,000	\$ 12,000
School Resource Officer	\$ 2,000	\$ 5,000	\$ 5,000
Community Policing	\$ 3,500	\$ 5,135	\$ 5,135
Youth Programs	\$ 2,500	\$ 3,500	\$ 3,500
Fuel	\$ 18,000	\$ 15,800	\$ 12,000
Auto Parts	\$ 2,250	\$ 1,500	\$ 1,500
Dept Supplies	\$ 1,000	\$ 1,000	\$ 1,000
Office Supplies	\$ -	\$ -	\$ -
Law Supply	\$ 32,000	\$ 30,000	\$ 32,500
DP Supplies	\$ -	\$ -	\$ -
Crime Scene Supplies	\$ -	\$ 4,000	\$ 4,000
Grant Appropriations	\$ -	\$ -	\$ -
Translator	\$ 75	\$ 75	\$ 75
Phone Services	\$ 8,800	\$ 9,000	\$ 9,000
DCI System	\$ -	\$ 432	\$ 432
Laundry	\$ 2,300	\$ 2,275	\$ 2,275
Software	\$ 1,500	\$ 8,830	\$ 8,830
Motorola	\$ 1,868	\$ 1,859	\$ 1,859
Radio Users	\$ 7,556	\$ 7,192	\$ 7,192
Copier Contract	\$ -	\$ -	\$ -
Dues	\$ 525	\$ 525	\$ 525
Travel	\$ 50	\$ 50	\$ 50
Training and Education	\$ 7,500	\$ 11,000	\$ 11,000
	\$ 109,594	\$ 126,223	\$ 124,923
CAPITAL OUTLAY	\$ 2,500	\$ 2,500	\$ -
	\$ 849,821	\$ 974,969	\$ 965,762

GENERAL FUND

Fund 10

4380 - ANIMAL CONTROL

SALARIES AND BENEFITS
 DEPARTMENTAL OPERATIONS
 CAPITAL OUTLAY

	fye 2016 ORIGINAL	fye 2016 AMENDED	fye 2017 Requested	fye 2017 Recommended
	\$ 48,701		\$ 49,816	\$ 47,701
	\$ 30,528		\$ 31,165	\$ 31,165
	\$ -		\$ -	\$ -
	\$ 79,229	\$ 79,593	\$ 80,981	\$ 78,866

	ORIGINAL	AMENDED	ORIGINAL	AMENDED
% Change from PY:	2.21%	1.74%	-0.46%	-0.91%
\$\$ Change from PY:	\$ 1,752	\$ 1,388	\$ (363)	\$ (727)

GENERAL FUND

4380 - ANIMAL CONTROL

	fye 2016 <u>ORIGINAL</u>	fye17 <u>Requested</u>	fye17 <u>Recommended</u>
<u>SALARIES AND BENEFITS</u>			
Wages - Full Time	\$ 36,559	\$ 38,112	\$ 36,471
Wages - Overtime	\$ 1,828	\$ 1,178	\$ 1,178
Wages - Part Time	\$ -	\$ -	\$ -
Wages - Longevity	\$ 500	\$ 500	\$ 500
Wages - Merit	\$ 1,388	\$ 1,143	\$ 1,094
Vehicle Allowance	\$ -	\$ -	\$ -
Phone Allowance	\$ 540	\$ 540	\$ 540
Social Security FICA	\$ 3,122	\$ 2,612	\$ 2,467
Social Security Medicare	\$ -	\$ 611	\$ 577
Retirement Contribution	\$ 2,722	\$ 3,014	\$ 2,884
Retirement Contribution - 401K	\$ 2,041	\$ 2,106	\$ 1,989
	\$ 48,701	\$ 49,816	\$ 47,701
<u>DEPARTMENTAL OPERATIONS</u>			
House Supplies	\$ -	\$ -	\$ -
Uniforms	\$ 500	\$ 350	\$ 350
Safety Equipment	\$ 500	\$ 500	\$ 500
Fuel	\$ 2,750	\$ 2,750	\$ 2,750
Auto Parts	\$ 500	\$ 400	\$ 400
Dept Supplies	\$ 1,500	\$ 1,250	\$ 1,250
Professional Services	\$ -	\$ 260	\$ 260
CMAC Service	\$ 7,500	\$ 8,250	\$ 8,250
Contracts (PetData)	\$ 11,000	\$ 12,000	\$ 12,000
Electricity	\$ 2,800	\$ 2,700	\$ 2,700
Equipment M&R	\$ 200	\$ 200	\$ 200
Advertising	\$ 150	\$ -	\$ -
Laundry	\$ 100	\$ -	\$ -
Motorola	\$ 295	\$ 294	\$ 294
Radio Users	\$ 1,194	\$ 1,136	\$ 1,136
Equipment Contract	\$ 414	\$ -	\$ -
Dues	\$ 125	\$ 75	\$ 75
Training and Education	\$ 1,000	\$ 1,000	\$ 1,000
	\$ 30,528	\$ 31,165	\$ 31,165
CAPITAL OUTLAY	\$ -	\$ -	\$ -
	\$ 79,229	\$ 80,981	\$ 78,866

GENERAL FUND

Fund 10

4340 - FIRE / EMS

SALARIES AND BENEFITS
DEPARTMENTAL OPERATIONS
CAPITAL OUTLAY

	fye 2016 ORIGINAL	fye 2016 AMENDED	fye 2017 Requested	fye 2017 Recommended
	\$ 781,595		\$ 934,159	\$ 939,980
	\$ 812,250		\$ 952,446	\$ 786,635
	\$ -		\$ -	\$ -
	\$ 1,593,845	\$ 1,609,117	\$ 1,886,605	\$ 1,726,615

	ORIGINAL	AMENDED	ORIGINAL	AMENDED
% Change from PY:	18.37%	17.24%	8.33%	7.30%
\$\$ Change from PY:	\$ 292,760	\$ 277,488	\$ 132,770	\$ 117,498

GENERAL FUND

4340 - FIRE / EMS

	fye 2016 <u>ORIGINAL</u>	fye17 <u>Requested</u>	fye17 <u>Recommended</u>
<u>SALARIES AND BENEFITS</u>			
Wages - Full Time	\$ 611,771	\$ 737,656	\$ 683,108
Wages - Gap	\$ 9,200	\$ -	\$ 54,548
Wages - Overtime	\$ 9,200	\$ 12,000	\$ 12,000
Wages - Part Time	\$ -	\$ -	\$ -
Wages - Longevity	\$ 5,300	\$ 5,700	\$ 4,700
Wages - Merit	\$ 19,650	\$ 22,889	\$ 20,493
Misc. Allowance	\$ -	\$ -	\$ -
Phone Allowance	\$ 9,120	\$ 9,120	\$ 9,120
Social Security FICA	\$ 50,111	\$ 45,735	\$ 48,606
Social Security Medicare	\$ -	\$ 10,696	\$ 11,368
Retirement Contribution	\$ 43,691	\$ 53,480	\$ 56,838
Retirement Contribution - 401K	\$ 32,752	\$ 36,883	\$ 39,198
	\$ 781,595	\$ 934,159	\$ 939,980

DEPARTMENTAL OPERATIONS

House Supplies	\$ 200	\$ 200	\$ 200
Uniforms	\$ 33,575	\$ 33,575	\$ 25,000
Turnout Gear	\$ 22,675	\$ 27,920	\$ 21,000
Food	\$ 8,000	\$ 8,000	\$ 8,000
Certifications	\$ 1,000	\$ 1,000	\$ 1,000
Youth Program	\$ 3,000	\$ 3,000	\$ 2,500
Medical Supplies	\$ 4,000	\$ 6,500	\$ 5,500
Medical Fees	\$ -	\$ -	\$ -
Fuel	\$ 55,700	\$ 55,700	\$ 35,000
Tires	\$ 16,000	\$ 24,920	\$ 25,000
Dept Supplies	\$ 40,590	\$ 41,000	\$ 35,000
Office Supplies	\$ 5,000	\$ 5,000	\$ 5,000
Phone Service	\$ 5,570	\$ 6,000	\$ 6,000
Electricity	\$ 26,000	\$ 26,000	\$ 26,000
Gas	\$ 4,590	\$ 4,590	\$ 4,600

Water/Sewer	\$ 6,000	\$ 6,000	\$ 5,000
Printing	\$ 200	\$ 200	\$ 200
Bldg M&R	\$ 200	\$ 200	\$ 200
Equipment M&R	\$ 14,000	\$ 29,800	\$ 15,000
Vehicle M&R	\$ 65,000	\$ 77,935	\$ 65,000
Equipment Contract	\$ 23,500	\$ 23,500	\$ 23,500
Copier Contract	\$ 800	\$ 800	\$ 800
Dues	\$ 10,000	\$ 12,000	\$ 10,000
Subs	\$ 500	\$ 500	\$ 500
Miscellaneous	\$ 100	\$ 100	\$ 100
Training and Education	\$ 16,000	\$ 20,000	\$ 20,000
Incentive Pay	\$ 170,500	\$ 271,440	\$ 241,277
FICA	\$ 12,400	\$ 16,830	\$ 14,959
Medicare	\$ 2,900	\$ 3,936	\$ 3,499
Pension	\$ 10,500	\$ 10,500	\$ 10,500
Special Equipment	\$ 5,750	\$ -	\$ -
Volunteer Dinner	\$ 5,300	\$ 5,300	\$ 5,300
Meal Reimbursements	\$ 35,000	\$ -	\$ -
LOS Incentives	\$ 9,000	\$ -	\$ -
Phone Reimbursements	\$ 2,700	\$ -	\$ -
IVFD Operations	\$ 62,000	\$ 230,000	\$ 62,000
IVFD Staff	\$ 89,000	\$ -	\$ 89,000
IVFD Points	\$ 20,000	\$ -	\$ 20,000
IVFD Concrete Repairs	\$ 25,000	\$ -	\$ -
	\$ 812,250	\$ 952,446	\$ 786,635
CAPITAL OUTLAY	\$ -	\$ -	\$ -
	\$ 1,593,845	\$ 1,886,605	\$ 1,726,615

GENERAL FUND

Fund 10

4341 - FIRE (GRANT STAFFING)

SALARIES AND BENEFITS
 DEPARTMENTAL OPERATIONS
 CAPITAL OUTLAY

	fye 2016 ORIGINAL	fye 2016 AMENDED	fye 2017 Requested	fye 2017 Recommended
	\$ 97,998		\$ -	\$ -
	\$ -		\$ -	\$ -
	\$ -		\$ -	\$ -
	\$ 97,998	\$ 97,998	\$ -	\$ -

	ORIGINAL	AMENDED	ORIGINAL	AMENDED
% Change from PY:	-100.00%	-100.00%	-100.00%	-100.00%
\$\$ Change from PY:	\$ (97,998)	\$ (97,998)	\$ (97,998)	\$ (97,998)

GENERAL FUND

4341 - FIRE (GRANT STAFFING)

	fye 2016 <u>ORIGINAL</u>	fye17 <u>Requested</u>	fye17 <u>Recommended</u>
<u>SALARIES AND BENEFITS</u>			
Wages - Full Time	\$ 80,615	\$ -	\$ -
Wages - Overtime	\$ -	\$ -	\$ -
Wages - Part Time	\$ -	\$ -	\$ -
Wages - Longevity	\$ 600	\$ -	\$ -
Wages - Merit	\$ 2,418	\$ -	\$ -
Misc. Allowance	\$ 1,962	\$ -	\$ -
Phone Allowance	\$ -	\$ -	\$ -
Social Security FICA	\$ 4,911	\$ -	\$ -
Social Security Medicare	\$ -	\$ -	\$ -
Retirement Contribution	\$ 4,282	\$ -	\$ -
Retirement Contribution - 401K	\$ 3,210	\$ -	\$ -
	<hr/>	<hr/>	<hr/>
	\$ 97,998	\$ -	\$ -
<u>DEPARTMENTAL OPERATIONS</u>			
	\$ -	\$ -	\$ -
	<hr/>	<hr/>	<hr/>
	\$ -	\$ -	\$ -
<u>CAPITAL OUTLAY</u>			
	\$ -	\$ -	\$ -
	<hr/>	<hr/>	<hr/>
	\$ 97,998	\$ -	\$ -

GENERAL FUND

Fund 10

4342 - FIRE (GRANT VOLUNTEERS)

SALARIES AND BENEFITS
 DEPARTMENTAL OPERATIONS
 CAPITAL OUTLAY

	fye 2016 ORIGINAL	fye 2016 AMENDED	fye 2017 Requested	fye 2017 Recommended
	\$ -		\$ -	\$ -
	\$ 217,380		\$ 217,380	\$ 217,380
	\$ -		\$ -	\$ -
	\$ 217,380	\$ 217,380	\$ 217,380	\$ 217,380

	ORIGINAL	AMENDED	ORIGINAL	AMENDED
% Change from PY:	0.00%	0.00%	0.00%	0.00%
\$\$ Change from PY:	\$ -	\$ -	\$ -	\$ -

GENERAL FUND

4342 - FIRE (GRANT VOLUNTEERS)

	fye 2016 <u>ORIGINAL</u>	fye17 <u>Requested</u>	fye17 <u>Recommended</u>
<u>SALARIES AND BENEFITS</u>			
Wages - Full Time	\$ -	\$ -	\$ -
Wages - Overtime	\$ -	\$ -	\$ -
Wages - Part Time	\$ -	\$ -	\$ -
Wages - Longevity	\$ -	\$ -	\$ -
Wages - Merit	\$ -	\$ -	\$ -
Misc. Allowance	\$ -	\$ -	\$ -
Phone Allowance	\$ -	\$ -	\$ -
Social Security FICA	\$ -	\$ -	\$ -
Social Security Medicare	\$ -	\$ -	\$ -
Retirement Contribution	\$ -	\$ -	\$ -
Retirement Contribution - 401K	\$ -	\$ -	\$ -
	<hr/>	<hr/>	<hr/>
	\$ -	\$ -	\$ -
<u>DEPARTMENTAL OPERATIONS</u>			
Gas Cards	\$ 56,280	\$ 56,280	\$ 56,280
PPE - Volunteer	\$ 28,500	\$ 28,500	\$ 28,500
AD&D - Volunteer	\$ 12,600	\$ 12,600	\$ 12,600
Scholarship	\$ 30,000	\$ 30,000	\$ 30,000
Post 911	\$ 30,000	\$ 30,000	\$ 30,000
Physical - Volunteer	\$ 10,000	\$ 10,000	\$ 10,000
Media - Volunteer	\$ 50,000	\$ 50,000	\$ 50,000
	<hr/>	<hr/>	<hr/>
	\$ 217,380	\$ 217,380	\$ 217,380
<u>CAPITAL OUTLAY</u>			
	\$ -	\$ -	\$ -
	<hr/>	<hr/>	<hr/>
	\$ 217,380	\$ 217,380	\$ 217,380

GENERAL FUND

Fund 10

4510 - PUBLIC WORKS

SALARIES AND BENEFITS
DEPARTMENTAL OPERATIONS
CAPITAL OUTLAY

	fye 2016 ORIGINAL	fye 2016 AMENDED	fye 2017 Requested	fye 2017 Recommended
	\$ 180,526		\$ 293,520	\$ 191,316
	\$ 364,720		\$ 371,570	\$ 371,570
	\$ 22,885		\$ 28,000	\$ -
	\$ 568,131	\$ 626,746	\$ 693,090	\$ 562,886

	ORIGINAL	AMENDED	ORIGINAL	AMENDED
% Change from PY:	21.99%	10.59%	-0.92%	-10.19%
\$\$ Change from PY:	\$ 124,959	\$ 66,344	\$ (5,245)	\$ (63,860)

GENERAL FUND

4510 - PUBLIC WORKS

	fye 2016 ORIGINAL	fye17 Requested	fye17 Recommended
SALARIES AND BENEFITS			
Wages - Full Time	\$ 145,470	\$ 227,211	\$ 151,983
Wages - Overtime	\$ -	\$ 500	\$ -
Wages - Part Time	\$ -	\$ -	\$ -
Wages - Longevity	\$ 1,000	\$ 1,600	\$ 2,000
Wages - Merit	\$ 3,806	\$ 14,471	\$ 4,559
Misc. Allowance	\$ -	\$ -	\$ -
Phone Allowance	\$ 1,020	\$ 1,020	\$ 1,020
Social Security FICA	\$ 11,574	\$ 15,178	\$ 9,893
Social Security Medicare	\$ -	\$ 3,550	\$ 2,314
Retirement Contribution	\$ 10,091	\$ 17,750	\$ 11,568
Retirement Contribution - 401K	\$ 7,565	\$ 12,240	\$ 7,978
	\$ 180,526	\$ 293,520	\$ 191,316
DEPARTMENTAL OPERATIONS			
Uniforms	\$ 4,000	\$ 4,000	\$ 4,000
Safety Equipment	\$ 4,000	\$ 5,000	\$ 5,000
Food	\$ 600	\$ 700	\$ 700
Medical Fees	\$ 400	\$ 500	\$ 500
Fuel	\$ 4,500	\$ 4,500	\$ 4,500
Dept Supplies	\$ 7,000	\$ 7,000	\$ 7,000
Street Signage	\$ 6,000	\$ 6,000	\$ 6,000
Office Supplies	\$ 1,000	\$ 1,000	\$ 1,000
Engineering	\$ 2,000	\$ 2,000	\$ 2,000
Phone Service	\$ 2,470	\$ 2,470	\$ 2,470
Postage	\$ 200	\$ 200	\$ 200
Electricity	\$ 11,500	\$ 11,500	\$ 11,500
Street Lights	\$ 297,000	\$ 300,000	\$ 300,000
Dumping	\$ 2,000	\$ 2,000	\$ 2,000
Bldg M&R	\$ 8,000	\$ 8,000	\$ 8,000
Equipment M&R	\$ 1,200	\$ 1,200	\$ 1,200
Vehicle M&R	\$ 500	\$ 500	\$ 500
Advertising	\$ 500	\$ 500	\$ 500
Cleaning Services	\$ 5,000	\$ 5,000	\$ 5,000
Equipment Contracts	\$ 2,000	\$ 2,500	\$ 2,500
Dues	\$ 750	\$ 1,500	\$ 1,500
Miscellaneous	\$ 1,500	\$ 2,000	\$ 2,000
Training and Education	\$ 2,600	\$ 3,500	\$ 3,500
	\$ 364,720	\$ 371,570	\$ 371,570
CAPITAL OUTLAY			
Vehicles	\$ 22,885	\$ 28,000	\$ -
Other Equipment	\$ -	\$ -	\$ -
ROW Acquisition	\$ -	\$ -	\$ -
S Trade Street	\$ -	\$ -	\$ -
	\$ 22,885	\$ 28,000	\$ -
	\$ 568,131	\$ 693,090	\$ 562,886

GENERAL FUND

Fund 10

4520 - STREETS / SIDEWALKS

SALARIES AND BENEFITS
DEPARTMENTAL OPERATIONS
CAPITAL OUTLAY

	fye 2016 ORIGINAL	fye 2016 AMENDED	fye 2017 Requested	fye 2017 Recommended
	\$ 506,279		\$ 546,951	\$ 591,997
	\$ 788,721		\$ 812,300	\$ 829,003
	\$ 40,000		\$ 67,000	\$ 35,000
	\$ 1,335,000	\$ 1,977,836	\$ 1,426,251	\$ 1,456,000

	ORIGINAL	AMENDED	ORIGINAL	AMENDED
% Change from PY:	6.84%	-27.89%	9.06%	-26.38%
\$\$ Change from PY:	\$ 91,251	\$ (551,585)	\$ 121,000	\$ (521,836)

GENERAL FUND

4520 - STREETS / SIDEWALKS

	fye 2016 ORIGINAL	fye17 Requested	fye17 Recommended
SALARIES AND BENEFITS			
Wages - Full Time	\$ 401,693	\$ 422,680	\$ 470,449
Wages - Overtime	\$ 2,000	\$ 2,000	\$ 2,000
Wages - Part Time	\$ -	\$ -	\$ -
Wages - Longevity	\$ 7,400	\$ 6,800	\$ 6,100
Wages - Merit	\$ 12,191	\$ 23,608	\$ 14,113
Misc. Allowance	\$ -	\$ -	\$ -
Phone Allowance	\$ 1,020	\$ 1,080	\$ 1,080
Social Security FICA	\$ 32,459	\$ 28,283	\$ 30,612
Social Security Medicare	\$ -	\$ 6,615	\$ 7,159
Retirement Contribution	\$ 28,301	\$ 33,075	\$ 35,796
Retirement Contribution - 401K	\$ 21,215	\$ 22,810	\$ 24,687
	\$ 506,279	\$ 546,951	\$ 591,997
DEPARTMENTAL OPERATIONS			
Uniforms	\$ -	\$ -	\$ -
Fuel	\$ 10,000	\$ 10,000	\$ 10,000
Dept Supplies	\$ 4,000	\$ 4,000	\$ 4,000
Traffic Control	\$ 6,000	\$ 6,000	\$ 6,000
Snow/Ice	\$ 15,000	\$ 15,000	\$ 15,000
Surveying	\$ 2,000	\$ 2,000	\$ 2,000
Contract Paving	\$ 575,000	\$ 587,500	\$ -
Phone Services	\$ -	\$ 2,400	\$ 2,400
Vehicle M&R	\$ 18,500	\$ 18,500	\$ 18,500
Sidewalk M&R	\$ 20,000	\$ 20,000	\$ 50,000
Street M&R	\$ 121,321	\$ 130,000	\$ 704,203
Traffic M&R	\$ 13,500	\$ 13,500	\$ 13,500
Training and Education	\$ 3,400	\$ 3,400	\$ 3,400
	\$ 788,721	\$ 812,300	\$ 829,003
CAPITAL OUTLAY			
Vehicles	\$ -	\$ 25,000	\$ 25,000
Other Equipment	\$ 10,000	\$ 2,000	\$ 10,000
Sidewalk Construction	\$ 30,000	\$ 40,000	\$ -
Trade Street	\$ -	\$ -	\$ -
	\$ 40,000	\$ 67,000	\$ 35,000
	\$ 1,335,000	\$ 1,426,251	\$ 1,456,000

\$ -

GENERAL FUND

Fund 10

4530 - FLEET MAINTENANCE

SALARIES AND BENEFITS
DEPARTMENTAL OPERATIONS
CAPITAL OUTLAY

	fye 2016 ORIGINAL	fye 2016 AMENDED	fye 2017 Requested	fye 2017 Recommended
	\$ 191,850		\$ 167,348	\$ 166,803
	\$ 115,535		\$ 116,535	\$ 116,535
	\$ 25,000		\$ -	\$ -
	\$ 332,385	\$ 332,385	\$ 283,883	\$ 283,338

	ORIGINAL	AMENDED	ORIGINAL	AMENDED
% Change from PY:	-14.59%	-14.59%	-14.76%	-14.76%
\$\$ Change from PY:	\$ (48,502)	\$ (48,502)	\$ (49,047)	\$ (49,047)

GENERAL FUND

4530 - FLEET MAINTENANCE

	fye 2016 ORIGINAL	fye17 Requested	fye17 Recommended
SALARIES AND BENEFITS			
Wages - Full Time	\$ 153,094	\$ 131,066	\$ 131,066
Wages - Overtime	\$ 1,500	\$ 1,500	\$ 1,500
Wages - Part Time	\$ -	\$ -	\$ -
Wages - Longevity	\$ 1,600	\$ 2,050	\$ 1,600
Wages - Merit	\$ 4,593	\$ 3,932	\$ 3,932
Misc. Allowance	\$ -	\$ -	\$ -
Phone Allowance	\$ -	\$ 1,020	\$ 1,020
Social Security FICA	\$ 12,300	\$ 8,655	\$ 8,625
Social Security Medicare	\$ -	\$ 2,025	\$ 2,017
Retirement Contribution	\$ 10,724	\$ 10,120	\$ 10,086
Retirement Contribution - 401K	\$ 8,039	\$ 6,980	\$ 6,956
	\$ 191,850	\$ 167,348	\$ 166,803
DEPARTMENTAL OPERATIONS			
Uniforms	\$ 1,200	\$ 1,200	\$ 1,200
Safety Equipment	\$ 200	\$ 200	\$ 200
Medical Fees	\$ 100	\$ 100	\$ 100
Fuel	\$ 2,000	\$ 2,000	\$ 2,000
Auto - Other	\$ 7,000	\$ 7,000	\$ 7,000
Inventory Fuel	\$ 1,000	\$ 1,000	\$ 1,000
Dept Supplies	\$ 500	\$ 500	\$ 500
Garage Supplies	\$ 5,000	\$ 5,000	\$ 5,000
Phone Service	\$ 525	\$ 525	\$ 525
Electricity	\$ 8,000	\$ 8,000	\$ 8,000
Equipment M&R	\$ 2,000	\$ 2,000	\$ 2,000
Vehicle M&R	\$ 1,200	\$ 1,200	\$ 1,200
Safety/Risk	\$ 300	\$ 300	\$ 300
Police Vehicle M&R	\$ 65,000	\$ 65,000	\$ 65,000
Fire Vehicle M&R	\$ 10,000	\$ 10,000	\$ 10,000
Planning Vehicle M&R	\$ 650	\$ 650	\$ 650
Recreation Vehicle M&R	\$ 1,000	\$ 1,000	\$ 1,000
Equipment Contracts	\$ 7,500	\$ 7,500	\$ 7,500
Dues	\$ 160	\$ 160	\$ 160
Miscellaneous	\$ 200	\$ 200	\$ 200
Training and Education	\$ 2,000	\$ 3,000	\$ 3,000
	\$ 115,535	\$ 116,535	\$ 116,535
CAPITAL OUTLAY			
Vehicles	\$ 25,000	\$ -	\$ -
Other Equipment	\$ -	\$ -	\$ -
ROW Acquisition	\$ -	\$ -	\$ -
S Trade Street	\$ -	\$ -	\$ -
	\$ 25,000	\$ -	\$ -
	\$ 332,385	\$ 283,883	\$ 283,338

GENERAL FUND

Fund 10

4540 - LANDSCAPE

SALARIES AND BENEFITS
DEPARTMENTAL OPERATIONS
CAPITAL OUTLAY

	fye 2016 ORIGINAL	fye 2016 AMENDED	fye 2017 Requested	fye 2017 Recommended
	\$ 338,964		\$ 364,328	\$ 356,570
	\$ 141,280		\$ 144,280	\$ 144,280
	\$ -		\$ 9,500	\$ -
	\$ 480,244	\$ 480,244	\$ 518,108	\$ 500,850

	ORIGINAL	AMENDED	ORIGINAL	AMENDED
% Change from PY:	7.88%	7.88%	4.29%	4.29%
\$\$ Change from PY:	\$ 37,864	\$ 37,864	\$ 20,606	\$ 20,606

GENERAL FUND

4540 - LANDSCAPE

	fye 2016 ORIGINAL	fye17 Requested	fye17 Recommended
SALARIES AND BENEFITS			
Wages - Full Time	\$ 270,524	\$ 282,834	\$ 282,834
Wages - Overtime	\$ 1,000	\$ 1,000	\$ 1,000
Wages - Part Time	\$ -	\$ -	\$ -
Wages - Longevity	\$ 3,900	\$ 5,000	\$ 4,350
Wages - Merit	\$ 8,116	\$ 8,485	\$ 8,485
Misc. Allowance	\$ -	\$ -	\$ -
Phone Allowance	\$ 540	\$ 720	\$ 720
Social Security FICA	\$ 21,732	\$ 25,457	\$ 18,438
Social Security Medicare	\$ -	\$ 4,322	\$ 4,312
Retirement Contribution	\$ 18,948	\$ 21,608	\$ 21,561
Retirement Contribution - 401K	\$ 14,204	\$ 14,902	\$ 14,869
	\$ 338,964	\$ 364,328	\$ 356,570
DEPARTMENTAL OPERATIONS			
Uniforms	\$ 2,600	\$ 2,600	\$ 2,600
Safety Equipment	\$ 400	\$ 400	\$ 400
Medical Fees	\$ 200	\$ 200	\$ 200
Fuel	\$ 11,000	\$ 11,000	\$ 11,000
Dept Supplies	\$ 14,000	\$ 14,000	\$ 14,000
Tree Removal	\$ 15,000	\$ 15,000	\$ 15,000
Tree Maintenance	\$ 6,000	\$ 8,000	\$ 8,000
Tree Planting	\$ 2,000	\$ 2,000	\$ 2,000
Celebration Trees	\$ 1,000	\$ 1,500	\$ 1,500
Mowing Services	\$ 47,530	\$ 47,530	\$ 47,530
Phone Service	\$ 1,400	\$ 1,400	\$ 1,400
Stumptown Park	\$ 3,400	\$ 3,400	\$ 3,400
Baucom Park	\$ 1,000	\$ 1,000	\$ 1,000
Sardis Park	\$ 2,000	\$ 2,000	\$ 2,000
Fountain Rock Park	\$ 3,500	\$ 3,500	\$ 3,500
Squirrel Lake Park	\$ 6,000	\$ 6,000	\$ 6,000
Windsor Square	\$ 3,500	\$ 3,500	\$ 3,500
Community Garden	\$ 500	\$ 500	\$ 500
KP Park	\$ 1,000	\$ 1,000	\$ 1,000
Greenway	\$ 1,200	\$ 1,200	\$ 1,200
Town Green	\$ 2,000	\$ 2,000	\$ 2,000
51 Park	\$ 500	\$ 500	\$ 500
Police Facility	\$ 750	\$ 750	\$ 750
Station 1	\$ 500	\$ 500	\$ 500
Community Center	\$ 2,000	\$ 2,000	\$ 2,000
Rental Property	\$ 200	\$ 200	\$ 200
Equipment M&R	\$ 9,000	\$ 9,000	\$ 9,000
Dues	\$ 600	\$ 600	\$ 600
Miscellaneous	\$ 500	\$ 500	\$ 500
Training and Education	\$ 2,000	\$ 2,500	\$ 2,500
	\$ 141,280	\$ 144,280	\$ 144,280
CAPITAL OUTLAY			
Vehicles	\$ -	\$ -	\$ -
Other Equipment	\$ -	\$ 9,500	\$ -
	\$ -	\$ 9,500	\$ -
	\$ 480,244	\$ 518,108	\$ 500,850

GENERAL FUND

Fund 10

4542 - FACILITIES MAINTENANCE

SALARIES AND BENEFITS
DEPARTMENTAL OPERATIONS
CAPITAL OUTLAY

	fye 2016 ORIGINAL	fye 2016 AMENDED	fye 2017 Requested	fye 2017 Recommended
	\$ 108,385		\$ 112,408	\$ 112,167
	\$ 208,267		\$ 201,066	\$ 169,066
	\$ -		\$ -	\$ -
	\$ 316,652	\$ 316,652	\$ 313,474	\$ 281,233

	ORIGINAL	AMENDED	ORIGINAL	AMENDED
% Change from PY:	-1.00%	-1.00%	-11.19%	-11.19%
\$\$ Change from PY:	\$ (3,178)	\$ (3,178)	\$ (35,419)	\$ (35,419)

GENERAL FUND

4542 - FACILITIES MAINTENANCE

	fye 2016 ORIGINAL	fye17 Requested	fye17 Recommended
SALARIES AND BENEFITS			
Wages - Full Time	\$ 85,180	\$ 87,621	\$ 87,621
Wages - Overtime	\$ 2,000	\$ 2,000	\$ 2,000
Wages - Part Time	\$ -	\$ -	\$ -
Wages - Longevity	\$ 1,100	\$ 1,500	\$ 1,300
Wages - Merit	\$ 2,555	\$ 2,629	\$ 2,629
Misc. Allowance	\$ -	\$ -	\$ -
Phone Allowance	\$ -	\$ -	\$ -
Social Security FICA	\$ 6,949	\$ 5,813	\$ 5,800
Social Security Medicare	\$ 6,949	\$ 1,360	\$ 1,356
Retirement Contribution	\$ 6,059	\$ 6,797	\$ 6,782
Retirement Contribution - 401K	\$ 4,542	\$ 4,688	\$ 4,677
	\$ 108,385	\$ 112,408	\$ 112,167
DEPARTMENTAL OPERATIONS			
Uniforms	\$ 950	\$ 950	\$ 950
Safety Equipment	\$ 200	\$ 200	\$ 200
Medical Fees	\$ 50	\$ 50	\$ 50
Fuel	\$ 1,800	\$ 1,800	\$ 1,800
Dept Supplies	\$ 1,000	\$ 1,000	\$ 1,000
Contract Study	\$ -	\$ -	\$ -
Phone Service	\$ 800	\$ 800	\$ 800
Bldg M&R	\$ -	\$ -	\$ -
Town Hall	\$ 12,000	\$ 20,000	\$ 20,000
Depot	\$ 2,000	\$ 2,000	\$ 2,000
Police Facility	\$ 31,000	\$ 20,000	\$ 17,000
A/C Facilities	\$ 3,000	\$ 3,000	\$ 2,000
Station 1	\$ 15,000	\$ 15,000	\$ 15,000
Station 2	\$ 4,000	\$ 4,000	\$ 4,000
Crews Rec	\$ 8,000	\$ 8,000	\$ 5,000
Community Center	\$ 50,000	\$ 50,000	\$ 25,000
McDowell Arts Center	\$ 3,000	\$ 3,000	\$ 3,000
196 S Trade	\$ 2,500	\$ 2,500	\$ 2,500
PW Facility	\$ 8,500	\$ 8,500	\$ 8,500
Rental Property	\$ 1,000	\$ 1,000	\$ 1,000
Vehicle M&R	\$ 1,000	\$ 1,000	\$ 1,000
Squirrel Lake Park	\$ 3,600	\$ 3,600	\$ 3,600
Town Hall	\$ 8,500	\$ 8,500	\$ 8,500
Depot	\$ 756	\$ 756	\$ 756
Police Facility	\$ 15,210	\$ 15,210	\$ 15,210
Station 1	\$ 500	\$ 500	\$ 500
Station 2	\$ 500	\$ 500	\$ 500
Crews Rec	\$ 7,200	\$ 6,000	\$ 6,000
Community Center	\$ 18,000	\$ 15,000	\$ 15,000
McDowell Arts Center	\$ 4,000	\$ 4,000	\$ 4,000
196 S Trade	\$ 2,500	\$ 2,500	\$ 2,500
Rental Property	\$ 500	\$ 500	\$ 500
Dues	\$ 300	\$ 300	\$ 300
Miscellaneous	\$ 300	\$ 300	\$ 300
Training and Education	\$ 600	\$ 600	\$ 600
	\$ 208,267	\$ 201,066	\$ 169,066
CAPITAL OUTLAY			
Vehicles	\$ -	\$ -	\$ -
Other Equipment	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -
	\$ 316,652	\$ 313,474	\$ 281,233

GENERAL FUND

Fund 10

4700 - STORMWATER

SALARIES AND BENEFITS
DEPARTMENTAL OPERATIONS
CAPITAL OUTLAY

	fye 2016 ORIGINAL	fye 2016 AMENDED	fye 2017 Requested	fye 2017 Recommended
	\$ 380,067		\$ 340,746	\$ 374,217
	\$ 278,850		\$ 279,150	\$ 328,116
	\$ 6,500		\$ 31,000	\$ 31,000
	\$ 665,417	\$ 689,417	\$ 650,896	\$ 733,333
				\$0

	ORIGINAL	AMENDED	ORIGINAL	AMENDED
% Change from PY:	-2.18%	-5.59%	10.21%	6.37%
\$\$ Change from PY:	\$ (14,521)	\$ (38,521)	\$ 67,916	\$ 43,916

GENERAL FUND

4700 - STORMWATER

	<u>fye 2016 ORIGINAL</u>	<u>fye17 Requested</u>	<u>fye17 Recommended</u>
<u>SALARIES AND BENEFITS</u>			
Wages - Full Time	\$ 302,252	\$ 268,780	\$ 298,386
Wages - Overtime	\$ 500	\$ 500	\$ 500
Wages - Part Time	\$ -	\$ -	\$ -
Wages - Longevity	\$ 4,250	\$ 3,600	\$ 3,250
Wages - Merit	\$ 9,485	\$ 10,290	\$ 8,952
Misc. Allowance	\$ -	\$ -	\$ -
Phone Allowance	\$ 2,040	\$ 1,020	\$ 1,020
Social Security FICA	\$ 24,367	\$ 17,620	\$ 19,351
Social Security Medicare	\$ -	\$ 4,121	\$ 4,526
Retirement Contribution	\$ 21,246	\$ 20,605	\$ 22,628
Retirement Contribution - 401K	\$ 15,926	\$ 14,210	\$ 15,605
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	\$ 380,067	\$ 340,746	\$ 374,217
<u>DEPARTMENTAL OPERATIONS</u>			
Uniforms	\$ 1,800	\$ 1,800	\$ 1,800
Safety Equipment	\$ 1,000	\$ 1,000	\$ 1,000
Medical Fees	\$ 100	\$ 100	\$ 100
Fuel	\$ 12,000	\$ 12,000	\$ 12,000
Dept Supplies	\$ 600	\$ 600	\$ 600
Engineering	\$ 5,000	\$ 5,000	\$ 5,000
S/W Fees	\$ 69,000	\$ 69,000	\$ 69,000
Contracted Work	\$ 65,000	\$ 65,000	\$ 65,000
Phone Service	\$ 1,400	\$ 1,400	\$ 1,400
Electricity	\$ 5,500	\$ 5,500	\$ 5,500
Water/Sewer	\$ -	\$ -	\$ -
S/W Service Fees	\$ 76,000	\$ 76,000	\$ 76,000
Dumping	\$ 3,500	\$ 3,500	\$ 3,500
Equipment M&R	\$ 6,000	\$ 6,000	\$ 6,000
S/W M&R	\$ 18,000	\$ 18,000	\$ 66,966
Equipment Rental	\$ 1,000	\$ 1,000	\$ 1,000
Cleaning Services	\$ 2,500	\$ 2,500	\$ 2,500
Equipment Contract	\$ 5,000	\$ 5,000	\$ 5,000
Dues	\$ 1,200	\$ 1,500	\$ 1,500
Miscellaneous	\$ 250	\$ 250	\$ 250
Training and Education	\$ 4,000	\$ 4,000	\$ 4,000
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	\$ 278,850	\$ 279,150	\$ 328,116
<u>CAPITAL OUTLAY</u>			
Vehicles	\$ 6,500	\$ 31,000	\$ 31,000
Other Equipment	\$ -	\$ -	\$ -
	<hr/>	<hr/>	<hr/>
	\$ 6,500	\$ 31,000	\$ 31,000
	<hr/>	<hr/>	<hr/>
	\$ 665,417	\$ 650,896	\$ 733,333

GENERAL FUND

Fund 10

4710 - SANITATION

SALARIES AND BENEFITS
DEPARTMENTAL OPERATIONS
CAPITAL OUTLAY

	fye 2016 ORIGINAL	fye 2016 AMENDED	fye 2017 Requested	fye 2017 Recommended
	\$ -		\$ -	\$ -
	\$ 1,930,775		\$ 1,580,344	\$ 1,630,344
	\$ -		\$ -	\$ -
	\$ 1,930,775	\$ 1,930,775	\$ 1,580,344	\$ 1,630,344

	ORIGINAL	AMENDED	ORIGINAL	AMENDED
% Change from PY:	-18.15%	-18.15%	-15.56%	-15.56%
\$\$ Change from PY:	\$ (350,431)	\$ (350,431)	\$ (300,431)	\$ (300,431)

GENERAL FUND

4710 - SANITATION

	fye 2016 <u>ORIGINAL</u>	fye17 <u>Requested</u>	fye17 <u>Recommended</u>
<u>SALARIES AND BENEFITS</u>			
Wages - Full Time	\$ -	\$ -	\$ -
Wages - Overtime	\$ -	\$ -	\$ -
Wages - Part Time	\$ -	\$ -	\$ -
Wages - Longevity	\$ -	\$ -	\$ -
Wages - Merit	\$ -	\$ -	\$ -
Misc. Allowance	\$ -	\$ -	\$ -
Phone Allowance	\$ -	\$ -	\$ -
Social Security FICA	\$ -	\$ -	\$ -
Social Security Medicare	\$ -	\$ -	\$ -
Retirement Contribution	\$ -	\$ -	\$ -
Retirement Contribution - 401K	\$ -	\$ -	\$ -
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	\$ -	\$ -	\$ -
<u>DEPARTMENTAL OPERATIONS</u>			
Residential Garbage	\$ 813,060	\$ 495,720	\$ 495,720
Small Business Collection	\$ 21,097	\$ 4,860	\$ 4,860
Residential Recycling	\$ 271,760	\$ 268,920	\$ 268,920
Small Business Recycling	\$ 3,822	\$ 3,864	\$ 3,864
Yard Waste	\$ 533,536	\$ 519,480	\$ 519,480
Landfill Fees	\$ 280,000	\$ 280,000	\$ 330,000
Other Services	\$ 7,500	\$ 7,500	\$ 7,500
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	\$ 1,930,775	\$ 1,580,344	\$ 1,630,344
<u>CAPITAL OUTLAY</u>			
Vehicles	\$ -	\$ -	\$ -
Other Equipment	\$ -	\$ -	\$ -
	<hr/>	<hr/>	<hr/>
	\$ -	\$ -	\$ -
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>
	\$ 1,930,775	\$ 1,580,344	\$ 1,630,344

GENERAL FUND

Fund 10

4910 - PLANNING

SALARIES AND BENEFITS
DEPARTMENTAL OPERATIONS
CAPITAL OUTLAY

	fye 2016 ORIGINAL	fye 2016 AMENDED	fye 2017 Requested	fye 2017 Recommended
	\$ 397,418		\$ 422,465	\$ 421,690
	\$ 59,938		\$ 44,417	\$ 45,117
	\$ -		\$ -	\$ -
	\$ 457,356	\$ 457,356	\$ 466,882	\$ 466,807

	ORIGINAL	AMENDED	ORIGINAL	AMENDED
% Change from PY:	2.08%	2.08%	2.07%	2.07%
\$\$ Change from PY:	\$ 9,526	\$ 9,526	\$ 9,451	\$ 9,451

GENERAL FUND

4910 - PLANNING

	fye 2016 <u>ORIGINAL</u>	fye17 <u>Requested</u>	fye17 <u>Recommended</u>
<u>SALARIES AND BENEFITS</u>			
Wages - Full Time	\$ 315,476	\$ 337,900	\$ 336,729
Wages - Overtime	\$ 500	\$ 500	\$ 500
Wages - Part Time	\$ 4,000	\$ -	\$ -
Wages - Longevity	\$ 2,400	\$ 2,450	\$ 2,750
Wages - Merit	\$ 9,464	\$ 10,140	\$ 10,102
Misc. Allowance	\$ -	\$ -	\$ -
Phone Allowance	\$ 1,620	\$ 1,620	\$ 1,620
Social Security FICA	\$ 25,510	\$ 21,765	\$ 21,805
Social Security Medicare	\$ -	\$ 5,090	\$ 5,100
Retirement Contribution	\$ 21,975	\$ 25,450	\$ 25,498
Retirement Contribution - 401K	\$ 16,473	\$ 17,550	\$ 17,585
	\$ 397,418	\$ 422,465	\$ 421,690
<u>DEPARTMENTAL OPERATIONS</u>			
Planning Board Expenses	\$ 200	\$ 200	\$ 500
Board of Adjustments Expenses	\$ 100	\$ 100	\$ 500
Food	\$ 400	\$ 400	\$ 400
Fuel	\$ 800	\$ 800	\$ 800
Dept Supplies	\$ 5,000	\$ 11,000	\$ 11,000
Professional Services	\$ 3,750	\$ 3,750	\$ 3,750
Surveying	\$ 3,000	\$ 3,000	\$ 3,000
Contracted Studies	\$ 18,000	\$ -	\$ -
Code Enforcement	\$ 500	\$ 500	\$ 500
MPO Assessments	\$ 12,238	\$ 8,517	\$ 8,517
Advertising	\$ 6,000	\$ 6,000	\$ 6,000
Dues	\$ 3,750	\$ 3,750	\$ 3,750
Subs	\$ 450	\$ 450	\$ 450
Miscellaneous	\$ 350	\$ 350	\$ 350
Employee Vehicle Reimbursements	\$ 750	\$ 950	\$ 950
Travel	\$ 1,400	\$ 1,400	\$ 1,400
Training and Education	\$ 3,250	\$ 3,250	\$ 3,250
	\$ 59,938	\$ 44,417	\$ 45,117
<u>CAPITAL OUTLAY</u>			
Vehicles	\$ -	\$ -	\$ -
Other Equipment	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -
	\$ 457,356	\$ 466,882	\$ 466,807

GENERAL FUND

Fund 10

4920 - ECONOMIC DEVELOPMENT

SALARIES AND BENEFITS
DEPARTMENTAL OPERATIONS
CAPITAL OUTLAY

	fye 2016 ORIGINAL	fye 2016 AMENDED	fye 2017 Requested	fye 2017 Recommended
	\$ -		\$ -	\$ -
	\$ 25,000		\$ 45,000	\$ 35,000
	\$ -		\$ -	\$ -
	\$ 25,000	\$ 43,585	\$ 45,000	\$ 35,000

	ORIGINAL	AMENDED	ORIGINAL	AMENDED
% Change from PY:	80.00%	3.25%	40.00%	-19.70%
\$\$ Change from PY:	\$ 20,000	\$ 1,415	\$ 10,000	\$ (8,585)

GENERAL FUND

4920 - ECONOMIC DEVELOPMENT

	<u>fye 2016 ORIGINAL</u>	<u>fye17 Requested</u>	<u>fye17 Recommended</u>
<u>SALARIES AND BENEFITS</u>			
Wages - Full Time	\$ -	\$ -	\$ -
Wages - Overtime	\$ -	\$ -	\$ -
Wages - Part Time	\$ -	\$ -	\$ -
Wages - Longevity	\$ -	\$ -	\$ -
Wages - Merit	\$ -	\$ -	\$ -
Misc. Allowance	\$ -	\$ -	\$ -
Phone Allowance	\$ -	\$ -	\$ -
Social Security FICA	\$ -	\$ -	\$ -
Social Security Medicare	\$ -	\$ -	\$ -
Retirement Contribution	\$ -	\$ -	\$ -
Retirement Contribution - 401K	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -
<u>DEPARTMENTAL OPERATIONS</u>			
Food	\$ 750	\$ 750	\$ -
Dept Supplies	\$ 1,550	\$ 1,550	\$ -
Professional Services	\$ -	\$ -	\$ -
South Charlotte Alliance	\$ 5,000	\$ 5,000	\$ -
Red Brick Partnership	\$ -	\$ 20,000	\$ 20,000
Contracted Studies	\$ 4,000	\$ 4,000	\$ -
Advertising	\$ 700	\$ 700	\$ -
Marketing	\$ 5,000	\$ 5,000	\$ -
Dues	\$ 1,500	\$ 1,500	\$ 1,000
Miscellaneous	\$ 500	\$ 500	\$ 10,000
Travel	\$ 2,000	\$ 2,000	\$ -
Façade Grants	\$ 4,000	\$ 4,000	\$ 4,000
	\$ 25,000	\$ 45,000	\$ 35,000
	\$ 25,000	\$ 45,000	\$ 35,000
<u>CAPITAL OUTLAY</u>			
Vehicles	\$ -	\$ -	\$ -
Other Equipment	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -
	\$ 25,000	\$ 45,000	\$ 35,000

GENERAL FUND

Fund 10

6130 - PARKS & RECREATION

SALARIES AND BENEFITS
DEPARTMENTAL OPERATIONS
CAPITAL OUTLAY

	fye 2016 ORIGINAL	fye 2016 AMENDED	fye 2017 Requested	fye 2017 Recommended
	\$ 72,368		\$ 82,052	\$ 72,467
	\$ 72,000		\$ 85,100	\$ 86,400
	\$ -		\$ -	\$ -
	\$ 144,368	\$ 145,868	\$ 167,152	\$ 158,867

	ORIGINAL	AMENDED	ORIGINAL	AMENDED
% Change from PY:	15.78%	14.59%	10.04%	8.91%
\$\$ Change from PY:	\$ 22,784	\$ 21,284	\$ 14,499	\$ 12,999

GENERAL FUND

6130 - PARKS & RECREATION

	fye 2016 <u>ORIGINAL</u>	fye17 <u>Requested</u>	fye17 <u>Recommended</u>
<u>SALARIES AND BENEFITS</u>			
Wages - Full Time	\$ 51,185	\$ 56,900	\$ 52,050
Wages - Overtime	\$ -	\$ -	\$ -
Wages - Part Time	\$ 3,500	\$ 12,000	\$ 5,500
Wages - Longevity	\$ 1,550	\$ 100	\$ 1,350
Wages - Merit	\$ 4,217	\$ 1,570	\$ 1,561
Misc. Allowance	\$ -	\$ -	\$ -
Phone Allowance	\$ 540	\$ 540	\$ 540
Social Security FICA	\$ 4,666	\$ 3,526	\$ 3,782
Social Security Medicare	\$ -	\$ 810	\$ 885
Retirement Contribution	\$ 3,835	\$ 3,906	\$ 4,024
Retirement Contribution - 401K	\$ 2,875	\$ 2,700	\$ 2,775
	\$ 72,368	\$ 82,052	\$ 72,467
<u>DEPARTMENTAL OPERATIONS</u>			
Advisory Board Expenses	\$ 150	\$ 50	\$ 50
Uniforms	\$ 200	\$ 200	\$ 200
Food	\$ 500	\$ 500	\$ 500
Fuel	\$ -	\$ 600	\$ 600
Tires	\$ -	\$ 1,000	\$ 1,000
Dept Supplies	\$ 3,500	\$ 3,500	\$ 3,500
Office Supplies	\$ -	\$ 200	\$ 200
Contract Study	\$ 7,000	\$ 7,000	\$ 7,000
Postage	\$ 50	\$ 50	\$ 50
Stumptown Park	\$ 14,000	\$ 15,000	\$ 19,000
Baucom Park	\$ 700	\$ 700	\$ 800
Sardis Park	\$ -	\$ -	\$ -
Squirrel Lake Park	\$ 7,500	\$ 7,500	\$ 8,500
Community Garden	\$ 500	\$ 1,500	\$ 1,500
KP Park	\$ 1,000	\$ 1,200	\$ 1,400
51 Park	\$ 900	\$ 1,000	\$ 1,000

Printing	\$ 500	\$ 500	\$ 500
Playground M&R	\$ 3,500	\$ 5,000	\$ 3,500
Stumptown Park	\$ 1,500	\$ 2,000	\$ 1,500
Baucom Park	\$ 1,000	\$ 1,000	\$ 1,000
Sardis Park	\$ 1,000	\$ 1,000	\$ 1,000
Windsor Square Park	\$ 1,000	\$ 2,000	\$ 1,000
Squirrel Lake Park	\$ 2,500	\$ 3,500	\$ 3,000
Community Gardens	\$ 600	\$ 2,000	\$ 1,500
Greenways	\$ 1,500	\$ 2,500	\$ 2,500
Advertising	\$ 10,000	\$ 10,000	\$ 10,000
Cleaning Services	\$ 4,000	\$ 3,000	\$ 3,000
Other Services	\$ -	\$ 400	\$ 400
Dues	\$ 700	\$ 700	\$ 700
Subs	\$ 200	\$ 1,500	\$ 1,500
Training and Education	\$ 2,000	\$ 2,000	\$ 2,000
Rec Programs	\$ 4,500	\$ 2,000	\$ 2,000
Instructor	\$ 1,500	\$ 6,000	\$ 6,000
Concerts	\$ -	\$ -	\$ -
	<hr/>	<hr/>	<hr/>
	\$ 72,000	\$ 85,100	\$ 86,400
CAPITAL OUTLAY			
Park Equipment	\$ -	\$ -	\$ -
Other Construction	\$ -	\$ -	\$ -
Connector			
	<hr/>	<hr/>	<hr/>
	\$ -	\$ -	\$ -
	<hr/>	<hr/>	<hr/>
	\$ 144,368	\$ 167,152	\$ 158,867

GENERAL FUND

Fund 10

6132 - RECREATION CENTERS

SALARIES AND BENEFITS
DEPARTMENTAL OPERATIONS
CAPITAL OUTLAY

	fye 2016 ORIGINAL	fye 2016 AMENDED	fye 2017 Requested	fye 2017 Recommended
	\$ 125,956		\$ 141,884	\$ 129,424
	\$ 91,700		\$ 97,450	\$ 92,450
	\$ -		\$ -	\$ -
	\$ 217,656	\$ 216,156	\$ 239,334	\$ 221,874

	ORIGINAL	AMENDED	ORIGINAL	AMENDED
% Change from PY:	9.96%	10.72%	1.94%	2.65%
\$\$ Change from PY:	\$ 21,678	\$ 23,178	\$ 4,218	\$ 5,718

GENERAL FUND

6132 - RECREATION CENTERS

	fye 2016 <u>ORIGINAL</u>	fye17 <u>Requested</u>	fye17 <u>Recommended</u>
<u>SALARIES AND BENEFITS</u>			
Wages - Full Time	\$ 42,109	\$ 45,652	\$ 45,000
Wages - Overtime	\$ -	\$ -	\$ -
Wages - Part Time	\$ 68,000	\$ 76,000	\$ 68,000
Wages - Longevity	\$ 300	\$ 300	\$ -
Wages - Merit	\$ 1,263	\$ 2,312	\$ 1,350
Misc. Allowance	\$ -	\$ -	\$ -
Phone Allowance	\$ 540	\$ 540	\$ 540
Social Security FICA	\$ 8,584	\$ 7,276	\$ 7,123
Social Security Medicare	\$ -	\$ 1,700	\$ 1,666
Retirement Contribution	\$ 2,949	\$ 5,753	\$ 3,400
Retirement Contribution - 401K	\$ 2,211	\$ 2,351	\$ 2,345
	<hr/>	<hr/>	<hr/>
	\$ 125,956	\$ 141,884	\$ 129,424
<u>DEPARTMENTAL OPERATIONS</u>			
House Supplies	\$ 1,300	\$ 1,100	\$ 1,100
Uniforms	\$ 600	\$ 500	\$ 500
Safety Equipment	\$ 250	\$ 200	\$ 200
Food	\$ 400	\$ 400	\$ 400
Dept Supplies	\$ 2,000	\$ 2,000	\$ 2,000
Office Supplies	\$ 1,000	\$ 1,000	\$ 1,000
Sports Equipment	\$ 1,000	\$ 1,000	\$ 1,000
Electricity	\$ 16,000	\$ 16,000	\$ 16,000
Gas	\$ 3,000	\$ 3,000	\$ 3,000
Water/Sewer	\$ 1,500	\$ 1,500	\$ 1,500
Equipment M&R	\$ 500	\$ 200	\$ 200
Other Services	\$ 1,500	\$ 1,000	\$ 1,000
Copier Contract	\$ 600	\$ -	\$ -
Dues	\$ 300	\$ 300	\$ 300
Training and Education	\$ 1,750	\$ 1,750	\$ 1,750
Instructor	\$ 26,000	\$ 40,000	\$ 37,500
Concerts	\$ 3,000	\$ 3,500	\$ 3,500
Valentine	\$ -	\$ -	\$ -
Father/Daughter Dance	\$ 3,500	\$ 3,500	\$ 3,500
Mother/Son Dance	\$ 3,500	\$ 2,500	\$ 2,500
Gym Facility	\$ 3,000	\$ 3,000	\$ 3,000
Rec Program Expenses	\$ 28,000	\$ 15,000	\$ 12,500
	<hr/>	<hr/>	<hr/>
	\$ 91,700	\$ 97,450	\$ 92,450

CAPITAL OUTLAY

Park Equipment	\$ -	\$ -	\$ -
Other Construction	\$ -	\$ -	\$ -
	<hr/>	<hr/>	<hr/>
	\$ -	\$ -	\$ -
	<hr/>	<hr/>	<hr/>
	\$ 217,656	\$ 239,334	\$ 221,874
	<hr/>	<hr/>	<hr/>

GENERAL FUND

Fund 10

6134 - CULTURAL ARTS

SALARIES AND BENEFITS
DEPARTMENTAL OPERATIONS
CAPITAL OUTLAY

	fye 2016 ORIGINAL	fye 2016 AMENDED	fye 2017 Requested	fye 2017 Recommended
	\$ 224,014		\$ 240,751	\$ 237,006
	\$ 267,100		\$ 282,050	\$ 328,750
	\$ -		\$ 6,000	\$ -
	\$ 491,114	\$ 491,114	\$ 528,801	\$ 565,756

	ORIGINAL	AMENDED	ORIGINAL	AMENDED
% Change from PY:	7.67%	7.67%	15.20%	15.20%
\$\$ Change from PY:	\$ 37,687	\$ 37,687	\$ 74,642	\$ 74,642

GENERAL FUND

6134 - CULTURAL ARTS

	fye 2016 <u>ORIGINAL</u>	fye17 <u>Requested</u>	fye17 <u>Recommended</u>
<u>SALARIES AND BENEFITS</u>			
Wages - Full Time	\$ 122,678	\$ 130,684	\$ 130,682
Wages - Overtime	\$ 1,000	\$ 1,000	\$ 1,000
Wages - Part Time	\$ 66,000	\$ 69,000	\$ 66,000
Wages - Longevity	\$ 800	\$ 2,500	\$ 1,250
Wages - Merit	\$ 2,159	\$ 3,930	\$ 3,920
Misc. Allowance	\$ -	\$ -	\$ -
Phone Allowance	\$ 1,560	\$ 1,560	\$ 1,560
Social Security FICA	\$ 14,856	\$ 12,686	\$ 12,674
Social Security Medicare	\$ -	\$ 2,900	\$ 2,964
Retirement Contribution	\$ 8,551	\$ 9,760	\$ 10,035
Retirement Contribution - 401K	\$ 6,410	\$ 6,731	\$ 6,921
	\$ 224,014	\$ 240,751	\$ 237,006

DEPARTMENTAL OPERATIONS

House Supplies	\$ 4,000	\$ 4,000	\$ 4,000
Uniforms	\$ 400	\$ 400	\$ 400
Food	\$ 650	\$ 700	\$ 700
Fuel	\$ 1,400	\$ -	\$ -
Auto Parts	\$ -	\$ -	\$ -
Dept Supplies	\$ 12,000	\$ 15,000	\$ 15,000
Office Supplies	\$ 1,500	\$ 1,500	\$ 1,500
Contract Study	\$ -	\$ -	\$ -
Postage	\$ 50	\$ 50	\$ 50
Electricity	\$ 40,000	\$ 36,000	\$ 40,000
Water/Sewer	\$ 5,000	\$ 5,000	\$ 6,500
Rental Properties	\$ -	\$ -	\$ -
Landscape M&R	\$ -	\$ 7,000	\$ -
Bldg M&R	\$ -	\$ -	\$ -
Cleaning Services	\$ -	\$ -	\$ -
Other Services	\$ 1,200	\$ 1,700	\$ 1,700

Copier Contract	\$ 5,700	\$ -	\$ -
Dues	\$ 500	\$ 600	\$ 600
Subs	\$ 200	\$ 200	\$ 200
Training and Education	\$ 2,500	\$ 2,500	\$ 2,500
Instructor	\$ 130,000	\$ 140,000	\$ 195,000
FunShine	\$ 37,000	\$ 40,000	\$ 37,000
Easter	\$ 1,000	\$ 1,000	\$ 1,000
Santa	\$ 1,400	\$ 2,000	\$ 2,000
Matthews Alive	\$ 16,000	\$ 17,000	\$ 16,000
Nutcracker	\$ 2,000	\$ 2,400	\$ 2,000
Sugar Plum	\$ 600	\$ 1,000	\$ 600
Other Programs	\$ 4,000	\$ 4,000	\$ 2,000
	\$ 267,100	\$ 282,050	\$ 328,750
CAPITAL OUTLAY			
Bldg Improvements	\$ -	\$ 6,000	\$ -
Other Construction	\$ -	\$ -	\$ -
	\$ -	\$ 6,000	\$ -
	\$ 491,114	\$ 528,801	\$ 565,756

GENERAL FUND

Fund 10

6136 - SPECIAL EVENTS

SALARIES AND BENEFITS
DEPARTMENTAL OPERATIONS
CAPITAL OUTLAY

	fye 2016 ORIGINAL	fye 2016 AMENDED	fye 2017 Requested	fye 2017 Recommended
	\$ 165,856		\$ 197,967	\$ 191,948
	\$ 126,150		\$ 142,575	\$ 138,675
	\$ -		\$ -	\$ -
	\$ 292,006	\$ 292,006	\$ 340,542	\$ 330,623

	ORIGINAL	AMENDED	ORIGINAL	AMENDED
% Change from PY:	16.62%	16.62%	13.22%	13.22%
\$\$ Change from PY:	\$ 48,536	\$ 48,536	\$ 38,617	\$ 38,617

GENERAL FUND

6136 - SPECIAL EVENTS

	<u>fye 2016 ORIGINAL</u>	<u>fye17 Requested</u>	<u>fye17 Recommended</u>
<u>SALARIES AND BENEFITS</u>			
Wages - Full Time	\$ 91,893	\$ 98,100	\$ 97,940
Wages - Overtime	\$ -	\$ -	\$ -
Wages - Part Time	\$ 49,500	\$ 71,500	\$ 65,000
Wages - Longevity	\$ 300	\$ 300	\$ 300
Wages - Merit	\$ 1,609	\$ 2,950	\$ 2,950
Misc. Allowance	\$ -	\$ -	\$ -
Phone Allowance	\$ 540	\$ 540	\$ 540
Social Security FICA	\$ 11,004	\$ 9,510	\$ 10,337
Social Security Medicare	\$ -	\$ 2,267	\$ 2,418
Retirement Contribution	\$ 6,293	\$ 7,700	\$ 7,375
Retirement Contribution - 401K	\$ 4,717	\$ 5,100	\$ 5,087
	<hr/>	<hr/>	<hr/>
	\$ 165,856	\$ 197,967	\$ 191,948

DEPARTMENTAL OPERATIONS

Uniforms	\$ 400	\$ 400	\$ 400
Food	\$ 400	\$ 400	\$ 400
Fuel	\$ -	\$ -	\$ -
Dept Supplies	\$ 1,500	\$ 1,500	\$ 1,500
Advertising	\$ 15,000	\$ 15,000	\$ 15,000
Other Services	\$ 1,350	\$ 1,375	\$ 1,375
Dues	\$ 300	\$ 300	\$ 300
Training and Education	\$ 1,100	\$ 1,100	\$ 1,100
Concerts/Movies	\$ 34,000	\$ 34,000	\$ 34,000
Beachfest	\$ 36,600	\$ 38,000	\$ 36,600
July 4 Celebration	\$ 2,000	\$ 2,500	\$ 2,500
Halloween	\$ 3,000	\$ 3,000	\$ 3,000
Easter	\$ 3,000	\$ 3,000	\$ 3,000
Haunted Trail	\$ 1,000	\$ 1,000	\$ 1,000
Matthews Alive	\$ 1,500	\$ 1,500	\$ 1,500
Earth Day	\$ 1,000	\$ 1,000	\$ 1,000
Event Enhancements	\$ 8,000	\$ 26,000	\$ 14,000
Pawsitively Matthews	\$ 8,000	\$ -	\$ 8,000
Road Race	\$ 8,000	\$ -	\$ 1,500
Hometown	\$ 12,500	\$ 12,500	\$ 12,500
	<hr/>	<hr/>	<hr/>
	\$ 126,150	\$ 142,575	\$ 138,675

CAPITAL OUTLAY

Bldg Improvements

Other Construction

\$ - \$ - \$ -

\$ - \$ - \$ -

\$ - \$ - \$ -

\$ 292,006

\$ 340,542

\$ 330,623

GENERAL FUND

Fund 10

6200 - DEPOT STATION / OTHER

SALARIES AND BENEFITS
DEPARTMENTAL OPERATIONS
CAPITAL OUTLAY

	fye 2016 ORIGINAL	fye 2016 AMENDED	fye 2017 Requested	fye 2017 Recommended
	\$ -		\$ -	\$ -
	\$ 9,700		\$ 9,700	\$ 9,000
	\$ -		\$ -	\$ -
	\$ 9,700	\$ 9,700	\$ 9,700	\$ 9,000

	ORIGINAL	AMENDED	ORIGINAL	AMENDED
% Change from PY:	0.00%	0.00%	-7.22%	-7.22%
\$\$ Change from PY:	\$ -	\$ -	\$ (700)	\$ (700)

GENERAL FUND

6200 - DEPOT STATION / OTHER

	fye 2016 <u>ORIGINAL</u>	fye17 <u>Requested</u>	fye17 <u>Recommended</u>
<u>SALARIES AND BENEFITS</u>			
Wages - Full Time	\$ -	\$ -	\$ -
Wages - Overtime	\$ -	\$ -	\$ -
Wages - Part Time	\$ -	\$ -	\$ -
Wages - Longevity	\$ -	\$ -	\$ -
Wages - Merit	\$ -	\$ -	\$ -
Misc. Allowance	\$ -	\$ -	\$ -
Phone Allowance	\$ -	\$ -	\$ -
Social Security FICA	\$ -	\$ -	\$ -
Social Security Medicare	\$ -	\$ -	\$ -
Retirement Contribution	\$ -	\$ -	\$ -
Retirement Contribution - 401K	\$ -	\$ -	\$ -
	<hr/>	<hr/>	<hr/>
	\$ -	\$ -	\$ -
<u>DEPARTMENTAL OPERATIONS</u>			
Senior Center	\$ 5,000	\$ 5,000	\$ 5,000
Utilities	\$ 4,200	\$ 4,200	\$ 3,500
Bldg M&R	\$ -	\$ -	\$ -
Miscellaneous	\$ 500	\$ 500	\$ 500
	<hr/>	<hr/>	<hr/>
	\$ 9,700	\$ 9,700	\$ 9,000
<u>CAPITAL OUTLAY</u>			
Vehicles	\$ -	\$ -	\$ -
Other Equipment	\$ -	\$ -	\$ -
	<hr/>	<hr/>	<hr/>
	\$ -	\$ -	\$ -
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>
	\$ 9,700	\$ 9,700	\$ 9,000

GENERAL FUND

Fund 10

9100 - DEBT SERVICE

Debt Principal
Debt Interest

	fye 2016 ORIGINAL	fye 2016 AMENDED	fye 2017 Requested	fye 2017 Recommended
	\$ 1,496,273		\$ 1,741,133	\$ 1,741,133
	\$ 280,023		\$ 242,303	\$ 232,303
	<u>\$ 1,776,296</u>	<u>\$ 1,776,296</u>	<u>\$ 1,983,436</u>	<u>\$ 1,973,436</u>

	ORIGINAL	AMENDED	ORIGINAL	AMENDED
% Change from PY:	11.66%	11.66%	11.10%	11.10%
\$\$ Change from PY:	\$ 207,140	\$ 207,140	\$ 197,140	\$ 197,140

GENERAL FUND

9100 - DEBT SERVICE

	fye 2016 <u>ORIGINAL</u>	fye17 <u>Requested</u>	fye17 <u>Recommended</u>
Principal	\$ 1,496,273	\$ 1,741,133	\$ 1,741,133
Interest	\$ 280,023	\$ 242,303	\$ 232,303
	<u>\$ 1,776,296</u>	<u>\$ 1,983,436</u>	<u>\$ 1,973,436</u>

GENERAL FUND

Fund 10

9999 - CONTINGENCY / SPECIAL APPROPRIATIONS

	fye 2016 ORIGINAL	fye 2016 AMENDED	fye 2017 Requested	fye 2017 Recommended
Contingency	\$ 50,000		\$ 50,000	\$ 25,000
Capital Reserve Fund	\$ 33,514		\$ 50,000	\$ 28,030
Transfer to Other Funds	\$ 421,400		\$ 772,330	\$ 452,250
	\$ 504,914	\$ 504,914	\$ 872,330	\$ 505,280

	ORIGINAL	AMENDED	ORIGINAL	AMENDED
% Change from PY:	72.77%	72.77%	0.07%	0.07%
\$\$ Change from PY:	\$ 367,416	\$ 367,416	\$ 366	\$ 366

GENERAL FUND

9999 - CONTINGENCY / SPECIAL APPROPRIATIONS

	fye 2016 ORIGINAL	fye17 Requested	fye17 Recommended
Contingency	\$ 50,000	\$ 50,000	\$ 25,000
Capital Facilities Fund	\$ 33,603	\$ 50,000	\$ 28,030
Transfer to Other Funds	\$ 421,400	\$ 772,330	\$ 452,250
	\$ -		
	\$ 505,003	\$ 872,330	\$ 505,280

TOURISM FUND

Fund 12

REVENUES

	FYE 2016 ORIGINAL	fye 2017 Requested	fye 2017 Recommended	% Change from fye16 Original to fye 2017 Recommended
Other Taxes and Licenses				
Occupancy Tax	\$ 446,160	\$ 500,000	\$ 500,000	12.1%
Prepared Food and Beverage Tax	\$ 842,400	\$ 800,000	\$ 800,000	-5.0%
Rental Car Tax	\$ 136,240	\$ 95,000	\$ 95,000	-30.3%
Tourism Merchandise	\$ -	\$ -	\$ -	
	<u>\$ 1,424,800</u>	<u>\$ 1,395,000</u>	<u>\$ 1,395,000</u>	<u>-2.1%</u>
Investment Earnings				
Investment Earnings	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	
Misc. Revenues				
Miscellaneous Receipts	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	
Other Financing Sources				
Transfer from General Fund	\$ -	\$ -	\$ -	
Transfer from CIP	\$ -	\$ -	\$ -	
Fund Balance Appropriated	\$ -	\$ -	\$ -	
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	
	<u>\$ 1,424,800</u>	<u>\$ 1,395,000</u>	<u>\$ 1,395,000</u>	<u>-2.1%</u>
EXP	\$ 1,424,800	\$ 1,395,000	\$ 1,395,000	<u>-2.1%</u>
DIFF	\$ -	\$ -	\$ -	

TOURISM FUND

Fund 12

6134 - TOURISM

	<u>FYE16</u> <u>Budget Original</u>	<u>fye17</u> <u>Requested</u>	<u>fye17</u> <u>Recommended</u>
<u>SALARIES AND BENEFITS</u>			
Wages - Full Time	\$ -	\$ -	\$ -
Wages - Overtime	\$ -	\$ -	\$ -
Wages - Part Time	\$ -	\$ -	\$ -
Wages - Longevity	\$ -	\$ -	\$ -
Wages - Merit	\$ -	\$ -	\$ -
Misc. Allowance	\$ -	\$ -	\$ -
Phone Allowance	\$ -	\$ -	\$ -
Social Security	\$ -	\$ -	\$ -
Retirement Contribution	\$ -	\$ -	\$ -
Retirement Contribution - 401K	\$ -	\$ -	\$ -
Phone Reimbursements	\$ -	\$ -	\$ -
	<hr/>	<hr/>	<hr/>
	\$ -	\$ -	\$ -
<u>DEPARTMENTAL OPERATIONS</u>			
Marketing	\$ 5,000	\$ 6,000	\$ 6,500
Merchandise	\$ 1,000	\$ 1,000	\$ 1,000
Landscaping	\$ 5,000	\$ 5,000	\$ 6,000
Tourism Projects	\$ 45,000	\$ -	\$ -
Sportsplex	\$ 249,200	\$ 249,200	\$ 249,200
Fullwood Theatre	\$ 3,000	\$ 6,000	\$ 10,000
Outen Pottery	\$ 55,000	\$ 55,000	\$ 55,000
Tourism Grants	\$ 60,000	\$ 60,000	\$ 63,000
Matthews Alive	\$ 60,000	\$ 60,000	\$ 60,000
Historical Foundation	\$ 40,000	\$ 40,000	\$ 40,000
Arts and Science Council	\$ 18,000	\$ 18,000	\$ 25,000
Decorations / Banners / Flags	\$ 5,000	\$ 5,000	\$ 5,000
NLC Contribution	\$ 18,600	\$ -	\$ 23,000
Website	\$ -	\$ -	\$ -
Transfer to General Fund	\$ 685,000	\$ 750,000	\$ 641,379
Transfer to CIP	\$ 175,000	\$ -	\$ 10,000
Debt Service	\$ -	\$ 129,897	\$ 129,897
Contingency	\$ -	\$ 9,903	\$ 70,024
	<hr/>	<hr/>	<hr/>
	\$ 1,424,800	\$ 1,395,000	\$ 1,395,000
<u>CAPITAL OUTLAY</u>			
	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -
	<hr/>	<hr/>	<hr/>
	\$ -	\$ -	\$ -
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	\$ 1,424,800	\$ 1,395,000	\$ 1,395,000



Capital Improvements and Equipment Plan

General Fund FYE17 through FYE21

Project #	Project	Notes	Total Capital Cost	ToM Funding Source	Town Share	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	Future Years (Remaining Debt)
Public Safety - Fire & EMS											
FE216	New Fire Truck for IVFD	Replace the 1999 Rescue Pumper. Matthews and Mint Hill are being asked to contribute \$200,000 each.	\$400,000	General Fund	\$200,000	\$40,000	\$40,000	\$40,000	\$40,000	\$0	\$0
	EMS Quick Response Vehicle	Replace 2001 Chevy 2500 Pickup.	\$80,000	General Fund	\$80,000	\$0	\$80,000	\$0	\$0	\$0	\$0
	MiniPumper w/ CAFS	Replace '90 Ford Brush Truck with CAFS Minipumper. Assumes 5 yrs @ 4%	\$235,000	Loan Proceeds	\$263,950	\$0	\$52,790	\$52,790	\$52,790	\$52,790	\$52,790
	Replace Engine 121	Replace '84 Gruman Assumes 7 yrs @ 4%	\$465,000	Loan Proceeds	\$542,320	\$0	\$77,475	\$77,475	\$77,475	\$77,475	\$232,420
	Replace Rescue 8	17 y/o - Normal Wear and Tear Maint Issues Assumes 7 yrs @ 4%	\$360,000	Loan Proceeds	\$419,860	\$0	\$0	\$59,980	\$59,980	\$59,980	\$239,920
	Smokehouse Trailer	Smokehouse Trailer to teach home safety and the proper way to escape a burning building	\$80,000	Grant	\$0	\$0	\$0	\$0	\$0	\$0	\$80,000
	New Fire& EMS Station	Build a station to replace Station II & include a Public Safety Training Facility	\$4,000,000	Loan Proceeds		\$0	\$0	\$0	\$0	\$0	\$4,000,000
Fire and EMS - Subtotals			\$5,620,000		\$1,506,130	\$40,000	\$250,265	\$230,245	\$230,245	\$190,245	\$4,605,130



Capital Improvements and Equipment Plan

General Fund FYE17 through FYE21

Project #	Project	Notes	Total Capital Cost	ToM Funding Source	Town Share	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	Future Years (Remaining Debt)
Cultural and Recreation											
PR209	Pocket Park Construction	Future Sites TBD	\$80,000	General Fund	\$80,000	\$10,000	\$20,000	\$20,000	\$20,000	\$0	\$0
PR216	Crestdale Community Trail	A dirtway from Matthews School Road to E. John St. to TH	\$145,000	General Fund / CDBG Grant	\$29,000	\$29,000	\$0	\$0	\$0	\$0	\$0
PR316	Purser-Halsey Park - Phase 1	Consultant Report- Total Buildout - \$8.0M Phase 1- \$400,000 (Staff Estimate)	\$410,000	General Fund / Fund Balance	\$410,000	\$0	\$380,000	\$0	\$0	\$0	\$0
	Rice Road Park	Consultant Report- Total Buildout - \$1.4M Phase 1- \$400,000 (Staff Estimate) Must break ground by Jan2018 per PARTF	\$400,000	General Fund / Fund Balance	\$400,000	\$50,000	\$350,000	\$0	\$0	\$0	\$0
	Sam Newell Road Multi-use Path	Sam Newell Road to Crown Point Elementary (Leg of the Carolina Thread Trail)	\$1,300,000	General Fund / NCDOT TIP	\$400,000	\$50,000	\$175,000	\$175,000	\$0	\$0	\$0
	Butler Greenway Project	½ mile greenway connector to connect neighborhoods with existing sidewalks behind Butler HS	\$95,000	General Fund	\$95,000	\$0	\$95,000	\$0	\$0	\$0	\$0
	Dirtway	Matthews Township Parkway to Sam Newell Road (Leg of Carolina Thread Trail)	\$140,000	General Fund / Fund Balance	\$140,000	\$0	\$70,000	\$70,000	\$0	\$0	\$0
Parks and Rec - Subtotals			\$2,570,000		\$1,554,000	\$139,000	\$1,090,000	\$265,000	\$20,000	\$0	\$0



Capital Improvements and Equipment Plan

General Fund FYE17 through FYE21

Project #	Project	Notes	Total Capital Cost	ToM Funding Source	Town Share	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	Future Years (Remaining Debt)
Public Works											
	Town Hall Roof Repairs	Replace loose nails with screws, Fix Cupola and modify access	\$100,000	General Fund	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$0
	Downtown Projects	Downtown sidewalk & streetscape enhancement projects	\$72,000	General Fund	\$72,000	\$72,000	\$0	\$0	\$0	\$0	\$0
	Skid Steer	For Greenway Maintenance	\$40,000	General Fund	\$40,000	\$0	\$40,000	\$0	\$0	\$0	\$0
	Salt & Brine Facility	Area with enclosed roof to protect salt & brine	\$30,000	General Fund	\$30,000	\$0	\$0	\$30,000	\$0	\$0	\$0
	Backhoe	Replace 1996 Backhoe	\$80,000	General Fund	\$80,000	\$0	\$0	\$0	\$80,000	\$0	\$0
	S. Trade Street Greenway Tunnel	Cost differential to widen tunnel to accommodate future greenway	\$675,000	General Fund / Fund Balance		\$0	\$0	\$0	\$0	\$0	\$0
Public Works - Subtotals			\$997,000		\$322,000	\$172,000	\$40,000	\$30,000	\$80,000	\$0	\$0
Total Depts. Capital Outlay (non-roads)			\$9,387,000		\$3,582,130	\$351,000	\$1,380,265	\$525,245	\$330,245	\$190,245	\$4,605,130



Capital Improvements and Equipment Plan

General Fund FYE17 through FYE21

Project #	Project	Notes	Total Capital Cost	ToM Funding Source	Town Share	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	Future Years (Remaining Debt)
Transportation Projects											
PW114	Hwy 51-Idlewild Road Roundabout	U5115 - Matthews and Mint Hill are each contributing 10% to the cost of the project. TOM paid \$81,250. Still to pay \$81,250 plus \$20k for sidewalks R211EC- Projected construction year FY18.	\$1,625,000	General Fund	\$182,500	\$101,250	\$0	\$0	\$0	\$0	\$0
	I-485/Weddington Road Interchange	We will need to budget for sidewalk on our side of Weddington Rd.		General Fund	\$200,000	\$0	\$200,000	\$0	\$0	\$0	\$0
	McKee Segment A	U-4713A. Pleasant Plains to E. John St.	\$6,800,000	General Fund / Fund Balance	\$1,360,000	\$0	\$0	\$0	\$0	\$0	\$1,360,000
	Pleasant Plains Bike Lanes	Projected start date is FY 21. Our share is 20% of a \$270,000 project.	\$270,000	General Fund / Fund Balance	\$54,000	\$0	\$0	\$0	\$54,000	\$0	\$0
	John Street Widening	U-4714 A&B- Projected start 2019. ToM A (sidewalk one side / multi use path costs) ToM B (all sidewalk and multi use path costs)		General Fund / Fund Balance	\$200,000	\$0	\$0	\$0	\$0	\$200,000	\$0
	Left Turn lanes- S. Trade at Main and Fire Dept.	To construct left turn lanes at major choke point in area; Could coordinate with Plantation Village project	\$100,000	General Fund / Fund Balance	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
	Greylock Ridge Rd. Ext.	E. John Street to Sportsplex	\$4,600,000	General Fund / Fund Balance	\$4,600,000	\$0	\$0	\$0	\$0	\$0	\$4,600,000
	North Ames St. Improvements	Widening from Matthews Street to Park Center Drive.	\$262,000	General Fund / Fund Balance	\$262,000	\$0	\$0	\$0	\$0	\$0	\$262,000
	West Charles St. Improvements	Widening from Hwy 51 to Renfro Farm property. ROW (30 ft) = Addl Property?	\$684,000	General Fund / Fund Balance	\$684,000	\$0	\$0	\$0	\$0	\$0	\$684,000
	Rice Rd./ Sam Newell Rd.	U-2509 -Rice Road Punch Through. This portion likely constructed as part of the 74 widening slated for FY22.	\$320,000	General Fund / Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Independence Widening	U-2509- Project start date FY22. We will need to pay for sidewalks.		General Fund / Fund Balance	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000
Total Transportation Projects			\$14,661,000		\$7,842,500	\$101,250	\$200,000	\$0	\$54,000	\$200,000	\$7,206,000
Total General Fund CIP			\$24,048,000		\$11,424,630	\$452,250	\$1,580,265	\$525,245	\$384,245	\$390,245	\$11,811,130